**COUNTY OF ERIE, NEW YORK** 

# COMPREHENSIVE ANNUAL FINANCIAL REPORT

For the Year Ended December 31, 2002

Prepared By: Erie County Comptroller's Office NANCY A. NAPLES County Comptroller

#### COUNTY OF ERIE, NEW YORK

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## **INTRODUCTORY SECTION**

This section contains the following:

- LETTER OF TRANSMITTAL
- SUMMARY OF ELECTED OFFICIALS
- ORGANIZATIONAL CHART
- GFOA CERTIFICATE OF ACHIEVEMENT



June 30, 2003

The Erie County Legislature 25 Delaware Avenue Buffalo, New York 14202

Honorable Joel A. Giambra Erie County Executive 95 Franklin Street Buffalo, New York 14202

Dear Honorable Members and County Executive Giambra:

The Comprehensive Annual Financial Report ("CAFR") of the County of Erie, New York, for the fiscal year ended December 31, 2002 is submitted in accordance with the requirements of Section 1202 (i) of the Erie County Charter.

#### **INTRODUCTION**

#### Management Representation

This report was prepared by the Erie County Comptroller's Office in conformance with current accounting and financial reporting principles promulgated by the Governmental Accounting Standards Board ("GASB") and the New York State Office of the State Comptroller. Responsibility for both the accuracy of the presented data and the completeness and fairness of the presentation, including all disclosures, rests with the management of the County of Erie. We believe the data as presented are accurate in all material respects, and are reported in a manner designed to fairly set forth the financial position and results of operations of the County as measured by the financial activity of its various funds. All disclosures have been included that were considered necessary to enable government decision-makers, as well as concerned citizens, to more readily understand and to better evaluate the County's financial operations.

#### Organization of Report

The CAFR is organized into three basic sections:

 The INTRODUCTORY SECTION is intended to familiarize the reader with the organizational structure of the County, the nature and scope of the services that it provides, and the specifics of its legal operating environment.

- 2. The FINANCIAL SECTION includes the independent auditor's report on the basic financial statements, the Management's Discussion and Analysis ("MD&A") of the County's overall financial position and results of operations, the audited basic financial statements, note disclosures, and supporting statements to provide readers with a comprehensive understanding of the County's financial activities of the past fiscal year. This letter is designed to complement the MD&A and should be read in conjunction with it. The County's MD&A can be found on pages 3-14 of this report.
- 3. The STATISTICAL SECTION contains comprehensive statistical data on the County's physical, economic, social and political characteristics.

#### The Reporting Entity and Its Services

Consistent with criteria promulgated in the GASB Codification, the financial statement reporting entity includes the County of Erie (the primary government) and its significant component units. A component unit is either a legally separate organization for which the elected officials of a primary government are financially accountable, or another organization for which the nature and significance of its relationship with a primary government is such that exclusion would cause the reporting entity's financial statements to be misleading or incomplete. The Buffalo and Erie County Public Library is included as a component unit of the County in the financial statements, based on the fact that it is a legally separate entity for which the County is financially accountable. It has been discretely presented because it is not simply an extension of the primary government (i.e., it has a substantively different governing body, and its services are provided to the general public). Additional detailed information relating to the specific organizations that have been included in the reporting entity as component units, and the basis for making such determinations, are also discussed in Note I (A) to the financial statements.

The County provides a variety of mandated and discretionary services and facilities to its residents covering the areas of culture, parks and recreation, social services, police, libraries, youth, health, senior services, roads, mental health, probation, corrections, emergency services, license bureau, and sanitary sewerage. Additionally, the County operates a community college.

#### **Background Information**

Erie County is a metropolitan center covering 1,058 square miles that is located on the western border of New York State, adjacent to Lake Erie. Situated within the County are 3 cities, 25 towns, and 16 villages, including the City of Buffalo, which serves as the County seat, and is the State's second largest city.

The County is a major New York industrial and commercial center, and is favorably located relative to the markets of both the United States and Canada. Access to these markets is enhanced by the fact that the County is among the largest rail centers in the United States; that it is provided trucking services by numerous transcontinental, international and common carriers; and that it is a focal point of international water-borne transportation.

#### **Governmental Structure**

Subject to the New York State Constitution, Erie County operates pursuant to the County Charter and Administrative Code. Additionally, various New York State laws govern the County to the extent that such laws are applicable to counties operating under a charter form of government.

The legislative power of the County is vested in a 17-member governing board known as the County Legislature, each member of which is elected for a 2-year term. Principal functions of the Legislature include adoption of the annual budget, levying of taxes, review and approval of budget modifications, adoption of local laws, and authorization of the incurrence of all County indebtedness. In

addition to the members of the Legislature, there are five Countywide elected officials: County Executive, County Comptroller, County Clerk, District Attorney, and Sheriff.

#### ECONOMIC CONDITION AND OUTLOOK

Following heavy job losses in the manufacturing sector in the early 1980s, the local economy has become more diversified with growth in the financial and service sectors. This diversification has tended to cushion local impacts during economic downturns, but strengthening the local economic base and improving the local economy has been a gradual, sometimes sporadic, process ongoing since the mid-1980s. Continuing high levels of Canadian trade have helped, as has the Free Trade Agreement from which the area is uniquely positioned to benefit.

Unemployment trends in Erie County and the region followed national trends by edging upward in late 2001 and 2002. Erie County's unemployment rate was slightly over 6 percent in early 2002, but dropped slightly in 2003 to 5.7 percent, up from a historic low of 5.0 percent in 2000. Total non-farm employment was 542,900 in the Buffalo-Niagara Falls MSA, down 0.1 percent from 2002.

The Western New York area possesses numerous economic assets that provide significant potential for economic growth and diversification. The region benefits from one of the most comprehensive, state-of-the-art fiber optic networks in the world. Representatives of the region's most progressive corporate entities formed the Buffalo Niagara Enterprise ("BNE") in 2000 with \$27 million in both public and private sector funds to provide a gateway for business inquiries and economic development in the region. Officials of Erie County and other municipalities also continue to work aggressively to promote our economic assets, with an emphasis on attracting selected "high-tech" and service industries, as well as specialty manufacturing. This venture has already made inroads with the Site Selector community, and raised the profile of the Buffalo Niagara Region.

There is also an emphasis on enhancing the "quality of life" and on further developing the region's considerable cultural and recreational potential as another means of attracting and retaining investment and jobs. The County's waterfront is a major resource in this regard, and has been the focus of significant residential and commercial development. Ongoing development of the Erie Canal Harbor area is expected to provide a huge beneficial impact to the region. In 2003, a company owned by the Reichman family of Toronto, which owns London's Canary Wharf and millions of square feet of commercial real estate all across the world, was designated by Erie County as the developer of the Outer Harbor area of Buffalo's waterfront.

In 2003, the Buffalo Sabres National Hockey League franchise was purchased by B. Thomas Golisano, founder and principal shareholder of Paychex, Inc. This positive resolution to the Sabres issue keeps the anchor tenant in the HSBC Arena ("Arena"), which opened in downtown Buffalo in 1996. Public and private financing was used for this \$120 million project, which will, under the new Sabres management team, expand its bookings for major entertainment events. The Arena is home to the National Lacrosse League's Buffalo Bandits, and Arena Football League's Buffalo Destroyers, as well as the site of college basketball and future NCAA basketball tournament events.

Recent development in the theater district in downtown Buffalo has made this area an increasingly vital center of activity. Recent expansion of the backstage area of the historic Shea's Center for the Performing Arts provides a world-class venue for even the biggest of Broadway musicals and plays, and has complimented new activity in the district. In 2001, the new Andrews Irish Classical Theatre added another venue to the district. In 2002, the Market Arcade Film and Arts Center debuted directly adjacent to the Andrews.

The Free Trade Agreement with Canada has provided a positive economic impact on the County. Most analysts agree that the Buffalo area should continue to be a major American beneficiary of business investment and job creation resulting from the pact, due to its strategic location near the center of Canadian commerce, industry, and population. The State University of New York at Buffalo established and manages the Canada-United States Trade Center devoted to the study of Canada-United States economic interactions and the development of the trade and investment corridor between Western New York and Southern Ontario.

To enhance its foreign trade opportunities, the County entered into a first-of-its-kind agreement with the Erie County Industrial Development Agency ("ECIDA"), the City of Buffalo, and the Export-Import Bank and established an Export Office in 1996. The Export Office conducts trade missions overseas and secures export loans through the Export-Import Bank for local companies. Beginning in1998, the County has consistently provided funding for international trade development to assist local businesses in expanding their markets. In 2000, the World Trade Center Buffalo Niagara, formally known as the Niagara International Trade Council, became an official affiliate of the World Trade Center. Trade information, networking, and other services are now available to all members.

The resistance of the local economy to the worst effects of recessions, and the success to date of economic development activities, has had a positive influence on the County's finances. While the cities in the County have experienced some stagnation or erosion of their tax bases, overall the local tax base has continued to slowly grow. Additionally, in 2002 as in 2001, the County's sales tax revenue reflected positive growth.

Due to Erie County's aggressive new intervention and intake-screening measures implemented in 2000, the need for public assistance and support has declined significantly. Welfare caseloads have declined significantly from December 1994 highs of 33,033 to 11,860 in 2003. Since 2000, over 75 percent of those applying for welfare are diverted to subsidized employment, to job-training or to other means of income support. Child Support collections have grown by 22 percent.

The County budget provides aid for the County's three cities, which have not shared proportionally in benefits from the region's economic growth. The County Administration has aggressively pursued intermunicipal agreements as a means of achieving streamlined service-delivery systems. At the County's request, a private-sector panel called the "Who Does What?" Commission was established in 2000 to study governments in Erie County and has made recommendations for consolidating and streamlining government services across the County. County government has provided grants to municipalities that undertake cooperative projects that will lead to service improvements and/or a lower overall cost in public services. For example, the City of Tonawanda and the Village of Lancaster have successfully consolidated their water systems with the Erie County Water Authority, while the County facilitated police consolidations between the Village and Town of Lancaster and between the Village of Angola and the Town of Evans.

As the City of Buffalo faces the mid-2003 imposition of a state-created Financial Control Board, Erie County government is prepared to facilitate the consolidation of water, wastewater, information technology, public safety and financial reporting and control systems so that the region's largest municipal corporation can meet financial targets.

A number of activities have been developed that are targeted at strengthening the cities and urban centers throughout the County. The City of Buffalo, in 2002, was completing its Downtown Buffalo Master plan, which includes components such as transportation, tourism, downtown housing, entertainment, and cultural activities. Planning and identification of funding sources are ongoing in the development of the 72-acre Buffalo Niagara Medical Campus and for the Buffalo Center for Excellence in Bioinformatics. Erie County's investment of \$5 million in the Buffalo School District capital improvement effort starting in 2001 will leverage more than \$500 million in new school construction, providing both new education infrastructure and enduring economic stimulus to the region.

In the 2003 Erie County budget, an unprecedented \$50 million of new capital investment in bridge, culvert and road repair was authorized. The County investment leverages approximately \$50 million more in state and federal infrastructure capital. The total employment impact for the construction period is an additional 1,400 jobs.

An important project undertaken by Erie County, since 2002, is a commitment to a new enterprise software system that will reduce the need for approximately 200 mid-level administrative employees and result in better financial, personnel and inventory controls.

In October 2001, the County Executive earmarked \$1 million of Erie County's annual federal block grant budget for southern Erie County villages, to assist in the revitalization of Erie County's village, town, and hamlet communities.

Erie and Niagara Counties embarked on an effort to create a bi-county Framework for Regional Growth in April 2002. This framework will provide basic policies and principles to guide the future growth and redevelopment of the region. The plan will include policies for issues such as cities and urban centers, economic development and general land use. The plan will also include participation and adoption by multi-county agencies within the region.

The County of Erie will continue to benefit from this positive economic outlook, with a modestly growing tax base to support essential services. Medicaid relief continues to be critical for counties, as it constitutes the single costliest mandated program. Although Medicaid costs declined for several years, due to the expansion of managed care options, these favorable impacts are now fully realized and Medicaid costs have begun to grow in the past year.

The outlook for continued economic health and net job creation in the region remains positive. The regional economy is expected to slowly continue to grow, with related gains in employment.

#### Significant Private Investments in Erie County

- General Motors Powertrain Engine Plant, River Road, Tonawanda \$800 million
  - Invested \$500 million to produce inline four- and five- cylinder engines which are now in pilot production; full production by July 2003.
  - In April 2003, announced it would invest another \$300 million to produce a new V-6 engine for mid-size cars; with production to begin in early 2005.
  - County reconstruction of Kenmore and Vulcan will be complete this year.
- Praxair, Tonawanda
  - \$35 million investment in renovating and equipping its 26-building campus over the last three years.
  - o Initial phase of an over \$10 million plan to invest in new R&D facilities.
  - Transfer-in from other facilities of over 30 PhD-level employees.
  - Fisher Price, a unit of Mattel, Inc.
    - In May 2003, the Erie County Industrial Development Agency approved a \$1.4 million sales tax waiver for Fisher-Price to invest \$17.5 million in computers and other nonproduction equipment at its East Aurora headquarters. The East Aurora campus employs 813 local residents, principally in design and marketing.
- M&T Bank
  - The bank announced in March 2003 that it had leased another 50,000 square feet of office space in the Lafayette Court building in downtown Buffalo to accommodate nearly 300 new employees from its acquisition of Allfirst Financial.
- Mod-Pac Corp. printing and packaging company
  - Since 2001, invested \$20 million on new equipment and other improvements for Buffalo and Blasdell facilities. The company has 323 employees in Buffalo and Blasdell.

#### **MAJOR INITIATIVES**

#### **Tobacco Settlement Securitization**

Erie County successfully securitized its share of the payouts to which it would be entitled from the 1998 Master Settlement Agreement between 46 states and 6 other United States jurisdictions and the 4 largest United States Tobacco manufacturers. The County sold its rights to tobacco settlement revenues to the Erie Tobacco Asset Securitization Corporation ("ETASC"), which is a special purpose local development corporation organized under the New York Not-for-Profit Corporation Law. ETASC is an instrumentality of, but separate from, the County. The bonds issued by ETASC to provide funds to purchase the County's tobacco asset are not a debt of the County, nor is the County liable therefor. Neither the credit, nor the revenues or taxing power of the County has been pledged to the payment of the ETASC bonds. This securitization yielded \$211.7 million in net proceeds, which were placed in trust, the proceeds of which are being used to finance capital projects of the County.

#### Property Tax Relief

In the 2003 Budget as enacted, the Erie County property tax levy is \$69 million or 31 percent lower than the County property tax levy of 1999. The new County Administration implemented this policy change because of mounting evidence that Erie County was experiencing depopulation and disinvestment due, at least in part, to an unfavorable local tax burden.

#### **Business Development and Job Growth**

Graphic Controls constructed a new manufacturing facility on Exchange Street in downtown Buffalo in 2000-01. The 300,000 square foot facility is now occupied and over 300 jobs have been retained in Erie County.

In early 2003, building on major investments announced in 2001, General Motors ("GM") broke new ground again for its new engine plant at the Tonawanda Engine Facility. The new plant will manufacture high-tech four- and five-cylinder engines for trucks and SUVs. This 700,000 square foot plant represents an investment of \$500 million by GM and follows its investment of \$300 million in the new L850 engine, which is produced at Tonawanda. Both of these projects mean that the Tonawanda Engine Plant remains the largest engine manufacturing facility in the world and solidifies the over 4,000 jobs at the plant. The building is nearing completion and machinery is being installed. Full production of engines will occur in 2003.

In November 2001, Rich Products announced that the company would invest \$35 million to upgrade its Buffalo operations and create 250 jobs within five years. This project was assisted by an incentive package offered by the State and County. The County has invested in Rich Products with a \$375,000 grant, which will be used for training purposes.

In September 2001, FedEx Corporation announced it would expand its international trade services business, Tower Group International, and add at least 190 jobs. The County provided a \$237,500 training grant as part of an incentive package that included the State and ECIDA.

#### Administrative Consolidation

The County has sought to achieve administrative efficiencies both within and outside of County government. Among the initiatives sought since 2000, the County enacted, by public referendum, the administrative consolidation of the Erie County Holding Center with the Erie County Correctional Facility. Several other intragovernmental consolidation efforts have been completed or are underway.

As mentioned previously, the Countywide Who Does What? Commission was impaneled and reported its recommendations. Local governments, including Erie County, are now implementing various recommendations for cost-saving collaboration among the municipal entities in the County.

Responding to the recommendation of the Who Does What? Commission to explore pooled investment options available to municipalities, the County Comptroller performed a survey of investment options used by Erie County municipalities. As a result, working with local banks, a new "Erie County High-Yield Money Market Account," administered by JPMorgan Chase Bank, was created and offered to each of 108 cities, towns, villages, school districts, fire districts, and Board of Cooperative Education Services in Erie County.

In 2003, major reorganizations in the County's various social and human service agencies will be implemented, following the completion of the "Blueprint for Change" process undertaken in 2000. Facilitated in part by a top-to-bottom restructuring of the County's Information Technology systems, the reorganization will result in a significant reduction in the need for mid-level administrative personnel, with a reduction in force projected to be near 200.

#### Cultural Tourism Promotion and Attraction Development

The County Administration identified tourism as an appropriate target industry for regional development. Through the County Administration's efforts, an unprecedented coordination of the activities of the Convention and Visitors Bureau ("CVB") with those of the region's major cultural organizations has been undertaken.

In 2003, the CVB budget of \$2.7 million, plus the \$5.8 million County contribution to the major cultural organizations, was enhanced by additional County investments of over \$500,000 especially for outof-market promotion activities. These investments leveraged over \$500,000 in foundation and other support for out-of market promotions of regional activities.

The County Administration has continued to invest heavily in refurbishing visitor attractions, including new exhibits at the Buffalo Zoo, the Buffalo Museum of Science, the Olmsted-designed parks system, the Buffalo and Erie County Botanical Gardens, and in architectural restoration, especially of two Frank Lloyd Wright-designed complexes, Graycliff and the Darwin Martin House. Ground will be broken in late 2003 or early 2004 for two Wright-designed structures that were never constructed, a rowing boathouse and a gas station, both structures adding to the inventory of architectural sites for which there is an identified market of out-of-market visitors.

The goal in these promotional and attraction-development efforts is two-fold: direct economic development by creating attractions that will draw tourist dollars for the hospitality industry, and indirect economic development by assisting in "re-branding" the region.

The County Administration has, in the interest of preserving the financial integrity of cultural assets currently owned by the distressed city government of Buffalo, taken over the operational support for Shea's Performing Arts Center, Kleinhans Music Hall (home of the Buffalo Philharmonic Orchestra) and the Buffalo Zoo.

#### Marketing and Economic Development Efforts

Unprecedented steps have been taken toward achieving a functional integration of the area's disparate economic development entities.

The County has undertaken several initiatives designed to streamline County government, to aid in business development, and to address various regional issues. Some of the more significant initiatives are discussed in this section.

In 2000, an ECIDA Alliance was created in an effort to integrate staff of the six local IDAs and the many township and city local development corporations.

The boards of the CVB and of the Convention Center Management Corporation have been consolidated. These two bodies now function as one, with the result that marketing efforts for the convention and meetings business at County and private venues are fully integrated. The County invests over \$10 million annually in combined support for the CVB and in cultural resources, and is working to better integrate these efforts into the County's regional economic development effort.

Erie County continues to provide over 20 percent of the annual budget of the BNE, the public/private partnership for marketing the region to potential investors. In support of this effort, the County created the Regional Economic Development Database ("REDD") and consolidated all County Geographic Information Systems, so that business development efforts are grounded in immediately accessible data.

Working with the State of New York and with the cities of Buffalo and Lackawanna, the County has also made a significant commitment to redeveloping abandoned industrial sites. Erie County has allocated \$4 million to turn brownfields into "shovel-ready" development parcels.

The County assisted in an effort that successfully obtained designation of Buffalo, Niagara Falls and Lackawanna as federal "renewal communities," bringing additional incentives to attract investment back to the cities.

Through grants from Erie County and Niagara County, the BNE hired Deloitte & Touche Fantus to come to the Western New York area and study 103 industrial sites. Through this study the BNE identified shovel-ready land and additional sites that could become part of an inventory with some development work.

The BNE and the ECIDA are now under the same administrative umbrella. This collaborative effort truly presents a seamless "one-stop shop" approach for business attraction and service delivery. It has already encouraged cooperation between all six industrial development agencies with an historic agreement for a common benefit policy and fee structure that creates a level playing field throughout Erie County.

#### Criminal Justice Programs

In Erie County, as elsewhere, criminal justice facilities are bursting at the seams. The County has responded by adding beds to its correctional facility, and successfully challenged the State of New York in court to require the timely removal of State prisoners from the overcrowded County Holding Center, thus relieving pressure on local facilities and improving conditions for local prisoners.

A major initiative completed in 1999 was the construction of a 240-bed addition to the County Correctional Facility in Alden at a cost of approximately \$5.5 million that was financed entirely with "Pay-As-You-Go" funding included in the 1998 and 1999 budgets.

Criminal activities are unfortunately not restricted to adults. There has been dramatic growth in the number of troubled youth detained at the County's detention facility. A new detention center will be constructed and opened by October 2003, at a cost of \$16 million.

To help alleviate overcrowding, efforts have been made to offer alternatives to incarceration or detention for both youth and adults. "Release Under Supervision" programs are being expanded and extended to the Detention Center's youth placed under "house arrest," and new supervised home confinement programs have been implemented for youth.

#### Court Facility Improvement

After considerable discussion and negotiation with the State Office of Court Administration, the County's nearly \$93.3 million Court Facility Improvement project is partially completed.

A court building to house Family Court and the Probation Department was completed and occupied in September 2001 at a cost of \$34.6 million.

In addition to construction of the new courthouse building, the Erie County Legislature also authorized bonds of \$44.6 million and an additional \$13 million in bonds was authorized in 2002 for extensive renovations to existing court facilities, including those located in the County's historic Old County Hall building. In 2003, an additional \$1.1 million was authorized for the project to allow the County to enter into PLA agreements bringing the total authorized for the project to \$58.7 million. These projects stand as premier capital investments by the County.

#### Welfare Reform

Building on previous successful efforts to implement welfare reform strategies such as the "Child Assistance Program," diversion programs to quickly link public assistance applicants to employment services, and creation of a special "front door unit" to assess the need for services and assistance, the Department of Social Services began in 1997 to fully implement federal welfare reform. Enhanced funding was provided in the 2000, 2001, 2002 and 2003 County budgets for expanded employment services, transportation, child care, and transitional support for clients entering the labor force, as well as for the computerized system enhancements required for implementation of welfare reform programs.

The County has implemented a proven "Work First" strategy that is aimed at employment of applicants and recipients at the earliest possible opportunity. This involves the diversion of potential new welfare recipients into employment through a required three-week structured job search activity, prior to case opening. Those who are unsuccessful are then assigned to the most appropriate follow-up activities (workfare, community service, training, etc.).

The Department of Social Services continues to re-engineer its activities and processes in significant ways to support the Work First strategy, to focus on what is necessary to successfully move recipients into self-supporting employment, and to provide the necessary transitional supports to maximize job retention once recipients enter the labor force.

Most significantly, Erie County has maintained an intensive, targeted effort to secure employment and welfare exit of those cases that would reach their 60-month federal eligibility limit. The Work First strategy has been further reinforced by conversion of the department's front door unit into a comprehensive Erie County Works Center, better integrating employment, diversion and temporary assistance eligibility functions.

#### **FINANCIAL INFORMATION**

#### Internal Controls

County management recognizes the need for the existence of a system of internal controls that will achieve the overall purposes of alerting management to departures from established policies and procedures, and detecting activities that have not been properly authorized or that undermine the attainment of organizational goals and objectives.

The control framework established by management includes two types of recognized controls (i.e., administrative controls and internal accounting controls). Administrative controls are broad controls governing all activities carried out by officials in order to accomplish their objectives. Internal accounting controls, which operate within the broader administrative control environment, are concerned with the safeguarding of assets and the reliability of financial records.

In developing and evaluating the County's accounting system, consideration is given to the adequacy of internal accounting controls. In addition to the review and evaluation of internal accounting controls performed in conjunction with the annual independent audit of the County's financial statements, the Comptroller's Office Internal Audit Division ("Audit Division") gives continuous priority to testing compliance with, and recommending improvements to, the system of internal controls. During the course of the year, the Audit Division conducted eleven compliance audits and issued reports containing recommendations for corrective action to the Legislature and County Executive.

#### Accounting System

The County Comptroller is responsible for Erie County's accounting and financial reporting. The accounting system is organized and operated on a "fund" basis, which is the basic fiscal and accounting entity in governmental accounting. The various fund types used, as well as a summary of significant accounting policies, are described in detail in Note I to the financial statements. In brief, accounting records for all governmental funds and the agency fund are maintained on a modified accrual basis, with revenues being recognized when they become measurable and available, and expenditures being generally recognized when the related fund liability is incurred. Accounting records for the proprietary fund and the community college are maintained on an accrual basis.

#### **Budgetary Controls**

Annual appropriated budgets, adopted for control of the General Fund; Road, Sewer, Downtown Mall, and E-911 Special Revenue Funds; the Utilities Aggregation Enterprise Fund; and the Debt Service Fund, minimally detailed to the department and account level are not presented in this report due to the excessive detail involved. However, a separate budgetary comparison report is available which contains this information. A fund level budget is used for the Erie County Medical Center Enterprise Fund. These budgets are adopted on a basis consistent with generally accepted accounting principles ("GAAP"), except that encumbrances are reported as budgeted expenditures in the year of incurrence of commitment to purchase, as well as in the year of expenditure, if the expenditure occurs in a fiscal year subsequent to the commitment in the General and the enumerated Special Revenue Funds. Budgetary control is maintained by applying various mechanical edits when processing encumbrances and subsequent payment transactions. Encumbrances outstanding at year-end for applicable governmental funds are accounted for as a reservation of fund balance and are re-established in the next fiscal year. All unencumbered appropriations lapse at the end of the fiscal year.

#### Monthly Accrual/Monitoring System

Since 1985, Erie County has maintained a Budget Monitoring System that compares budgetary estimates at the department and account level to fully accrued actual data on a monthly basis. The monitoring reports are used as a management tool during the fiscal year. All major variances are reconciled and, where appropriate, corrective measures are taken to ensure any projected deficit condition will be prevented or minimized.

#### **Debt Administration**

The ratio of net general bonded debt to assessed valuation and the amount of net bonded debt per capita provide valuable information to management, citizens, and investors regarding the County's debt position. Based on the latest available data, these ratios, as of December 31, 2002, were 0.90 percent and \$251.95, respectively, based on net general bonded debt of \$238,102,351.

The County's current bond rating, as assigned by rating agencies, is as follows: Moody's: A2; and Fitch: AA-. These ratings reflect numerous positive factors relating to the County's financial condition, including the County's financial flexibility, its trend of sound financial operations and record of conservative budgeting and tight cost control, as well as its improved liquidity and manageable debt position.

#### Cash Management

Available cash is deposited and invested in accordance with the provisions of applicable New York State statutes, and the Comptroller's Office Investment Guidelines that have been approved by the Erie County Legislature. In brief, monies must be deposited in demand or time accounts at, or certificates of deposit issued by, FDIC-insured commercial banks or trust companies located in the State. Except for Erie Community College checking accounts, deposits must be secured by a pledge of collateral securities by the financial institution. Checking accounts of colleges are not required to be collateralized unless the board of trustees deems it necessary, per New York State Education Law. Permissible types of investments include obligations of the U.S. Treasury and various federal agencies, contractual repurchase agreements and obligations of any state, municipality, school district or district corporation. Per existing policies, the underlying securities for repurchase transactions must be only federal obligations.

The Comptroller's Office oversees the investment of available cash balances, except for those related to the proceeds from the securitization of the County's tobacco asset. For 2002, the Comptroller's Office made a total of 2,024 investments, and the weighted average yield for such investments was 2.13 percent.

#### Risk Management

The County assumes the liability for most risk including, but not limited to, property damage and personal injury liability. Policies are maintained to provide coverage on items such as the Library System's rare books and valuable papers; boilers, machinery, buildings and certain contents thereof for the Community College's City and South campuses; and losses caused by crimes.

#### **OTHER RELEVANT INFORMATION**

#### Independent Audit

Since 1975, it has been the County's policy to have an independent audit of its annual financial statements performed by a certified public accounting firm. In 1985, Article XVIII of the Erie County Charter was amended to create an Audit Committee that is responsible for, among other things, recommending a specific firm or firms to conduct annual audits of the County of Erie, the Erie County Medical Center, and the Erie Community College. The five-member Audit Committee is comprised of two County legislators and one person from each of the following professions: law, public accounting, and banking. The requirement to have an independent audit performed has been complied with and our auditor's opinion is included in the Financial Section of this report.

#### Certificate of Achievement

The Government Finance Officers Association of the United States and Canada ("GFOA") awarded a Certificate of Achievement for Excellence in Financial Reporting to Erie County for its CAFR for the fiscal year ended December 31, 2001. The Certificate of Achievement is a prestigious national award, recognizing conformance with the highest standards for preparation of state and local government financial reports.

In order to be awarded a Certificate of Achievement, a government unit must publish an easily readable and efficiently organized CAFR, whose contents conform to program standards. Such CAFR must satisfy both GAAP and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. Erie County has received a Certificate of Achievement for the last fifteen consecutive years (i.e., the fiscal years ended December 31, 1987-2001). We believe our current CAFR continues to conform to the Certificate of Achievement program requirements, and we are submitting it to GFOA.

#### Acknowledgments

The preparation of this report would not have been possible were it not for the efforts of the Comptroller's Office Accounting Division staff, other cooperating County departments, and our independent auditor, Deloitte & Touche LLP. I would like to express my appreciation to all those who assisted and contributed to its preparation.

Respectfully submitted,

Mancy Angles NANCY A NAPLES County Comptent

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Office\rptg\cafr\intro'ltr'02

### COUNTY OF ERIE, NEW YORK SUMMARY OF ELECTED OFFICIALS December 31, 2002

COUNTY CLERK COUNTY EXECUTIVE

Joel A. Giambra

David J. Swarts

DISTRICT ATTORNEY Frank J. Clark SHERIFF Patrick M. Gallivan

COUNTY COMPTROLLER

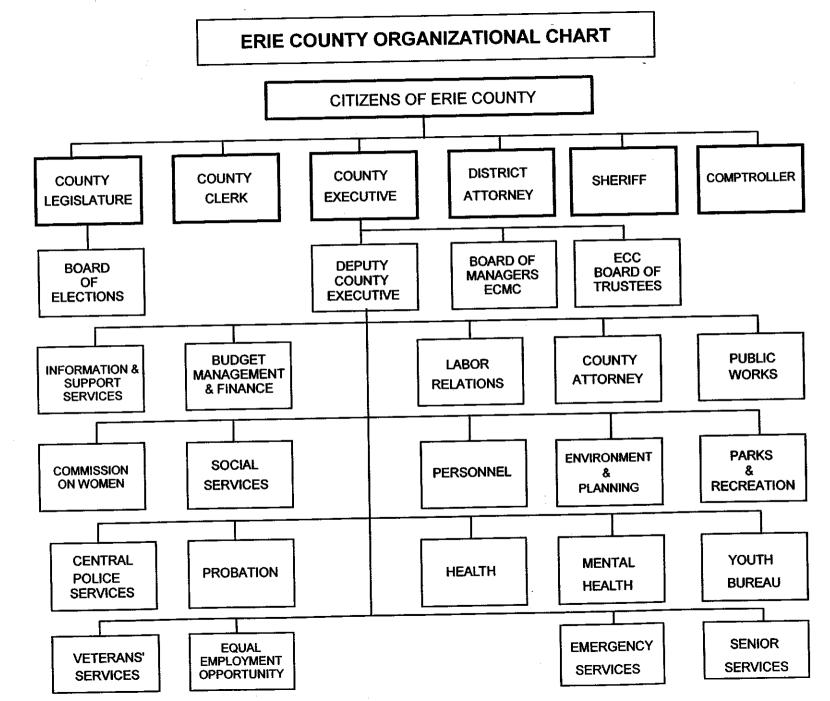
Nancy A. Naples

#### **ERIE COUNTY LEGISLATORS**

District No. 1	Edward J. Kuwik	District No.10	Charles M. Swanick
District No. 2	Mark J.F. Schroeder	District No. 11	Lynn M. Marinelli
District No. 3	George A. Holt, Jr.	District No. 12	Jeanne Z. Chase
District No. 4	Judith P. Fisher	District No. 13	Steven P. McCarville
District No. 5	David Dale	District No. 14	Elise M. Cusack
District No. 6	Albert DeBenedetti	District No. 15	Barry A. Weinstein, M.D.
District No. 7	Crystal D. Peoples	District No. 16	Michael H. Ranzenhofer
District No. 8	Raymond K. Dusza	District No. 17	Dale W. Larson

District No. 9 Gregory P. Falkner

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## Certificate of Achievement for Excellence in Financial Reporting

Presented to

## County of Erie, New York

For its Comprehensive Annual Financial Report for the Fiscal Year Ended December 31, 2001

A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.



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President

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**Executive Director** 

## FINANCIAL SECTION

This section contains the following:

- INDEPENDENT AUDITORS' REPORT
- MANAGEMENT'S DISCUSSION AND ANALYSIS
- BASIC FINANCIAL STATEMENTS
- COMBINING AND INDIVIDUAL FUND STATEMENTS AND SCHEDULES

Deloitte & Touche LLP Suite 250 Key Bank Tower 50 Fountain Plaza Buffalo, New York 14202

Tel: (716) 843-7200 Fax: (716) 856-7760 www.deloitte.com

## Deloitte & Touche

#### INDEPENDENT AUDITORS' REPORT

Honorable County Executive and Members of the County Legislature County of Erie, New York:

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the discretely presented component unit, each major fund, and the aggregate remaining fund information of County of Erie, New York (the "County") as of and for the year ended December 31, 2002, which collectively comprise the County's basic financial statements as listed in the foregoing table of contents. These financial statements are the responsibility of the County's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the discretely presented component unit, each major fund, and the aggregate remaining fund information of the County as of December 31, 2002, and the respective changes in financial position and cash flows, where applicable, thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

As discussed in Note II to the basic financial statements, during the fiscal year ended December 31, 2002 the County adopted Governmental Accounting Standards Board ("GASB") Statement No. 34, *Basic Financial Statements – and Management's Discussion and Analysis – for State and Local Governments*, GASB Statement No. 35, *Basic Financial Statements – and Management's Discussion and Analysis – for Public Colleges and Universities*, GASB Statement No. 37, *Basic Financial Statements – and Management's Discussion and Analysis – for State and Local Governments – and Management's Discussion and Analysis – for State and Local Governments – Omnibus*, GASB Statement No. 38, *Certain Financial Statement Note Disclosures* and GASB Statement No. 41, *Budgetary Comparison Schedule – Perspective Differences*.



The Management's Discussion and Analysis as listed in the forgoing table of contents is not a required part of the basic financial statements but is supplementary information required by the Governmental Accounting Standards Board. This information is the responsibility of the County's management. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the County's basic financial statements. The combining and individual fund statements listed in the foregoing table of contents are presented for the purpose of additional analysis and are not a required part of the basic financial statements of the County. These financial statements and schedules are the responsibility of the management of the County. Such additional information has been subjected to the auditing procedures applied in our audit of the basic financial statements and, in our opinion, is fairly stated in all material respects when considered in relation to the basic financial statements taken as a whole.

The data in the introductory and statistical sections as listed in the foregoing table of contents are presented for the purpose of additional analysis and are not a required part of the basic financial statements of the County. Such additional information has not been subjected to the auditing procedures applied in our audit of the basic financial statements and, accordingly, we express no opinion on it.

Delatte & Toule LLP

June 30, 2003

#### COUNTY OF ERIE, NEW YORK MANAGEMENT'S DISCUSSION AND ANALYSIS DECEMBER 31, 2002

This section of the County of Erie's ("County") comprehensive annual financial report presents a discussion and analysis of the County's financial performance during the fiscal year ended December 31, 2002. Please read it in conjunction with the transmittal letter, which can be found on pages i-xii of this report, and the County's basic financial statements following this section. All amounts, unless otherwise indicated, are expressed in thousands of dollars.

#### FINANCIAL HIGHLIGHTS

- The assets of the County exceeded liabilities at the close of the 2002 fiscal year by \$765,397 (net assets). Of this amount, \$144,064 (unrestricted net assets) may be used to meet ongoing obligations to citizens and creditors, \$183,234 is restricted for specific purpose (restricted net assets), and \$438,099 is invested in capital assets, net of related debt.
- The government's total net assets decreased by \$71,862. Governmental activities decreased the County's net assets by \$79,664, which was partially offset by a \$7,802 increase in business-type activities net assets.
- As of December 31, 2002, the County's governmental funds reported combined fund balances of \$377,830, a decrease of \$86,740 in comparison with the prior year. Approximately 63% of the combined fund balances, \$238,201 is available to meet the County's current and future needs (unreserved fund balance).
- At the end of the fiscal year, unreserved fund balance for the general fund was \$116,211 or 77% of total general fund balance. The amount of \$49,941 is designated for subsequent year's expenditures within the 2003 fiscal year budget.

December 31, 2002, is the first year the County's financial statements have been prepared in accordance with Government Accounting and Standards Board Statement No. 34, *Basic Financial Statements and Management Discussion and Analysis for State and Local Governments* ("GASB No. 34"). As such, only one year of data is presented. However, in future years, the Management's Discussion and Analysis will include comparative analysis of Countywide data.

In addition, the County has also implemented GASB Statement No. 35, *Basic Financial Statements and Management's Discussion and Analysis for Public Colleges and Universities,* GASB Statement No. 37, *Basic Financial Statements and Management's Discussion and Analysis for State and Local Governments; Omnibus,* GASB Statement No. 38, *Certain Financial Note Disclosures,* and, GASB Statement No. 41, *Budgetary Comparison Schedules – Perspective Differences.* 

#### OVERVIEW OF THE FINANCIAL STATEMENTS

This annual report consists of three parts – *Management's Discussion and Analysis* (this section), the *Basic Financial Statements*, and *Combining Statements* for nonmajor governmental funds.

#### **Basic Financial Statements**

*Government-Wide Financial Statements* are two statements designed to provide readers with a broad overview of County finances, in a manner similar to a private-sector business.

#### OVERVIEW OF THE FINANCIAL STATEMENTS (Continued)

The <u>statement of net assets</u> presents information on all County assets and liabilities, with the difference between the two reported as *net assets*. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of the County is improving or deteriorating.

The <u>statement of activities</u> presents information showing how net assets changed during the most recent fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, *regardless of the timing of related cash flows.* Thus, revenues and expenses are reported in this statement for some items that will result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave).

Both of these government-wide financial statements distinguish functions of the County that are principally supported by taxes and intergovernmental revenues (*governmental activities*) from other functions that are intended to recover all or in part a portion of their costs through user fees and charges (*business-type activities*). The governmental activities of the County include general government, public safety, health, transportation, economic assistance and opportunity, culture and recreation, education, and home and community services. The business-type activities of the County include the Erie County Medical Center ("Medical Center"), and Erie Community College ("College").

The government-wide financial statements include not only the County itself (*known as the primary government*) but also the legally separate Buffalo and Erie County Public Library for which the County is financially accountable. Financial information for this *component unit* of the County is reported separately from the financial information presented for the primary government itself. The Library does not issue separate financial statements.

#### The government-wide financial statements can be found on pages 16-17 of this report.

*Fund financial statements* are groupings of related accounts that are used to maintain control over resources that have been segregated for specific activities or objectives. The County, like other state and local governments, uses fund accounting to ensure and demonstrate finance-related legal compliance. All funds of the County can be divided into three categories: *governmental funds, proprietary funds,* and *fiduciary funds*.

**Governmental funds** are used to account for essentially the same functions reported as *governmental activities* in the government-wide financial statements. However, unlike the government-wide financial statements, governmental funds financial statements focus on *near-term inflows* and *outflows of spendable resources*, as well as on *balances of spendable resources* available at the end of the fiscal year. Such information may be useful in evaluating a county's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for *governmental funds* with similar information presented for *governmental activities* in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental funds balance sheet and the governmental funds statement of revenues, expenditures and changes in fund balances provide a reconciliation to facilitate this comparison between *governmental funds* and *governmental activities*.

#### OVERVIEW OF THE FINANCIAL STATEMENTS (Concluded)

The County maintains 13 individual governmental funds. Information is presented separately in the governmental funds balance sheet and in the governmental funds statement of revenues, expenditures and changes in fund balances for the General Fund, Grants Fund, and Tobacco Proceeds Projects Fund. Data from the other governmental funds are combined into a single, aggregated presentation. Individual

fund data for each of these non-major governmental funds is provided in the form of *combining statements* elsewhere in this report.

The County adopts an annual appropriated budget for its general fund. A budgetary comparison statement has been provided for the general fund to demonstrate compliance with this budget.

#### The basic governmental fund financial statements can be found on pages 18-23 of this report

**Proprietary funds** are maintained two ways. *Enterprise funds* are used to report the same functions presented as *business-type activities* in the government-wide financial statements. The County uses enterprise funds to account for the Medical Center, the College, and the Utilities Aggregation Fund, which is used to account for the bulk purchase and resale of gas, oil, and electric utilities.

Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. The Medical Center and College are considered to be major proprietary funds of the County.

#### The basic proprietary fund financial statements can be found on pages 24-27 of this report

*Fiduciary funds* are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are not available to support the County's own programs. The County has one fiduciary fund, the Agency Fund, which is used to account for funds held by the County as agent for employee withholdings, guarantee and bid deposits, court funds, monies due to other governments, and other miscellaneous items. The accounting used for fiduciary funds is much like that used for proprietary funds.

#### The basic fiduciary funds financial statements can be found on page 28 of this report.

**Notes to the Basic Financial Statements** provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

#### The Notes can be found on pages 33-70 of this report.

**Combining Statements,** referred to earlier, provide information for non-major governmental funds, and are presented immediately following the Notes to the Basic Financial Statements.

## Combining and Individual Fund Statements and Schedules can be found on pages 74-77 of this report.

#### **GOVERNMENT-WIDE FINANCIAL ANALYSIS**

As noted earlier, net assets may serve, over time, as a useful indicator of a government's financial position. In the case of the County, assets exceeded liabilities by \$765,397 at the close of the most recent fiscal year.

#### Summary of Erie County's Net Assets

	G	overnmental Activities 2002	B	usiness-type Activities 2002		Total 2002
Current and other assets Capital Assets	\$	627,063 641,748	\$	54,360 94,319	\$	681,423 736,067
	-	,	-	<i>,</i>	-	· · ·
Total assets	-	1,268,811	-	148,679		1,417,490
Long-term liabilities outstanding		331,894		58,554		390,448
Other liabilities	_	219,771	_	41,874		261,645
Total liabilities	-	551,665	-	100,428		652,093
Net assets:						
Invested in capital assets, net of						
related debt		414,620		23,479		438,099
Restricted		177,749		5,485		183,234
Unrestricted	_	124,777	_	19,287		144,064
Total net assets	\$	717,146	\$	48,251	\$	765,397

The largest portion of the County's net assets of \$438,099 (57%) reflects its investment in capital assets (e.g., land, buildings, improvements, infrastructure, and equipment), less any related debt used to acquire those assets that is still outstanding. The County uses these capital assets to provide services to citizens; consequently, these assets are *not* available for future spending. Although the County's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

Another significant portion of the County's net assets of \$183,234 (24%) represents resources that are subject to external restrictions on how they may be used.

The remaining balance of the County's net assets (19%) represents *unrestricted net assets* of \$144,064, which may be used to meet the County's ongoing obligations to citizens and creditors.

At the end of the current fiscal year, the County is able to report positive balances in all three categories of net assets, both for the County as a whole, as well as for its separate governmental and business-type activities.

The County's net assets decreased by \$71,862 during the current fiscal year.

Governmental activities. Governmental activities decreased the County's net assets by \$79,664.

#### GOVERNMENT-WIDE FINANCIAL ANALYSIS (Continued)

The following table indicates the changes in net assets for governmental and business-type activities: Summary of Erie County's Changes in Net Assets

Revenues:	Governmental Activities	Business-type Activities	Total
Program revenues			
Charges for services	\$ 64.282	\$ 364,558	\$ 428,840
Operating grants and contributions	φ 0 <del>4</del> ,202 359,984	¢ 304,330 24,155	φ 420,040 384,139
Capital grants and contributions	13,867	41	13,908
General revenues:	10,007	71	10,000
Property taxes	164,620		164,620
Sales taxes	250,049		250,049
Non-operating revenue	200,040	22,186	22,186
Interest earnings not restricted to specific programs	16,442	22,100	16,442
Unrestricted interest earnings	3,351	381	3,732
Miscellaneous and other	10,487		10,487
Total revenues	883,083	411,321	1,294,404
		411,021	1,201,101
Expenses:			
General government	80,900		80,900
Public safety	109,422		109,422
Health	61,874		61,874
Transportation	50,801		50,801
Economic assistance and opportunity	563,179		563,179
Culture and recreation	29,170		29,170
Education	48,917		48,917
Home and community service	44,137		44,137
Interest and Fiscal Charges	12,199		12,199
Medical Center		260,635	260,635
College		76,350	76,350
Utilities Aggregation		28,606	28,606
Total expenses	1,000,599	365,591	1,366,190
Excess (deficiency) before special items			
and transfers	(117,516)	45,730	(71,786)
Special items	(4,000)		0 Ó
Intergovernmental transfers	78,647	(78,647)	0
All other transfers	(36,795)	36,719	(76)
Change in net assets	(79,664)		(71,862)
Net assets - beginning	796,810	40,449	837,259
Net assets - ending	\$ 717,146	\$ 48,251	\$ 765,397

Business-type activities. Business-type activities increased the County's net assets by \$7,802.

The Medical Center experienced a 10.3% increase in acute patient discharges and a 13% increase in surgical cases that contributed to a \$6,505 increase in net assets. To help finance the operations of the Medical Center, the General Fund transferred \$26,738 to the Medical Center during the year, including a \$4,000 special item, the assumption of the Medical Center's malpractice liability. Transfers were offset by \$78,647 in intergovernmental transfers to the County.

#### GOVERNMENT-WIDE FINANCIAL ANALYSIS (Concluded)

The College's net assets increased by \$1,030 due mainly to increased enrollment of 6%, resulting in increased tuition and fee revenue and state aid. The County sponsorship share of support to the College for the College fiscal year ended August 31, 2002 was approximately \$14,056 and is reported as a 2002 operating transfer to the College in the County's General Fund. However, \$76 of the 2002 transfers occurred subsequent to the end of the College fiscal period reported in these statements.

#### FINANCIAL ANALYSIS OF THE COUNTY'S FUNDS

As noted earlier, the County uses *fund accounting* to ensure and demonstrate compliance with finance-related legal requirements.

**Governmental funds.** The general government functions are contained in the General, Special Revenue, Debt Service, and Capital Project Funds. The focus of the County's *governmental funds* is to provide information on near-term inflows, outflows, and balances of *spendable* resources. Such information is useful in assessing the County's financing requirements. In particular, *unreserved fund balance* may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

At December 31, 2002, the County's governmental funds reported combined fund balances of \$377,830, a decrease of \$86,740 in comparison with the prior year. Approximately 63% of the combined fund balances, \$238,201, constitutes *unreserved fund balance*, which is available to meet the County's current and future operational and capital needs. The remainder of fund balance is *reserved* to indicate that it is *not* available for new spending because it has already been committed; (1) to liquidate contracts and purchase orders of the prior period (\$95,991); (2) to pay debt service (\$18,194); (3) to reflect prepaid items and advances to other funds that are long-term in nature and thus do not represent available spendable resources (\$21,716); and (4) for a variety of other restricted purposes (\$3,728).

The general fund is the chief operating fund of the County. At December 31, 2002, unreserved fund balance of the general fund was \$116,211 while total fund balance reached \$150,281. As a measure of the general fund's liquidity, it may be useful to compare both unreserved fund balance and total fund balance to total fund expenditures. Unreserved fund balance represents 15% of total fund expenditures, while total fund balance represents 20% of that same amount.

Revenues for governmental functions totaled approximately \$917,635 in fiscal year 2002, which represents a decrease of 3% from fiscal year 2001.

#### FINANCIAL ANALYSIS OF THE COUNTY'S FUNDS (Continued)

The following table presents the amount of revenues from various sources as well as increases or decreases from the prior year:

Revenues:		2002 Amount	Percent of Total		2001 Amount	I	mount of ncrease Decrease)	Percent of Increase (Decrease)
Real property taxes and tax items	\$	165,439	18.03%	\$	164,082	\$	1,357	0.83%
Sales, use and transfer taxes		250,049	27.25%		249,174		875	0.35%
Intergovernmental		367,919	40.09%		366,998		921	0.25%
Interfund revenue		37,303	4.07%		28,893		8,410	29.11%
Departmental		59,241	6.46%		60,808		(1,567)	-2.58%
Interest		22,217	2.42%		25,747		(3,530)	-13.71%
Miscellaneous	_	15,467	1.69%	_	46,131	_	(30,664)	-66.47%
Total revenues	\$	917,635	100.0%	\$	941,833	\$	(24,198)	

#### Revenues Classified by Source Governmental Funds

The following provides an explanation of revenues by source that changed significantly over the prior year:

- Interfund Revenue the \$8,410 increase in Interfund Revenue was principally attributable to a rise in charges to Social Services' programs in 2002.
- Interest Income the \$3,530 decrease in Interest Income was primarily due to the decline in interest rates experienced in 2002.
- Miscellaneous Revenue the decrease of \$30,664 was mainly due to the recognition in 2001 of non-recurring revenue in Social Services' programs.

#### FINANCIAL ANALYSIS OF THE COUNTY'S FUNDS (Continued)

The following table presents expenditures by function compared to prior-year amounts:

Expenditures:		2002 Amount	Percent of Total		2001 Amount	Ir	mount of ncrease ecrease)	Percent of Increase (Decrease)
Current:								
General government support	\$	81,019	7.27%	\$	74,543	\$	6,476	8.69%
Public Safety		106,929	9.60%		101,918		5,011	4.92%
Health		62,540	5.61%		60,838		1,702	2.80%
Transportation		36,310	3.26%		35,448		862	2.43%
Economic Assistance and opportunity		584,469	52.45%		571,214		13,255	2.32%
Culture and recreation		18,652	1.67%		16,935		1,717	10.14%
Education		45,893	4.12%		43,387		2,506	5.78%
Home and Community Service		39,771	3.57%		32,889		6,882	20.92%
Capital outlay		106,558	9.56%		74,334		32,224	43.35%
Debt service:								
Principal retirement		20,653	1.85%		21,452		(799)	-3.72%
Interest and fiscal charges	-	11,560	1.04%	-	10,930	_	630	5.76%
Total expenditures	\$_	1,114,354	100.0%	\$	1,043,888	\$_	70,466	

#### Expenditures by Function Governmental Funds

The following provides an explanation of the expenditures by function that changed significantly over the prior year:

- Economic Assistance and Opportunity Expenditures the \$13,255 increase in Economic Assistance and Opportunity expenditures was due to higher Medicaid costs.
- Home and Community Service Expenditures the \$6,882 increase was due to higher Contractual Service expenditures.
- Capital Outlay the \$32,224 increase in Capital Outlay was partially due to an increase in Road Projects expenditures of \$17,500. The remainder of the increase was mainly due to improvements to various County Buildings.

#### FINANCIAL ANALYSIS OF THE COUNTY'S FUNDS (Continued)

Other financing sources and uses are presented below to illustrate changes from the prior year:

						mount of ncrease	Amount of Increase
		FY 2002		FY 2001	<u>(</u> )	ecrease)	(Decrease)
Proceeds of general obligation debt	\$	63,078	\$	40,569	\$	22,509	55.48%
Premium on bond issuance		4,963				4,963	100.00%
Proceeds of refunding bonds		5,340				5,340	100.00%
Payments to refunded bond escrow		(5,340)				(5,340)	-100.00%
Sale of property		126		134		(8)	-5.97%
Intergovernmental transfers		78,647		72,579		6,068	8.36%
Transfers in		90,765		69,041		21,724	31.47%
Transfers out	_	(127,600)	_	(103,132)	_	(24,468)	23.72%
	\$	109,979	\$	79,191	\$	30,788	

#### Other Financing Sources (Uses) Governmental Funds

The current year excess of revenues and other financing sources over expenditures and other financing uses is presented below:

#### Statement of Revenues, Expenditures, and Changes in Fund Balances Governmental Funds

	-		Major Funds				Nonmajor Funds								
		General		General Grants		Tobacco Proceeds		Special Revenue		Debt Service		Capital Projects			Total
Revenues	\$	692,691	\$	142,472	\$	16,442	\$	50,102	\$	3,565	\$	12,363	\$	917,635	
Expenditures		(765,751)		(158,699)		(14)		(51,225)		(32,121)		(106,544)		(1,114,354)	
Other financing sources (uses), net	_	31,259	_	14,864	_	(44,500)	_	(3,895)	_	31,185	_	81,066	_	109,979	
Excess (deficiency) of revenues and other financing sources over (under)															
expenditures and other financing uses		(41,801)		(1,363)		(28,072)		(5,018)		2,629		(13,115)		(86,740)	
Fund balances - January 1, 2002	-	192,082	_	3,277	_	203,317	_	16,332	_	15,565	_	33,997	_	464,570	
Fund balances - December 31, 2002	\$	150,281	\$	1,914	\$	175,245	\$_	11,314	\$	18,194	\$	20,882	\$	377,830	

**Proprietary funds**. The County's proprietary funds provide the same type of information found in the government-wide financial statements but in more detail.

- The Medical Center had unrestricted net assets of \$16,098 or 42.3% of the total net assets of the Medical Center.
- The College had unrestricted net assets of \$2,902 at August 31, 2002, that comprise 29.3% of the total net assets of the College.

#### FINANCIAL ANALYSIS OF THE COUNTY'S FUNDS (Concluded)

The following table shows actual revenues, expenses, and results of operations for the current fiscal year:

	Major Funds					lonmajor Fund		
		Medical Center		College 3/31/2002		Utilities gregation		Total
Operating Revenues Operating Expenditures	\$	318,933 260,635	\$	40,907 76,305	\$	28,873 28,606	\$	388,713 365,546
Operating income/(loss) Non-operating revenues (expenses), net Net income (loss) before contributions		58,298 116		(35,398) 22,447		267		23,167 22,563
and transfers Contributions and transfers		58,414 (51,909)	-	(12,951) 13,981	-	267	-	45,730 (37,928)
Change in net assets	\$	6,505	\$	1,030	\$	267	\$	7,802

#### Statement of Revenues, Expenses, and Changes in Fund Net Assets Proprietary Funds

The net income before contributions and transfers of enterprise funds of \$45,730 resulted from a net income of \$58,414 for the Medical Center, a net loss of \$12,951 for the College and net income of \$267 for the Utilities Aggregation Fund.

Other factors concerning the financing of these funds have already been addressed in the discussion of the County's business-type activities.

#### GENERAL FUND BUDGETARY HIGHLIGHTS

Differences between the original budget and the final amended budget resulted in an \$114,124 increase in appropriations and can be briefly summarized as follows:

The majority of the increase (\$89,298) was mainly due to additional Medicaid costs, which were mostly brought about by the State's Intergovernmental Transfer ("IGT") Program. The Program is actually cost neutral to the County's governmental funds, since the additional General Fund expenditures for the County's share of the increased Medicaid revenues paid to publicly sponsored nursing homes and hospitals are recovered fully from the Medical Center enterprise funds, which is the only recipient of IGT program payments in the County.

#### CAPITAL ASSETS AND DEBT ADMINISTRATION

#### **Capital Assets**

The County's investment in capital assets for its governmental and business-type activities as of December 31, 2002, amounted to \$736,067 (net of accumulated depreciation). This investment in capital assets includes land, infrastructure, buildings and improvements, improvements other than buildings, equipment, and construction in progress. The total increase in the County's investment in capital assets for the current period was 9%.

#### CAPITAL ASSETS AND DEBT ADMINISTRATION (Concluded)

Major capital asset events during the current fiscal year included the following:

- Infrastructure assets of \$47,551 were added during the year, of which \$31,307 were roads, \$10,859 were bridges, and \$4,184 were underground sewer system components.
- All depreciable capital assets were depreciated from acquisition date to the end of the current fiscal year as outlined in the County's capital asset policy.

Capital assets net of depreciation for the governmental and business-type activities are presented below: Summary of Erie County's Capital Assets (net of depreciation)

		(			
	G	overnmental Activities		isiness-type Activities	 Total
Land	\$	27,210	\$	444	\$ 27,654
Buildings and Improvements Improvements other		170,715		57,057	227,772
than Buildings Sewer and Transportation		6,125		440	6,565
Networks		366,136			366,136
Machinery and Equipment		21,594		19,787	41,381
Library Collections				1,352	1,352
Construction in Progress	_	49,968	_	15,239	 65,207
Total	\$	641,748	\$	94,319	\$ 736,067

The County's infrastructure assets are recorded at historical cost in the government-wide financial statements as required by GASB No. 34. The County has elected to depreciate their infrastructure assets. Additional information on the County's capital assets can be found in Note I(J) on page 40 and Note VIII on pages 51-53 of this report.

#### Long-term debt

At December 31, 2002, the County had total long-term debt outstanding of \$303,365 as compared to \$262,800 in the prior year. This amount was comprised of entirely of serial bonds. During the year, retirement of debt amounted to \$33,026. Additions, accretions and other adjustments amounted to \$73,591. New York State statutes limit the amount of general obligation debt a governmental entity may issue to 7% of its five-year valuation. The current debt-limitation for the County is \$2,241,906, which is significantly in excess of the County's outstanding general obligation debt.

Since 2001, the County's general obligation debt has maintained an A2 rating from Moody's and an AA-rating from Fitch.

Additional information on the County's long-term debt can be found in Note XI on pages 57-64 of this report.

#### SUBSEQUENT EVENTS

As described in Note XVIII on page 70 of this report, the County issued \$81,540 in Bonds and \$90,000 in Revenue Anticipation Notes in June 2003.

#### **Request for Information**

This financial report is designed to provide a general overview of the County's finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report, or requests for additional financial information, should be addressed to the Office of Comptroller of Erie County, 95 Franklin Street, Buffalo, New York 14202.

### **BASIC FINANCIAL STATEMENTS**

These basic financial statements include the financial statements and related notes of the reporting entity that are essential to fair presentation of financial position and results of operations. The reporting entity includes the primary government and its discretely presented component unit.

#### COUNTY OF ERIE, NEW YORK Statement of Net Assets December 31, 2002 (amounts expressed in thousands)

Primary Government										
Go						C	omponent			
	Activities		Activities		Total		Unit			
\$	242,551	\$	13,495	\$	256,046	\$	3,163			
			,		,					
	330,541		73,345		403,886		460			
							681			
	44,548				,					
	9,423				,					
			777		777					
	77,178		15,683		92,861					
	564,570		78,636		643,206		19,619			
	1,268,811		148,679		1,417,490		23,923			
	47 401		19 569		66 970		113			
	,		,		,		704			
	,		14,010		,		704			
			7 386				514			
	,		7,000		,		014			
	40,001				40,001					
	46 230		14 441		60 671		937			
	-,		,		,		919			
	,		,				3,187			
	414.620		23.479		438.099		19,619			
	,				,		- ,			
	1,914				1,914					
	151,296				151,296					
	14,301		6		14,307					
	10,238		5,479		15,717		145			
	124,777		19,287		144,064		972			
\$	717,146	\$	48,251	\$	765,397	\$	20,736			
	\$	Governmental Activities           \$ 242,551           330,541           44,548           9,423           77,178           564,570           1,268,811           47,401           83,997           681           41,661           46,230           285,664           551,665           414,620           1,914           151,296           14,301           10,238           124,777	Governmental Activities         Bus Subscript           \$ 242,551         \$           330,541         44,548           9,423         9,423           77,178         564,570           1,268,811         1           47,401         83,997           681         41,661           46,230         285,664           551,665         1,914           151,296         14,301           10,238         124,777	$\begin{tabular}{ c c c c c c c } \hline \hline Governmental & Business - Type \\ \hline Activities & Activities & \\ \hline T84 & 4,695 & \\ \hline 330,541 & 73,345 & \\ \hline 44,548 & (43,224) & \\ 3,804 & \\ 9,423 & 684 & \\ \hline 777 & \\ \hline 77,178 & 15,683 & \\ \hline 564,570 & 78,636 & \\ \hline 1,268,811 & 148,679 & \\ \hline 1,268,811 & 148,679 & \\ \hline 47,401 & 19,569 & \\ \hline 83,997 & 14,919 & \\ \hline 681 & & \\ \hline 41,661 & 7,386 & \\ \hline 46,230 & 14,441 & \\ \hline 285,664 & 44,113 & \\ \hline 551,665 & 100,428 & \\ \hline 414,620 & 23,479 & \\ \hline 1,914 & & \\ 151,296 & & \\ \hline 14,301 & 6 & \\ \hline 10,238 & 5,479 & \\ \hline 124,777 & 19,287 & \\ \hline \end{tabular}$	Governmental ActivitiesBusiness - Type Activities\$242,551\$13,495\$ $784$ $4,695$ 330,54173,34544,548(43,224) $3,804$ 3,8049,423684 $777$ 77,17815,683 $564,570$ 78,6361,268,811148,67947,40119,569 $83,997$ 14,919 $681$ $41,661$ 46,0317,38646,23014,441 	$\begin{tabular}{ c c c c c c c c c c c c c c c c c c c$	Governmental ActivitiesBusiness - Type ActivitiesTotal\$242,551\$13,495\$256,046\$ $784$ 7847844,6954,695330,54173,345403,88644,548(43,224)1,3243,8043,8043,8049,42368410,10777,17815,68392,861564,57078,636643,2061,268,811148,6791,417,49047,40119,56966,97083,99714,91998,91668168168141,6617,38649,04746,03146,03146,03146,23014,44160,671285,66444,113329,777551,665100,428652,093414,62023,479438,0991,9141,914151,296151,29614,301614,30710,2385,47915,717124,77719,287144,064			

See accompanying notes to the basic financial statements.

#### COUNTY OF ERIE, NEW YORK Statement of Activities For the fiscal year ended December 31, 2002 (amounts expressed in thousands)

					PRIM	NT		
<u>Functions/Programs</u> Primary government:	Expenses	Charges for <u>Services</u>	Operating Grants and <u>Contributions</u>	Capital Grants and <u>Contributions</u>	Governmental <u>Activities</u>	Business-Type <u>Activities</u>	Total	Component <u>Unit</u>
Governmental activities:								
General government	\$ 80,900			\$ 3,098	\$ (45,025)	\$ \$	( . , ,	\$
Public safety	109,422	,			(98,352)		(98,352)	
Health	61,874	1,776	,		(23,084)		(23,084)	
Transportation	50,801	1,616			(32,190)		(32,190)	
Economic assistance and opportunity	563,179	,	,		(286,268)		(286,268)	
Culture and recreation	29,170		, -		(26,233)		(26,233)	
Education	48,917		.,		(22,959)		(22,959)	
Home and community service	44,137	9,396	16,594	55	(18,092)		(18,092)	
Interest and Fiscal Charges	12,199		250.004	1,936	(10,263)		(10,263)	
Total governmental activities	1,000,599	64,282	359,984	13,867	(562,466)		(562,466)	
Business-type activities:								
Medical Center	260,635	318,933		41		58,339	58,339	
Community College (August 31, 2002)	76,350	16,752	24,155			(35,443)	(35,443)	
Other Non-major	28,606	28,873				267	267	
Total business-type activities	365,591	364,558	24,155	41		23,163	23,163	
Total primary government	\$ 1,366,190				(562,466)	23,163	(539,303)	
Component unit: Library	\$ 31,292	\$ 642	\$ 6,532	-				(24,118)
	General revenues:	lastical featurelly a			404.004		464 694	
		levied for mail, s	ewer, and genera	a purposes	164,621		164,621	00.070
	Sales, use and				250,049		250,049	22,970
		l appropriations			250,049	22,186	22,186	
			o specific program	mc	16.442	22,100	16.442	
		terest earnings	o specific prograf	115	3,351	381	3,732	23
	Miscellaneous				10,401	501	10,401	341
	Payments fron				(40)		(40)	40
	Gain on sale o				126		126	69
	Special Item - transfe				(4,000)	4,000	120	00
	Intergovernmental tra				78,647	(78,647)		
	All other transfers				(36,795)	36,719	(76)	
	Total genera	al revenues and t	ransfers		482,802	(15,361)	467,441	23,443
	0.00	Change in net			(79,664)	7,802	(71,862)	(675)
	Net assets - beginnin	g			796,810	40,449	837,259	21,411
	Net assets - ending				\$ 717.146	\$ 48,251 \$	765,397	\$ 20.736

PROGRAM REVENUES

NET (EXPENSE) REVENUE and CHANGES IN NET ASSETS

		General		Grants	Tobacco Proceeds		Gov	Other vernmental Funds	Gov	Total /ernmental Funds
Assets Cash and investments Receivables (net of allowances)	\$	26,912	\$	1,124	\$	120,141	\$	94,374	\$	242,551
Real property taxes, interest, penalties		40.000								40.000
and liens Other		49,282 353		784		55,139		111 28.547		49,393 84,823
Due from other funds		97,686		1,194		55,159		6,496		105,376
Due from other governments		137,346		39,880				5,865		183,091
Prepaid items		9,423		53,000				5,005		9,423
Advances to other funds		12,293								12,293
Loan Receivable		914								914
Total assets	\$	334,209	\$	42,982	\$	175,280	\$	135,393	\$	687,864
Liabilities and Fund Balances										
Liabilities:										~~~~~
Accounts payable		12,274		1,493		05		16,618		30,385
Accrued liabilities		70,184		3,429		35		6,456		80,104
Due to other funds		3,554		23,939				33,783 681		61,276 681
Due to component unit Due to other governments		13,682						3		13,685
Retained percentages payable		95		20				2.743		2,858
Deferred revenue		41,139		12,187				21,688		75,014
Short-term debt		43,000		12,107				3,031		46,031
Total liabilities		183,928		41,068		35		85,003		310,034
Fund Balances										
Reserved for:										
Encumbrances		11,424				3,271		81,296		95,991
Advances to Proprietary funds		12,293								12,293
Debt service								18,194		18,194
Loan receivable		914								914
Prepaid items		9,423								9,423
Repairs								1,999		1,999
E-911 system costs								799		799
Handicapped Parking		16								16
Unreserved, reported in:										
General fund										
Designated		95,659								95,659
Undesignated		20,552								20,552
Special revenue funds				1.011				4 4 9 9		0.050
Designated				1,914				4,136		6,050
Undesignated						171 074		2,379		2,379
Capital projects fund		150,281		1,914		<u>171,974</u> 175,245		(58,413) 50,390		<u>113,561</u> 377,830
Total fund balances	\$	334,209	\$	42,982	\$	· · · ·	\$	,	\$	687,864
Total liabilities and fund balances	φ	JJ4,209	φ	42,902	φ	175,280	φ	135,393	φ	001,004

COUNTY OF ERIE, NEW YORK Reconciliation of Statement of Net Assets To Governmental Fund Balances For The Year Ended December 31, 2002 (amounts expressed in thousands)

	Governmental Activities			
Total Governmental Fund Balances	\$	377,830		
Amounts reported for governmental activities in the statement of net assets are different because:				
Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds.		641,748		
Other long-term assets are not available to pay for current-period expenditures and therefore are deferred in the funds.		33,353		
Long-term liabilities, including bonds payable, are not due and payable in the current period and therefore are not reported in the funds.		(335,785)		
Net assets of governmental activities	\$	717,146		

#### COUNTY OF ERIE, NEW YORK

Statement of Revenues, Expenditures and Changes in Fund Balances

Governmental Funds

For the fiscal year ended December 31, 2002

(amounts expressed in thousands)

	General	Grants	Tobacco Proceeds		Other Governmental Funds			Total Governmental Funds
Revenues:					_			
Real property taxes and tax items	\$ 146,194	\$	\$		\$	19,245	\$	165,439
Sales, use and transfer taxes	239,989					10,060		250,049
Intergovernmental	219,288	125,339				23,292		367,919
Interfund revenues	22,565	14,303				435		37,303
Departmental	46,198	2,496				10,547		59,241
Interest	3,351	5		16,442		2,419		22,217
Miscellaneous	15,106	329				32		15,467
Total revenues	 692,691	 142,472		16,442	_	66,030		917,635
Expenditures:								
Current:								
General government support	73,900	5,708				1,411		81,019
Public safety	91,163	13,669				2,097		106,929
Health	42,564	19,976				0		62,540
Transportation	18,178	375				17,757		36,310
Economic assistance and opportunity	468,306	116,163				0		584,469
Culture and recreation	18,506	146				0		18,652
Education	44,379	1,514				0		45,893
Home and community service	8,447	1,148				30,176		39,771
Capital outlay				14		106,544		106,558
Debt service:								
Principal retirement						20,653		20,653
Interest and fiscal charges	308					11,252		11,560
Total expenditures	 765,751	 158,699		14	_	189,890	_	1,114,354
Excess (deficiency) of revenues								
over expenditures	 (73,060)	 (16,227)		16,428		(123,860)		(196,719)

#### COUNTY OF ERIE, NEW YORK

Statement of Revenues, Expenditures and Changes in Fund Balances

Governmental Funds

For the fiscal year ended December 31, 2002

(amounts expressed in thousands)

	Tobacco General Grants Proceeds			Other Governmental Funds	Total Governmental Funds
Other financing sources (uses):					
Proceeds of general obligation debt				63,078	63,078
Premium on bond issuance				4,963	4,963
Proceeds of refunding bonds				5,340	5,340
Payments to refunded bond escrow				(5,340)	(5,340)
Sale of property	114	3		9	126
Intergovernmental transfers in	78,647				78,647
Operating transfers in		14,861	212	75,692	90,765
Operating transfers from component unit				0	0
Operating transfers from primary government				0	0
Operating transfers out	(47,462)		(44,712)	(35,386)	(127,560)
Operating transfers to primary government				0	0
Operating transfers to component unit	(40)			0	(40)
Total other financing sources (uses)	31,259	14,864	(44,500)	108,356	109,979
Net change in fund balances	(41,801)	(1,363)	(28,072)	(15,504)	(86,740)
Fund balances at beginning of year	192,082	3,277	203,317	65,894	464,570
Fund balances at end of year	\$ 150,281	\$ 1,914	\$ 175,245	\$ 50,390	\$ 377,830

#### COUNTY OF ERIE, NEW YORK Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balances of Governmental Funds To the Statement of Activities For the Year Ended December 31, 2002 (amounts expressed in thousands)

	••••	ernmental ctivities
Amounts reported for governmental activities in the statement of activities are different because:		
Net change in fund balances-total governmental funds	\$	(86,740)
Governmental funds report capital outlays as expenditures (\$90,488). However, in the statement of activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense (\$28,850). This is the amount by which		
capital outlays exceeded depreciation in the current period.		61,638
Revenues in the statement of activities that do not provide current financial resources and are not reported as revenues in the funds.		(819)
Change in accrual of interest payable on bonds payable.		(814)
The issuance of long-term debt provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. This amount is the net effect in the treatment of long-term debt.		
Neither transaction has an effect on net assets.		(47,213)
Certain expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds.		(5,716)
Change in net assets of governmental activities	\$	(79,664)

#### COUNTY OF ERIE, NEW YORK General Fund Statement of Revenues, Expenditures and Changes in Fund Balances Budget and Actual (Non-GAAP Basis of Accounting) For the fiscal year ended December 31, 2002 (amounts expressed in thousands)

		Original Budget		Final Budget	_	Budgetary Actual	_	Variance Final Budget- Positive (Negative)
Revenues:								
Real property taxes and tax items	\$	143,641	\$	146,434	\$	146,194	\$	(240)
Sales, use and transfer taxes		233,819		240,007		239,989		(18)
Intergovernmental		205,385		212,190		219,288		7,098
Interfund revenue		26,749		27,550		22,565		(4,985)
Departmental		45,110		47,898		46,198		(1,700)
Interest		5,606		5,606		3,351		(2,255)
Miscellaneous		2,272		12,799	_	15,106		2,307
Total revenues		662,582		692,484		692,691	_	207
Expenditures: Current:								
General government support		103.440		90.244		76.775		13.469
Public safety		74,678		92,781		91,653		1,128
Health		48,537		52,234		43.048		9.186
Transportation		17,915		18,298		18,213		85
Economic assistance and opportunity		381,929		483,840		473,551		10,289
Culture and recreation		17,483		19.180		18.865		315
Education		45,245		45,616		44,395		1,221
Home and community service		10,953		11,803		10,367		1,436
Debt service:		,		,		,		.,
Interest and fiscal charges				308		308		
Total expenditures		700,180		814,304	_	777,175	_	37,129
Excess (deficiency) of revenues								
over expenditures		(37,598)		(121,820)		(84,484)	_	37,336
Other financing sources (uses):								
Sale of property		70		86		114		28
Operating transfers in		10		83,407		78,647		(4,760)
Operating transfers out		(54,503)		(57,397)		(47,462)		9,935
Operating transfers to component unit		(01,000)		(40)		(40)		0,000
Total other financing sources (uses)		(54,433)		26,056		31,259		5,203
Excess (deficiency) of revenue and other financing sources over expenditures and other financing uses	\$	(92,031)	\$	(95,764)	\$	(53,225)	\$	42,539
	*	(02,001)	Ť	(00,: 01)	-	(00,220)		.2,000

		Βι						
		Medical Center	C	mmunity College st 31, 2002	N	onmajor Fund		Total
Assets								
Current Assets								
Cash and investments	\$	2	\$	13,493	\$		\$	13,495
Patient trust cash		784		4.040				784
Receivables (net of allowances) Due from other funds		65,378		4,348		230		69,726 230
Due from other governments						3,619		3,619
Inventories		3,804				0,010		3,804
Prepaid items		583				101		684
Advances to other funds								
Total Current Assets		70,551		17,841		3,950		92,342
Noncurrent assets								
Capital assets, net of depreciation								
Land and construction in progress		15,683						15,683
Other capital assets, net of depreciation		71,636		7,000				78,636
Restricted cash and investments		4,695						4,695
Long-term estimated third-party payor settlements Other		520 257						520 257
Total Noncurrent Assets		92,791		7,000				99,791
Total assets		163,342		24,841		3,950		192,133
Liabilities								
Current Liabilities:								
Accounts payable		14,945		1,152		2,688		18,785
Accrued liabilities		11,399		2,812		708		14,919
Due to other funds						267		267
Advances from other funds - current		30,894						30,894
Current maturities of long-term debt		7,089		660				7,089
Fringe benefits payable - current Estimated claims and contingencies		4,237 2,447		668				4,905 2,447
Accounts held in custody for others		784						784
Deferred revenue		10		7,000				7,010
Total Current Liabilities		71,805		11,632		3,663		87,100
Noncurrent Liabilities:								
Accrued liabilities				163				163
Advances from other funds - long-term		12,293		100				12,293
Long-term debt		19,663		3,144				22,807
Fringe benefits payable		9,604						9,604
Estimated claims and contingencies		11,539						11,539
Deferred Revenue		376						376
Total Noncurrent Liabilities		53,475		3,307				56,782
Total liabilities		125,280		14,939		3,663		143,882
Not Assots								
Net Assets Invested in capital assets, net of related debt		16,479		7,000				23,479
Restricted for:		10,475		7,000				20,475
Debt service		6						6
Other purposes		5,479						5,479
Unrestricted, reported in:								
Medical Center		16,098						16,098
Community College				2,902		007		2,902
Utilities Aggregation						287		287
Total Not Acceta	¢	38 063	¢	0.002	¢	207	¢	18 051
Total Net Assets	\$	38,062	\$	9,902	\$	287	\$	48,251

#### COUNTY OF ERIE, NEW YORK

Statement of Revenues, Expenses and Changes in Fund Net Assets Proprietary Funds For The Year Ended December 31, 2002 (amounts expressed in thousands)

		Busi		Type Activi	ties			
		ledical Center	Coi	mmunity College		nmajor Fund		Total
Operating Revenues:		Jenter	Augu	st 31, 2002		runu		TOLAI
Net patient service revenue	\$	303,849	\$		\$		\$	303,849
Student tuition and fees	Ŧ	000,010	Ŧ	16,752	Ŧ		÷	16,752
Intergovernmental revenues and charges				13,886		17,383		31,269
State and local contracts				9,007		,		9,007
Interfund revenues				1,262		11,490		12,752
Other operating revenue		15,084		-,		,		15,084
Total operating revenue		318,933		40,907		28,873		388,713
Operating Expenses:								
Employee wages		112,429		46,336		40		158,805
Employee benefits		32,409		10,716		12		43,137
Contractual, professional & temporary services		41,028				208		41,236
Scholarships				6,682				6,682
Supplies		37,700		8,269				45,969
Utilities and telephone		6,934		2,146		28,346		37,426
Depreciation and amortization		11,499		2,156				13,655
Interest		3,107						3,107
Provision for bad debts		10,364						10,364
Other operating expenses		2,920						2,920
Services provided by primary government		2,245						2,245
Total operating expenses		260,635		76,305		28,606		365,546
Operating income (loss)		58,298		(35,398)		267		23,167
Nonoperating revenues (expenses):								
State and local appropriations				22,186				22,186
Income from investments		75		306				381
Contributions		41						41
Loss on disposal of plant assets				(45)				(45)
Income before transfers		58,414		(12,951)		267		45,730
Special item - transfer of liability		4,000						4,000
Transfers in - operating		16,312		12,771				29,083
Transfers in - capital		6,426		1,210				7,636
Intergovernmental transfers out		(78,647)		.,				(78,647)
Change in net assets		6,505		1,030		267		7,802
Total net assets-beginning		31,557		8,872		20		40,449
Total net assets-ending	\$	38,062	\$	9,902	\$	287	\$	48,251

#### COUNTY OF ERIE, NEW YORK Statement of Cash Flows Proprietary Funds Year Ended December 31, 2002 (amounts expressed in thousands)

		es			
		Medical Center	Community College August 31, 2002	Nonmajor Fund	Total Funds
CASH FLOWS FROM OPERATING ACTIVITIES:					
Receipts from patients, students and utility customers	\$	293,355		, .	324,698
Payments to employees and suppliers		(239,712)	(73,720)	(26,407)	(339,839)
Federal, state and local grants			24,817		24,817
Internal activity - payments (to) from other funds		00.055		11,637	11,637
Other operating revenues		20,355			20,355
Net cash used in operating activities		73,998	(32,089)	(241)	41,668
CASH FLOWS FROM NON-CAPITAL FINANCING ACTIVITIES:					
County Contribution		20,740	13,981		34,721
State appropriations			21,011		21,011
Other contributions		41	1,021		1,062
Advances from other funds				241	241
Intergovernmental transfer out		(78,647)			(78,647)
Interest paid for noncapital financing activities		(1,579)			(1,579)
Net cash from non-capital financing activities		(59,445)	36,013	241	(23,191)
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES:					
Purchase/transfer of capital assets		(8,013)	(2,798)		(10,811)
Repayment of long-term debt		(7,333)			(7,333)
Interest paid for capital and related financing activities		(1,528)			(1,528)
Net cash used in capital financing activities		(16,874)	(2,798)	0	(19,672)
CASH FLOWS FROM INVESTING ACTIVITIES:					
Interest received		75	313		388
Net cash from investing activities		75	313	0	388
NET INCREASE (DECREASE) IN CASH		(2,246)	1,439	0	(807)
CASH, beginning of year		7,727	12,054	0	19,781
CASH, end of year	\$	5,481	\$ 13,493	0 \$	18,974

(Continued)

#### COUNTY OF ERIE, NEW YORK Statement of Cash Flows Proprietary Funds Year Ended December 31, 2002 (amounts expressed in thousands)

	 Business - Type Activiti Enterprise Funds Community Medical College Center August 31, 2003				-	Total Funds	
Reconciliation of operating income to net cash provided by operating activities							
Operating income	\$ 58,298	\$	(35,398)	\$ 267	\$	23,167	
Adjustments to reconcile gain from operations							
Provided (used) by operating activities:							
Depreciation expense and amortization	11,499		2,156			13,655	
Provision for bad debts	10,364					10,364	
Interest paid	3,107					3,107	
(Increase) decrease in assets:							
Receivables, net	(5,000)		304	1,095		(3,601)	
Inventories	(371)			(78)		(449)	
Other assets	(322)					(322)	
Increase (decrease) in liabilities:	4 969		(200)	(1 720)		0.014	
Accounts and other payables	4,262		(309)	(1,739) 214		2,214	
Accrued expenses Estimated claims and contingencies	(1,164)		(66)	214		(1,016) (6,599)	
Other long-term liabilities	(6,599)		1,224			,	
	(76)		1,224			1,148	
Net cash provided by operating activities	\$ 73,998	\$	(32,089)	\$ (241)	\$	41,668	

Noncash investing, capital and financing activities :	
Liability transferred to County	\$ 4,000
Capital assets transferred from County	1,998

# COUNTY OF ERIE, NEW YORK Statement of Fiduciary Net Assets Fiduciary Fund For the fiscal year ended December 31, 2002 (amounts expressed in thousands)

	gency Fund
Assets	
Cash and cash equivalents	\$ 50,719
Receivables:	
Due from other funds	473
Due from other governments	21
Other Receivables	19
Bonds and securities held in custody	4
Total assets	51,236
Liabilities	
Due to other funds	12,320
Due to other governments	9,006
Held in custody for others	29,910
Total liabilities	51,236
Net Assets	
Net assets	\$ 0

COUNTY OF ERIE, NEW YORK Balance Sheet Component Unit December 31, 2002 (amounts expressed in thousands)

	Cc	omponent Unit
Assets Cash and investments Receivables (net of allowances)	\$	3,163
Other Due from primary government		460 681
Total assets	\$	4,304
Liabilities and Fund Balances Liabilities:		
Accounts payable Retained percentages payable Deferred revenue	\$	113 704 514
Total liabilities		1,331
Fund Balances Reserved for: Encumbrances		145
Unreserved, reported in: Designated Undesignated		1,663 1,165
Total fund balances		2,973
Total liabilities and fund balances	\$	4,304

COUNTY OF ERIE, NEW YORK Reconciliation of Statement of Net Assets To Component Unit Fund Balance For The Year Ended December 31, 2002 (amounts expressed in thousands)

	Co	mponent Unit
Total Component Unit Fund Balance	\$	2,973
Amounts reported for governmental activities in the statement of net assets are different because:		
Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds.		19,619
Long-term liabilities, including bonds payable, are not due and payable in the current period and therefore are not reported in the funds.		(1,856)
Net assets of component unit activities	\$	20,736

### COUNTY OF ERIE, NEW YORK Statement of Revenues, Expenditures and Changes in Fund Balance Component Unit For the fiscal year ended December 31, 2002 (amounts expressed in thousands)

	 Component Unit
Revenues: Real property taxes and tax items Intergovernmental Departmental Interest Miscellaneous	\$ 22,970 2,958 885 23 272
Total revenues	 27,108
Expenditures: Current: Culture and recreation Total expenditures	 27,619 27,619
Excess (deficiency) of revenues over expenditures	 (511)
Other financing sources (uses) : Sale of property Operating transfers from primary government	69 40
Total other financing sources (uses)	 109
Net change in fund balances	(402)
Fund balances at beginning of year	3,375
Fund balances at end of year	\$ 2,973

#### COUNTY OF ERIE, NEW YORK Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balance of Component Unit To the Statement of Activities For the year Ended December 31, 2002 (amounts expressed in thousands)

	ponent Jnit
Amounts reported for component unit activities in the statement of activities are different because:	
Net change in fund balance - component unit	\$ (402)
The net effect of various miscellaneous transactions involving capital assets (i.e., sales, trade-ins, contributions from the county, and donations) is to increase net assets.	3,401
In the statement of activities the cost of capital assets is allocated over their estimated useful lives and reported as depreciation expense.	(3,797)
Certain expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds.	123
Change in net assets of component unit activities	\$ (675)

#### I - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the County of Erie have been prepared in conformity with generally accepted accounting principles ("GAAP") as applied to government units. The more significant of the County's accounting policies are described below.

#### A. <u>Financial Reporting Entity</u>

The County of Erie was established in 1821. Subject to the New York State Constitution, the County operates pursuant to its Charter and Administrative Code, as well as various local laws. Additionally, certain New York State laws govern the County to the extent that such laws are applicable to counties operating under a charter form of government. The Charter was enacted by local law and approved by the electorate at a general election held in November 1959. The Administrative Code was enacted into local law in 1961. The Erie County Legislature is the legislative body responsible for overall operations, the County Executive serves as chief executive officer, and the County Comptroller serves as chief fiscal, accounting, reporting and auditing officer.

The County provides mandated social service programs such as Medicaid, Temporary Assistance for Needy Families and Safety Net. The County also provides services and facilities in the areas of culture, recreation, police, libraries, youth, health, senior services, roads, and sanitary sewerage. These general governmental programs and services are financed by various taxes, state and federal aid, and departmental revenue (which is primarily comprised of service fees and various types of program-related charges). Additionally, the County operates a medical center, a nursing home, and a community college.

#### 1. COMPONENT UNITS

The financial statement reporting entity includes the County of Erie (the primary government) and its significant component units. A component unit is either a legally separate organization for which the elected officials of a primary government are financially accountable, or another organization for which the nature and significance of its relationship with a primary government is such that exclusion would cause the reporting entity's financial statements to be misleading or incomplete.

The following organization was determined to have met the basic criteria for inclusion in the County of Erie reporting entity:

The Buffalo and Erie County Public Library, formed through a consolidation of several public and private libraries, was established by the County and chartered by the State University Board of Regents in 1953. It is a separate and distinct legal corporation that receives annual budgetary contribution from the County. Library operations are governed by a board of trustees who are appointed by the County Legislature. Bonds and notes for Library capital costs are issued by the County and are County debt. Title to real and personal property acquired with County funds vests with the County. The Buffalo and Erie County Public Library is included as a component unit of the County in the financial statements, based on the fact that it is a legally separate entity for which the County is

#### A. <u>Financial Reporting Entity</u> (Concluded)

financially accountable. It has been discretely presented because it is not simply an extension of the primary government (i.e., it has a substantively different governing body, and its services are provided to the general public). The Library does not issue separate financial statements.

#### 2. RELATED ORGANIZATIONS

County elected officials nominate and confirm the three-member board of the Erie County Water Authority, appoint a voting majority of the board of the Buffalo Convention Center Management Corporation, and also appoint the majority of the board of directors of the Erie Tobacco Asset Securitization Corporation ("ETASC"). The County's accountability for these legally separate organizations does not extend beyond making the board appointments. Specifically, the County cannot impose its will on any of these organizations. In addition, in the case of the Water Authority, no financial operating assistance is provided to, nor is the County liable for any debt issued by this public benefit corporation. In regard to the not-for-profit Buffalo Convention Center Management Corporation, the entity and the County are parties to an exchange transaction under which the Corporation is responsible for operating and managing the area's convention center. In regard to ETASC, refer to Note XVII for additional information. These related organizations are not component units of the County and do not meet the basic criteria for inclusion in the County reporting entity.

#### 3. JOINT VENTURE

The County is a participant in the Western Regional Off-Track Betting Corporation, a public benefit corporation established under New York State Racing, Pari-Mutuel Wagering and Breeding Law. The Corporation conducts within the region a system of off-track pari-mutuel betting on horse races, and distributes net revenues to the participants in accordance with a predetermined formula. Separate financial data for this joint venture has been excluded from the financial statements, consistent with GAAP. Additional information about this joint venture is presented in Note XVI.

#### B. <u>Government-wide and Fund Financial Statements</u>

The government-wide financial statements (i.e., the statement of net assets and the statement of activities) report information on all of the nonfiduciary activities of the primary government and its component units. For the most part, the effects of interfund activity has been removed from these statements. Government activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. Likewise, the primary government is reported separately from certain legally separate component unit for which the primary government is financially accountable.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include: (1) charges to customers or applicants who purchase, use, or directly benefit

#### B. Government-wide and Fund Financial Statements (Concluded)

from goods, services, or privileges provided by a given function, and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function. Taxes and other items not properly included among program revenues are reported instead as general revenues.

Separate financial statements are provided for governmental funds, proprietary funds and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

#### C. Measurement Focus, Basis of Accounting and Financial Statement Presentation

Measurement focus is the determination of what is expressed in reporting an entity's financial performance and position, (i.e., expenditures or expenses). A particular measurement focus is accomplished both by considering what resources will be measured and the basis of accounting.

Basis of accounting refers to when revenues, expenditures/expenses, and the related assets and liabilities are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurements made, regardless of the measurement focus.

<u>Accrual Basis</u> – Under the accrual basis of accounting, revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows.

<u>Modified Accrual Basis</u> - Under this basis of accounting, revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the County considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Revenues from federal, state, or other grants designated for specific County expenditure are recognized when the related expenditures are incurred.

Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due and expenditures for inventory-type items and for prepayments (except retirement) are recognized at the time of the disbursements.

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund, and fiduciary fund financial statements. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Property taxes associated with the current fiscal period are all considered to be susceptible

#### I - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### C. <u>Measurement Focus, Basis of Accounting and Financial Statement Presentation</u> (Continued)

to accrual and so have been recognized as revenues of the current fiscal period. All other revenue items are considered to be measurable and available only when cash is received by the government.

The County reports the following major governmental funds:

<u>General Fund</u> – the principal operating fund that includes all operations not required to be recorded in other funds.

<u>Grants Fund</u> – used to account for federal and state operating grants (except the Community Development Block Grant) earmarked for specific programs, so that grantor accounting and reporting requirements can be satisfied.

<u>Tobacco Proceeds Projects Fund</u> – used to account for the net proceeds from the County's securitization of its share of the 1998 Master Settlement Agreement with the tobacco industry that will be used to fund capital projects that otherwise would have been supported by operating funds of the issuance of bonds.

The County reports the following major proprietary funds:

<u>Erie County Medical Center</u> – used to account for consolidated activities of a comprehensive primary health care center and a nursing home serving Erie County and the Western New York region.

<u>Community College</u> – resources received and used for community college purposes are accounted for through the Community College ("College"). The College is not a legally separate entity from the County. A fiscal year ending August 31 is mandated by New York State law for the College.

The College does not account for capital projects, certain capital assets or certain indebtedness; these are direct functions of the County and are reported within the governmental activities columns in the government-wide financial statements.

Additional information as excerpted from the College financial statements is as follows:

The County Executive and the County Legislature approve the College annual budget, with the County providing funding for one-half and approximately one-fifth of capital and operating costs, respectively.

Equipment of the College has been included in the business-type activity column in the statement of net assets. This equipment is recorded at cost or estimated historical cost. Donated assets are stated at estimated fair value as of the date received.

#### I - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### C. <u>Measurement Focus, Basis of Accounting and Financial Statement Presentation</u> (Concluded)

The County sponsorship share of support to the College for the College fiscal year ended August 31, 2002 was \$14,056,186, and is reported as a 2002 operating transfer to the College in the County's General Fund. However, \$75,600 of the 2002 transfers occurred subsequent to the end of the College fiscal period reported in these statements.

Additionally, the County reports the following fiduciary fund type that is used to account for assets held by the County in a custodial capacity:

<u>Agency Fund</u> – used to account for money and property received and held in the capacity of custodian or agent. The Agency Fund is custodial in nature and does not involve measurement of results of operations. Agency funds, such as payroll withholdings, are reported as liabilities.

Government-wide and proprietary fund financial statements apply all applicable Governmental Accounting Standards Board ("GASB") pronouncements as well as the following pronouncements issued on or before November 30, 1989, unless those pronouncements conflict with or contradict GASB pronouncements: Statements and Interpretations of the Financial Accounting Standards Board ("FASB"), Accounting Principles Board ("APB") Opinions, and Accounting Research Bulletins ("ARBs") of the Committee on Accounting Procedure.

As a general rule, the effect of interfund activity has been eliminated from the governmentwide financial statements. An exception to this general rule is the chargeback of services, such as printing and computer services. Elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned.

Amounts reported as program revenues include: (1) charges to customers or applicants for goods, services, or privileges provided, (2) operating grants and contributions, and (3) capital grants and contributions. General revenues are those that cannot be associated directly with program activities.

Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. Operating expenses for the proprietary funds include the cost of sales and services, administrative expenses, and depreciation of capital assets. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

When both restricted and unrestricted resources are available for use, it is the government's policy to use restricted resources first, then unrestricted resources as they are needed.

#### D. <u>Changes in Accounting</u>

With this financial report the County has changed its financial reporting to comply with GASB Statement No. 34, *Basic Financial Statements and Management's Discussion and Analysis for State and Local Governments.* In implementing this change, the historical

#### D. <u>Changes in Accounting</u> (Concluded)

cost of infrastructure assets (retroactive to 1980) are included as part of the governmental capital assets reported in the government-wide statements. Thus, the depreciated value of construction costs for highways, bridges and sewers is reported. However, the value of the land on which these assets reside is excluded, because acquisition occurred before 1980, and because the historical cost of this asset is considered not material.

The County has also implemented GASB Statement No. 35, Basic Financial Statements and Management's Discussion and Analysis for Public Colleges and Universities, GASB Statement No. 37, Basic Financial Statements and Management's Discussion and Analysis for State and Local Governments; Omnibus, GASB Statement No. 38, Certain Financial Note Disclosures, and, GASB Statement No. 41, Budgetary Comparison Schedules –Perspective Differences.

#### E. Budgets and Budgetary Data

The County follows these procedures in establishing the budgetary data reflected in the financial statements:

- 1. In accordance with the County Charter and Administrative Code, no later than November 10, the County Executive submits a tentative operating and capital budget which details proposed expenditures and the proposed means of financing to the Erie County Legislature for the fiscal year commencing the following January 1. The College budget is not included in the County Executive's tentative budget, since it is separately adopted during the first County legislative meeting in July for the fiscal year commencing September 1.
- 2. After public hearings are conducted to obtain taxpayer comments, the County Legislature (governing board) adopts the budget no later than the second Tuesday in December.
- 3. Annual appropriated budgets are adopted and employed for control of the General Fund; the Road, Sewer, Downtown Mall, and E-911 Special Revenue Funds; the Utilities Aggregation Enterprise Fund; and the Debt Service Fund, minimally detailed to the department and account level. A fund level budget is used for the Erie County Medical Center Enterprise Fund. These budgets are adopted on a basis consistent with GAAP, except that encumbrances are reported as budgetary expenditures in the year of incurrence of commitment to purchase, as well as in the year of expenditure if the expenditure occurs in a fiscal year subsequent to the commitment in the General and the enumerated Special Revenue Funds. All unencumbered appropriations lapse at the end of the fiscal year. Budgetary comparisons presented in this report are on the budgetary basis, and represent the budget as modified. Annual appropriated budgets are not employed for the Grants and Community Development Special Funds. A reconciliation to convert GAAP basis data to the budgetary basis is provided in Note III.

#### E. <u>Budgets and Budgetary Data</u> (Concluded)

- 4. Capital Projects funds are subject to project budgets determined primarily by the bonding authorizations used to fund a particular project rather than annual budgetary appropriations. These budgets do not lapse at year-end; rather, they lapse upon termination of the project.
- 5. Except in the case of the Erie County Medical Center Enterprise Fund, the County Executive is authorized to make budget transfers up to a cumulative total of \$1,000 between accounts or budgeted subaccounts within an administrative unit. Those budget transfers greater than \$1,000 need legislative approval.
- 6. At January 1, the amount of encumbrances carried forward from the prior year are reestablished as budgeted appropriations and expenditures.

Expenditures within the General, Special Revenue, Utilities Aggregation Enterprise, and the Debt Service Funds may not legally exceed the amount appropriated for such accounts or subaccounts within an administrative unit. During the year, numerous supplementary appropriations were necessary.

Individual governmental fund comparisons of budgetary and actual data at the legal level of control established by the adopted budget (i.e., minimally the department and account level) are not presented in this report for those funds with annual appropriated budgets due to the excessive detail involved. However, a separate budgetary comparison report is available which contains this information.

#### F. <u>Encumbrances</u>

Encumbrances represent commitments related to unperformed contracts for goods or services. Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditure of monies are recorded for budgetary control purposes to reserve that portion of the applicable appropriations, is employed in all County funds except Enterprise, Debt Service, and Fiduciary Funds. Outstanding encumbrances at year end, exclusive of grant-related commitments, are presented for GAAP reporting purposes as reservations of fund balances, and do not constitute expenditures or liabilities because the commitments will be honored during the subsequent year.

#### G. Investments

Investments are stated at fair value.

#### H. Inventories

Inventories of the Erie County Medical Center Enterprise Fund are valued at market, which does not vary significantly with the lower of cost or market, determined by the average cost method.

#### I. Advances to Other Funds

In the fund financial statements, non-current portions of long-term interfund loans receivable are reported as advances and are offset equally by a fund balance reserve

#### I. <u>Advances to Other Funds (Concluded)</u>

account, which indicates that they do not constitute expendable available financial resources and, therefore, are not available for appropriation.

#### J. <u>Capital Assets</u>

Capital assets, which include property, plant, equipment, and infrastructure assets (e.g., roads, bridges and sewer systems), are reported in the applicable governmental or businesstype activities columns in the government-wide financial statements. Capital assets are defined by the County as assets with an initial, individual cost equal to or greater than \$10,000 (amount not rounded) and an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation. Major outlays for capital assets and improvements are capitalized as projects are constructed. The cost of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives is not capitalized. Property, plant, and equipment of the primary government, as well as the component unit, are depreciated using the straight-line method over the following estimated useful lives.

Description	Estimated Lives
Improvements Other Than Buildings Buildings and Improvements Infrastructure Equipment	5 – 25 years 15 – 40 years 20 – 100 years 3 – 25 years
= 4	,

Interest is capitalized on proprietary fund assets acquired with tax-exempt debt, where such amounts are material. The amount of interest to be capitalized is calculated by offsetting interest expense incurred from the date of the borrowing until completion of the project with interest earned on invested proceeds over the same period.

When capital assets are retired, or otherwise disposed of, the cost and related accumulated depreciation are removed from the accounts, and any resulting gain or loss is reflected in income for the period in the government-wide statements. Amortization of capital leases is computed using the straight-line method over the lease term or the estimated useful lives of the assets, whichever is shorter. Maintenance and repairs are charged to expense as incurred; significant renewals and betterments are capitalized.

#### K. <u>Property Tax Revenue Recognition</u>

The Countywide property tax is levied by the County Legislature effective January 1 of the year the taxes are recognizable as revenue. Taxes become a lien on the related property on January 1 of the year for which they are levied. Accordingly, property tax is only recognized as revenue in the year for which the levy is made, and to the extent that such taxes are received within the reporting period or 60 days thereafter in the fund financial statements.

Delinquent property taxes not collected at year-end (excluding collections in the 60-day subsequent period) are recorded as deferred revenue in the fund financial statements. The portion of delinquent property taxes for all prior years estimated to be uncollectible

#### K. <u>Property Tax Revenue Recognition (Concluded)</u>

at December 31, 2002 amounted to \$11,376,894. This amount has been recorded as an allowance against the property taxes receivable account.

#### L. <u>Compensated Absences</u>

Most employees are granted vacation, personal, and sick leave and earn compensatory time in varying amounts. When they leave service, employees are entitled to payment for accumulated vacation and unused compensatory time at various rates subject to certain maximum limitations. In addition, depending on the applicable collective bargaining agreement, retirees may be eligible to have group health and dental insurance premiums fully paid for a defined period based on their available sick leave credits, or to receive a direct cash payment for a portion of such unused sick time.

Compensated absences for governmental fund type employees are reported as a fund liability and expenditure in the government-wide financial statements. For proprietary fund type employees, the accumulation is recorded as an accrued liability and/or other long-term obligation of the proprietary fund type.

The compensated absences liability for the primary government at year-end totaled \$34,504,095 and is reported as governmental activities - \$21,673,001 and business-type activies - \$12,831,094.

The Library component unit compensated absences liability of \$1,421,517 is recorded in full in the government-wide financial statements.

Payment of compensated absences recorded in the government-wide financial statements is dependent upon many factors; therefore, timing of future payment is not readily determinable. However, management believes that sufficient resources will be made available for the payment of compensated absences when such payments become due.

#### M. Insurance

The County assumes the liability for most risk including, but not limited to, property damage, personal injury liability, medical malpractice, and workers' compensation. Asserted and incurred but not reported claims and judgments are recorded when it is probable that an asset has been impaired or a liability has been incurred and the amount of loss can be reasonably estimated. Such recording is consistent with the requirements of GASB Statement No.10, Accounting and Financial Reporting for Risk Financing and Related Insurance Issues. Governmental fund type estimated current contingent loss liabilities for property damage, personal injury liability, medical malpractice, and workers' compensation are reported within governmental activities in the government-wide financial statements.

Proprietary fund type loss contingency liabilities are recorded in accordance with GASB Statement No. 10 in the Enterprise Fund, except for workers' compensation, which is only recognized as a proprietary fund type liability when invoiced from the County.

Loss contingency liabilities arising from operations of the College are recorded in accordance with GASB Statement No. 10 by the County and are reported in full within governmental activities in the government-wide financial statements and in the General

#### M. <u>Insurance</u> (Concluded)

Fund when payment is due. They are only recognized as a College liability when invoiced from the County.

#### N. Pensions

Nearly all County employees are members of various New York State retirement systems. The County is invoiced annually by the systems for its share of the costs.

#### O. <u>Statement of Cash Flows</u>

For purposes of reporting cash flows, cash and cash equivalents include the following items: cash on hand; cash in checking and time accounts; and certain short-term items maturing three months or less from the date acquired, as permitted by State statute.

#### P. <u>Restrictions, Reserves and Designations</u>

The government-wide and business-type activities fund financial statements utilize a net assets presentation. Net assets are categorized as invested in capital assets (net of related debt), restricted and unrestricted.

- Invested In Capital Assets, Net of Related Debt This category groups all capital assets, including infrastructure, into one component of net assets. Accumulated depreciation and the outstanding balances of debt that are attributable to the acquisition, construction or improvement of these assets reduce the balance in this category.
- Restricted Net Assets This category presents external restrictions imposed by creditors, grantors, contributors or laws or regulations of other governments and restrictions imposed by law through constitutional provisions or enabling legislation.
- Unrestricted Net Assets This category represents net assets of the County not restricted for any project or other purpose.

In the fund financial statements, reserves represent that portion of fund balance/retained earnings that has been legally segregated for a specific use or is not appropriable for expenditure by the County at December 31, 2002, and include:

Reserved for Encumbrances - representing commitments related to unperformed (executory) contracts for goods or services.

Reserved for Advances to Proprietary Funds - representing the noncurrent portion of loans to the Erie County Medical Center Business-Type Activity.

Reserved for Debt Service – representing resources that must be used for principal payments that will be made in future periods.

Reserved for Loan Receivable – representing the noncurrent portion of a loan to a developer for the construction of a senior

#### P. <u>Restrictions, Reserves and Designations (Continued)</u>

citizen apartment complex and for a loan to the Buffalo Zoo for the redevelopment of the Main Animal Building.

Reserved for Prepaid Items – representing nonrefundable amounts prepaid to the New York State and Local Employees' Retirement System that are only legally available to make current and/or future payments for pension billings.

Reserved for Repairs – representing resources from a real estate transfer tax that have been legally earmarked for the purpose of repairing County roads and bridges.

Reserved for E-911 System Costs – representing unexpended emergency telephone system surcharge monies that must be used to pay future system costs.

Reserved for Handicapped Parking Education Program – representing commitments relating to education, advocacy and increased public awareness of handicapped parking laws.

In the fund financial statements, designations are not legally required segregations, but are segregated for a specific purpose by the County. Accounting prescription set by the Erie County Comptroller provides for a sunset provision of one fiscal year for all fund balance designations. Legislature approval is required to establish and subsequently appropriate fund balance designations. Designations at December 31, 2002 were as follows:

Designated for Subsequent Years' Expenditures –representing available fund balances being appropriated to meet future years' expenditure requirements, including contingencies and aid to localities.

Designated for Local Share of Grant Programs – representing funds set aside which may be needed to fund additional County program costs. Funds are also set aside for grant program County share, which was appropriated but not needed until next year, and also set aside by the Grant Fund from planned Health program surpluses to fund future years' similar program grants.

Designated for ECMC – representing funds set aside for special assistance to ECMC in future years.

Designated for Buffalo Schools – representing funds set aside to aid City of Buffalo School programs.

Designated for County Fleet – representing funds set aside for improvements to County automotive fleet.

#### P. <u>Restrictions, Reserves and Designations (Concluded)</u>

Designated for Buffalo Zoo Loan – representing funds set aside for authorized but undisbursed portion of a long-term loan.

Designated for Lombardi Advance Recoupment – representing funds set aside for potential recoupment by New York State of Social Service program advance payments.

Designated for Judgments and Claims – representing funds set aside for judgment and claims expenditures.

Designated for Regional Asset Fund – set aside for operating expenses, capital expenses, and grants for regional cultural organizations.

#### Q. <u>Postemployment Benefits</u>

In addition to pension benefits, the County provides retired employees with group health insurance benefits and, for a limited period, group dental insurance benefits. The obligation of the County to contribute to the cost of providing both benefits has been established pursuant to legislative resolution and various collective bargaining agreements. Employees become eligible for such benefits if they have been continuously employed by the County for the equivalent of at least ten years at the time of retirement.

Upon retirement, the County fully pays eligible employees' group health and dental insurance premiums for a defined period based on their available sick leave credits.

Thereafter, the cost of dental benefits becomes the responsibility of the retirees, should they choose to continue coverage. The retirees may continue group health insurance coverage, with the County contributing 50% of the base cost for active employees.

Base cost is computed each year by averaging the monthly premiums under the two least expensive insurance plans offered to employees for either individual or family coverage, as appropriate for the retirees involved. The participants are required to contribute the difference between the County contribution and the total monthly premium for their selected carrier. The cost to the retirees can vary widely depending upon the insurance plan and specific class of coverage involved, and is normally deducted directly from their monthly state retirement check.

The County finances the plan on a pay-as-you-go basis. The cost of retiree group health and dental insurance benefits is recognized as an expenditure/expense based on premiums paid during the year. During 2002, \$9,082,659 was paid by the County on behalf of 3,928 eligible retirees.

#### R. <u>Proprietary Fund Refunding Transactions</u>

Current refundings and advance refundings resulting in defeasance of debt are reported by proprietary activities in the following manner: the difference between the old debt's reacquisition price and net carrying value is deferred and amortized as a component of interest expense over the shorter of either the life of the refunding debt or the life of the refunded debt.

#### S. <u>Reclassifications</u>

Certain reclassifications were made to the Erie County Medical Center Enterprise Fund financial statements to conform to the County's reporting presentation.

#### T. <u>Total Columns on Combined Statements - Overview</u>

Total columns on the Combined Statements are captioned Memorandum Only to indicate that they are presented only to facilitate financial analysis. This data does not present financial position, results of operations or cash flows in conformity with generally accepted accounting principles, nor is such data comparable to a consolidation. Interfund eliminations have not been made in the aggregation of this data.

#### U. Future Impacts of Accounting Pronouncements

The County has not completed the process of evaluating the impact that will result from adopting the portions of GASB Statement No. 38, *Certain Financial Note Disclosures*, which are required for the year ending December 31, 2003, GASB Statement No. 39, *Determining Whether Certain Organizations Are Component Units*, effective for the year ending December 31, 2004, and GASB Statement No. 40, *Deposit and Investment Risk Disclosures*, effective for the year ending December 31, 2005. The County is, therefore, unable to disclose the impact that adopting GASB Statement Nos. 39 and 40 will have on its financial position and results of operations when such statements are adopted.

# II – CHANGES IN ACCOUNTING PRINCIPLES AND RESTATEMENTS OF FUND BALANCES/NET ASSETS

For the year ended December 31, 2002, the County has implemented GASB Statement No. 34, *Basic Financial Statements and Management's Discussion and Analysis for State and Local Governments;* GASB Statement No. 35, *Basic Financial Statements and Management's Discussion and Analysis for Public Colleges and Universities,* GASB Statement No. 37, *Basic Financial Statements and Management's Discussion and Analysis for State and Local Governments;* Omnibus, required portions of GASB Statement No. 38, *Certain Financial Note Disclosures,* and GASB Statement No. 41, *Budgetary Comparison Schedules –Perspective Differences.* 

GASB Statement No. 34 creates new basic financial statements for reporting the County's financial activities. The financial statements now include government-wide financial statements prepared on the accrual basis of accounting and financial statements that present information for individual major funds, rather than by fund type.

The beginning net asset amount for governmental programs reflects the change in fund balance for governmental funds at December 31, 2001, caused by the conversion to the accrual basis of accounting.

# II – CHANGES IN ACCOUNTING PRINCIPLES AND RESTATEMENTS OF FUND BALANCES/NET

# (Concluded)

Β.

The transition from governmental fund balance to net assets of the governmental activities is presented below:

#### A. <u>Primary Government</u>:

1.	Governmental Activities	(00	00s omitted)
	Combined fund balances as previously reported Total capital assets at historical cost Net Assets/Accumulated depreciation Bonds payable Other long-term obligations Accrued interest on bonds payable Long term assets deferred in the funds	\$	464,570 928,562 (348,452) (229,343) (49,429) (3,271) 34,173
	Combined fund balances, restated as net assets	_	796,810
2.	Business-Type Activities	(00	00s omitted)
	Fund balance as previously reported Accumulated depreciation Reclassification of assets		54,212 (16,451) 2,688
	Fund balance, restated as net assets	\$	40,449
<u>Lib</u>	rary Component Unit:		
		(00	00s omitted)
	Fund balance as previously reported Total capital assets at historical cost Accumulated depreciation Other long-term obligations	_	3,375 65,182 (45,167) (1,979)
	Fund balance, restated as net assets	\$	21,411

#### **III – REPORTING ON BUDGETARY BASIS**

The County reports its budgetary status with the actual data including encumbrances as charges against budget appropriations. In addition, budgetary comparison information is not presented for certain Special Revenue Funds because they are not considered part of the County's annual budgetary plan. Accordingly, the budgetary status does not include the activity of either the Community Development or the Grants Special Revenue Funds; the net result of activity for these funds is \$0 and \$2,846,517 respectively, for 2002. Neither the Community Development nor the Grants Special Revenue Funds at the beginning or the end of the year. Following is a reconciliation of the budgetary and the GAAP basis operating results:

	(00	0s omitted)
	Ge	eneral Fund
Deficiency of revenues and other financing sources over	_	
expenditures and other financing uses - GAAP basis	\$	(41,801)
Less:		
Encumbrances	_	11,424
Deficiency of revenues and other financing sources over		
expenditures and other financing uses - basis of budgeting	\$	(53,225)

#### III – REPORTING ON BUDGETARY BASIS (Concluded)

Budget columns presented in the accompanying financial statements reflect deficiencies of revenues and other financing sources over expenditures and other financing uses. These deficiencies are caused by the re-establishment of prior-year encumbrances and the anticipated use of prior-year's fund balance, which had been designated for 2002 expenditures through the budget process.

Commitments related directly to the Grants and the Community Development Special Revenue Funds in the amount of \$5,211,420 and \$2,261,932, respectively, at December 31, 2002, are not reported on the financial statements. Budget appropriations are not made available for these commitments until grant revenues are recognized at the time of expenditure.

Budgetary control of the General Fund; the Road, Sewer, Downtown Mall, and E-911 Special Revenue Funds; the Utilities Aggregation Enterprise Fund; and the Debt Service Fund is minimally exercised at the department and account level. Budgetary control for the Erie County Medical Center Enterprise Fund is exercised through use of a fund level budget. There were no excesses of expenditures/expenses over appropriations at the established control level except for the following: in the Social Services Subfund of the General Fund, the Interfund Expenditure – Nonsubsidy, Senior Services Grants account exceeds budget by \$8,276; in the Sewer Special Revenue Fund, Contractual Services account exceeds budget by \$402,181.

The Road Special Revenue Fund reported a \$1.5 million deficit fund balance. In addition, a \$9.3 million deficit fund balance was reported in the Highways, Roads, Bridges and Equipment Capital Projects Fund (within the Capital Projects governmental fund type).

#### **IV - CASH AND INVESTMENTS**

Available cash of the County is deposited and invested in accordance with the provisions of applicable State statutes. The County also has its own written investment guidelines which have been established by the Comptroller's Office and approved by the County Legislature.

The County deposits cash into a number of bank accounts. Monies must be deposited in demand or time accounts at, or certificates of deposit issued by, FDIC-insured commercial banks or trust companies located within the State. Some of the County's accounts are required by various statutes and borrowing restrictions for specific funds, while the remainder are used for County operating cash and for investment purposes. The County's bank accounts are maintained in a separate Treasury Group of accounts with the respective offset being to the various fund equities in pooled cash, investments, and restricted cash. Interest income from the pooled accounts is allocated based on the funds' respective share of the pool.

Permissible investments include obligations of the U.S. Treasury and U.S. agencies, contractual repurchase agreements, and obligations of any state, municipality, school district or district corporation. Per existing policies, the underlying securities for repurchase transactions must be only federal obligations.

Collateral is required for deposits (except college checking accounts) and certificates of deposit in an amount equal to or greater than the amount of all deposits not covered by federal deposit insurance. Banks can satisfy collateral requirements by furnishing a letter of credit, a surety bond, or by pledging eligible securities as specified in Section 10 of New York State General Municipal Law. New York State Education Law does not require collateral for college checking accounts, unless the Board of Trustees deems it necessary. If collateral is required, it can be in the form of a surety bond or obligations of the United States, the State, or any municipality or college of the State.

#### IV - CASH AND INVESTMENTS (Continued)

The detail of cash, investments, patient and residents' trust cash, and restricted cash and investments is as follows:

	(000s omitted)							
		rimary /ernment		Agency Fund	Comp	Library	Rep	orting Entity Total
Petty Cash Cash in Banks Investments	\$	131 136,814 124,580	\$	50,719	\$	9 3,154	\$	140 190,687 124,580
	\$	261,525	\$	50,719	\$	3,163	\$	315,407

Deposits – The carrying amounts for deposits of the Reporting Entity were \$205,837,757. Related bank balance amounts classified by credit risk category are as follows:

	(00	0s omitted)
	F	Reporting Entity
Credit Risk Category	Ва	nk Balance
Insured (FDIC)	\$	1,759
Uninsured: Collateral held by Reporting Entity's agent in Reporting Entity's name		131,334
Collateral held by pledging financial institution's trust department or agent in Reporting Entity's name	_	72,745
Total Deposits	\$	205,838

Agency Fund bank accounts are maintained at financial institutions where monies of the Primary Government are also on deposit. The banks calculate and report FDIC coverage and collateral requirements on a Reporting Entity basis. In addition, the Library does not maintain a separate bank account; instead, it participates in the pooled cash of the County.

As a result, the related credit risk categories can not be separately identified for the Agency Fund or the Library Component Unit.

Investments - All investments are carried at fair value and are categorized in the following manner:

Category 1 - Insured or registered, or securities held by the County, or its agent, in the County's name.

Category 2 - Uninsured and unregistered, with securities held by the counterparty's trust department, or agent, in the County's name.

Category 3 - Uninsured and unregistered, with securities held by the counterparty, or by its trust department or agent, but not in the County's name.

#### IV - CASH AND INVESTMENTS (Concluded)

	(000s omitted)			
		Category		
	1	2	3	Fair Value
Municipal Bonds U.S. Treasury Bills U.S. Treasury Strips	\$ 119,833	\$ 2,197 <u>2,550</u>	\$	\$ 119,833 2,197 <u>2,550</u>
Total Investments	\$	\$ 4,747	\$	\$ 124,580

Investments for the Primary Government and Agency Fund at year-end are shown below:

#### **V - RESTRICTED CASH AND INVESTMENTS**

Restricted cash and investments include:

	(00	00s omitted)		
	E	Enterprise Funds		
Construction	\$	4,689		
Debt Service		6		
Educational Grants	-	550		
	\$	5,245		

Amounts restricted for construction represent nonoperating cash that has been raised through borrowings. The use of these proceeds is limited to the specific purpose of the issue.

Amounts restricted for debt service represent unexpended proceeds of borrowings on completed capital projects and/or interest earned from the investment of debt proceeds which will be used to reduce future debt service per New York State Local Finance Law.

Amounts restricted for educational grants represent unused portions of funds received by the College from grantors, which can only be used for designated purposes.

#### **VI - PROPERTY TAXES**

The Countywide property tax is levied by the County upon the taxable real property in the towns and cities in the County in late December of each year at the last meeting of the County Legislature and becomes a lien on the next succeeding January 1. Such taxes are collected by the respective collection officers in each town and in the cities of Lackawanna and Tonawanda until the date established for return of the tax rolls to the County, which can be no later than September 15. For the City of Buffalo, the County collects these taxes from the lien date.

With respect to the cities, the County taxes are due by February 15, and penalties are imposed as follows: 1.5% prior to March 1, 3% prior to March 16, 4.5% prior to April 1, 6% prior to April 16, 7.5% prior to May 1, and 1.5% additional each month thereafter. The cities each levy and collect their city taxes, and the County is not responsible for any unpaid city taxes. The County is responsible only for uncollected County taxes levied in such cities.

With respect to the towns, the Countywide property tax is levied by the County together with town property taxes, which include special district, fire district, and highway taxes. In towns of the first class, taxes are due without penalties by February 15. Penalties are 1.5% prior to

#### VI - PROPERTY TAXES (Concluded)

March 1, 3% prior to March 16, 4.5% prior to April 1, 6% prior to April 16, 7.5% prior to May 1, and 1.5% additional for each month thereafter. In towns of the second class, taxes are due without penalty within ten days after receipt of the tax roll by the respective collection agency. Penalties are 1.5% prior to March 16 unless waived, 7.5% prior to May 1, and 1.5% additional each month thereafter. All towns first retain their share of taxes from collections and remit the balance to the County. The County is responsible for uncollected taxes of all subordinate jurisdictions, except for the three cities.

The County levies taxes for most school districts throughout the County and is responsible for uncollected school district taxes outside the cities of Buffalo, Lackawanna, and Tonawanda.

Additionally, at the option of villages within the County, the County may also be responsible for uncollected village taxes.

#### Constitutional Tax Limit

The amount that may be raised by the Countywide tax levy on real estate in any fiscal year (for purposes other than debt service on County indebtedness) is limited to one and one-half per centum (subject to increase up to two per centum by resolution of the County Legislature) of the five-year average full valuation of taxable real estate of the County, per New York State statutes. On November 13, 1978, a local law became effective which limits the maximum amount of real estate taxes which can be levied other than for debt service to one per centum of such average full valuation of all the taxable real estate within the County.

The County constitutional tax limit (per New York State statutes) for the fiscal year ended December 31, 2002 is computed as follows:

	(	(000s omitted)				
Five-Year Average Full Valuation of Taxable Real Estate (1997-2001)	\$_	31,996,240				
Tax Limit @ 1.5%	\$	479,944				
Statutory Additions	_	31,480				
Total Taxing Power		511,424				
Total Levy	_	(159,162)				
Tax Margin	\$	352,262				

#### VII - REVENUE ACCRUALS

All major revenues of the County are considered "susceptible to accrual" under the modified accrual basis. These include property tax, sales tax, state and federal aid, and various grant program revenues.

Major revenues accrued by the County in the various governmental fund types at December 31, 2002 include sales, use and transfer taxes of approximately \$24.9 million; state and federal assistance for social services in excess of \$104.9 million; and other state and federal aid (including grants) approximating \$6 million.

### **VIII - CAPITAL ASSETS**

Capital asset activity for the year ended December 31, 2002 was as follows:

#### A. <u>Primary Government</u>

#### 1. <u>Governmental Activities</u>

	(000s omitted)							
		Balance 1/1/02			Decreases		Balance 12/31/02	
Capital assets, not being depreciated:								
Land	\$	22,883	\$	4,327	\$		\$	27,210
Construction in progress	_	34,085	_	67,140	-	(51,257)		49,968
Total capital assets, not being depreciated	-	56,968	_	71,467	-	(51,257)	-	77,178
Capital assets, being depreciated:								
Buildings and improvements		325,966		7,592				333,558
Transportation Network		285,870		42,167		(69)		327,968
Sewer Network		199,877		5,384				205,261
Improvements other than buildings		9,465		1,016				10,481
Machinery and Equipment	_	50,417	_	14,223	_	(9,125)	-	55,515
Total capital assets, being depreciated	-	871,595	-	70,382	-	(9,194)	-	932,783
Less accumulated depreciation for:								
Buildings		(152,883)		(9,960)				(162,843)
Transportation Network		(102,954)		(12,389)		69		(115,274)
Sewer Network		(48,743)		(3,076)				(51,819)
Improvements other than buildings		(3,883)		(473)				(4,356)
Machinery and Equipment		(39,989)	_	(2,955)	-	9,023	-	(33,921)
Total accumulated depreciation		(348,452)	_	(28,853)	-	9,092		(368,213)
Total capital assets, being depreciated, net	-	523,143	_	41,529	-	(102)		564,570
Governmental activities capital assets, net	\$	580,111	\$	112,996	\$	(51,359)	\$	641,748

Depreciation expense was charged to functions of the primary government as follows:

	(000s omitted)			
Governmental activities:				
General government	\$	3,007		
Public safety		2,320		
Health		180		
Transportation		13,457		
Economic assistance and opportunity		148		
Culture and recreation		3,411		
Education		2,390		
Home and community service	_	3,940		
Total governmental activities depreciation expense	\$	28,853		

# VIII - CAPITAL ASSETS (Continued)

## A. <u>Primary Government</u> (Continued)

#### 2. <u>Business-Type Activities</u>

#### a) <u>Medical Center</u>

		(000s omitted)						
		Balance 1/1/02	Increases		Decreases		Balance 12/31/02	
Capital assets, not being depreciated: Land Construction in progress	\$	444 10,231	\$	6,540	\$	(1,532)	\$	444 15,239
Total capital assets, not being depreciated		10,675		6,540	_	(1,532)	_	15,683
Capital assets, being depreciated: Land improvements Buildings	-	2,877 205,879 3,799	-	4,322 7	-		-	2,877 210,201 3.806
Fixed equipment Major movable equipment Capital leases Health information computer system		78,668 8,956 2,231		604 67		(263)		3,808 79,009 8,956 2,298
Total capital assets, being depreciated		302,410	-	5,000	-	(263)	-	307,147
Less accumulated depreciation for: Land improvements Buildings Fixed equipment Major movable equipment Capital leases Health information computer system	-	(2,374) (147,523) (3,316) (63,143) (6,898) (1,024)	-	(63) (5,621) (111) (4,663) (582) (453)	-	260	-	(2,437) (153,144) (3,427) (67,546) (7,480) (1,477)
Total accumulated depreciation	_	(224,278)	_	(11,493)	-	260	-	(235,511)
Total capital assets, being depreciated, net	_	78,132	_	(6,493)	_	(3)	_	71,636
Medical Center capital assets, net	\$	88,807	\$	47	\$	(1,535)	\$	87,319

#### b) <u>Community College</u>

	Balance 9/1/01		Increases		Decreases		Balance 8/31/02	
Capital assets, being depreciated: Building Improvements Equipment Library collections Total capital assets, being depreciated	\$	0 20,168 2,688 22,856	\$	266 2,268 263 2,531	\$	0 (1,518) (240) (1,758)	\$	266 20,918 2,711 23,629
Less accumulated depreciation for: Building Improvements Equipment Library collections Total accumulated depreciation	-	0 (15,122) (1,329) (16,451)	_	(1,899) (258) (2,157)	_	1,485 228 1,713	-	0 (15,536) (1,359) (16,895)
Community College capital assets, being depreciated, net	\$	6,405	\$	374	\$	(45)	\$	6,734
Total Business-Type Activities:								
Land and construction in progress Other capital assets, net of depreciation	\$	10,675 84,537	\$	6,540 (5,853)	\$	(1,532) (48)	\$	15,683 78,636
Total Business-Type activities capital assets, net	\$	95,212	\$	687	\$	(1,580)	\$	94,319

(000s omitted)

#### VIII - CAPITAL ASSETS (Concluded)

## B. Library Component Unit

	(000s omitted)									
		Balance 1/1/02		Increases		Decreases		Balance 2/31/02		
Capital assets, not being depreciated: Rare book collection	\$	8,635	\$		\$		\$	8,635		
Capital assets, being depreciated: Machinery, Equipment and Library materials		56,547		3,380		(150)		59,777		
Less accumulated depreciation for: Machinery, Equipment and Library materials	-	(45,167)	-	(3,776)	_	150	_	(48,793)		
Total capital assets, being depreciated, net	_	11,380	_	(396)		-	_	10,984		
Library Component Unit capital assets, net	\$	20,015	\$	(396)	\$	-	\$	19,619		

## IX – RETIREMENT PLANS

#### **Background**

The County participates in the New York State and Local Employees' Retirement System ("ERS"). In addition, all faculty and administrators of the College have the option of participating in the New York State Teachers' Retirement System ("TRS") or the Teachers' Insurance and Annuity Association - College Retirement Equities Fund ("TIAA-CREF").

#### A. New York State and Local Employees' Retirement System

This is a cost-sharing multiple-employer retirement system. The ERS provides retirement benefits as well as death and disability benefits. Obligations of employers and employees to contribute and benefits to employees are governed by the New York State Retirement and Social Security Law ("NYSRSSL"). As set forth in the NYSRSSL, the Comptroller of the State of New York ("Comptroller") serves as sole trustee and administrative head of the ERS. The Comptroller shall adopt and may amend rules and regulations for the administration and transaction of the business of the ERS and for the custody and control of their funds. The ERS issues a publicly available financial report that includes financial statements and required supplementary information. That report may be obtained by writing to the New York State and Local Retirement Systems, Gov. Alfred E. Smith State Office Building, Albany, New York 12244.

Contributions equal to 3% of salary are required of employees, except for those who joined the ERS before July 27, 1976 and for those who have ten or more years of credited service. Under the authority of the NYSRSSL, the Comptroller shall certify annually the rates expressed as proportions of payroll of members, which shall be used in computing the contributions required to be made by employers to the pension accumulation fund.

#### **IX - RETIREMENT PLANS (Continued)**

#### A. <u>New York State and Local Employees' Retirement System (Concluded)</u>

Contributions are required at an actuarially determined rate. The required ERS contributions for the current year and two preceding years were:

	Contribution Ar	nount				
		Component				
Year	County - ERS	Unit - ERS				
2002	\$ 11,225,469	\$ 384,555				
2001	8,272,394	282,794				
2000	5,324,713	317,762				

The employer contributions made to the ERS were equal to 100% of the contributions required for each year.

Since 1989, the billings of the ERS have been based on Chapter 62 of the Laws of 1989 of the State of New York. This legislation requires participating employers to make payments on a current basis, while amortizing existing unpaid amounts relating to the ERS' fiscal years ending March 31, 1988 and 1989 (which otherwise were to have been paid on June 30, 1989 and 1990, respectively) over a 17-year period, with an 8.75% interest factor added. Local governments were given the option to prepay part or all of this liability; the County opted to make a partial prepayment. Due to a subsequent change in relevant state statutes, however, the portion of the prepayment made by the County that was in excess of the required minimum amortization payment due on December 15, 1989, was recognized by ERS as a credit to be applied against future contribution requirements, rather than as a reduction of the 1988 and 1989 retirement year liability. These credits have been recorded as assets by the County in the General Fund to be used for the purpose of meeting its contribution requirements for both the current year and for those retirement liabilities being amortized over 17 or 5 years. The total unpaid amount for this portion of the retirement liability at the end of the fiscal year was \$13,942,298 of which \$10,746,621 and \$2,761,448 are reported as Governmental Activities and Business-Type Activities of the primary government, respectively, and \$434,229 is reported by the Library component unit.

In addition, since 1991, the State Legislature authorized local governments to make available retirement incentive programs during a number of years. The estimated total cost to the County for the 1999 and 2000 programs, which are the only programs not fully paid as of December 31, 2002, is \$9.2 million. Program costs are billed and paid over five years, beginning on December 15 of the year after which the incentive is offered to employees, and will include interest at 8.75%. Amounts unpaid at December 31, 2002, for retirement incentive programs totaled \$5,647,280, of which \$3,896,470 is payable by governmental funds, and \$1,750,810 by the proprietary funds.

#### B. <u>Teachers' Insurance and Annuity Association - College Retirement Equities Fund</u>

TIAA-CREF is a defined contribution annuity plan that is an optional retirement program authorized by the trustees of the State University of New York. Participants in TIAA-CREF retiring after age 55, with 13 months of service, receive monthly benefits based on their investment. The College pays all contributions for employees hired prior to July 1, 1976, at 12% of salary up to \$16,500, and 15% of salary in excess of \$16,500.

#### **IX - RETIREMENT PLANS (Continued)**

#### B. <u>Teachers' Insurance and Annuity Association - College Retirement Equities Fund</u> (Concluded)

Employees hired after July 1, 1976 contribute 3% their salary, and the College contributes 9% of salary up to \$16,500, and 12% of amounts in excess of \$16,500. Employees hired after July 1, 1994 contribute 3% of their salaries, and the College contributes 8% of total salaries. Approximate contributions made by the College and its employees in the 2002 fiscal year were \$1,753,531 and \$417,264, respectively. The total unpaid balance of this retirement liability at the end of the College's fiscal year was \$164,001.

#### C. <u>New York State Teachers' Retirement Systems</u>

The TRS is a cost-sharing multiple-employer defined benefit retirement system. The TRS provides retirement benefits as well as death and disability benefits. Obligations of employers and employees to contribute, and benefits to employees, are governed by the NYSRSSL and New York State Education Law. The TRS issues publicly available financial reports that include financial statements and required supplementary information. The TRS report may be obtained by writing to the New York State Teachers' Retirement System, 10 Corporate Woods Drive, Albany, New York 12211-2395.

Contributions equal to 3% of salary are required of employees, except for those who joined the TRS before July 27, 1976, and for those who have ten or more years of credited service. Under the authority of the NYSRSSL, the Comptroller shall certify annually the rates expressed as proportions of payroll of members, which shall be used in computing the contributions required to be made by employers to the pension accumulation fund.

The College is required to contribute at an actuarially determined rate. The required pension contributions for the College current fiscal year and two preceding fiscal years were:

	County						
Year	TRS						
2002	\$ 224,975						
2001	439,535						
2000	409,471						

Employer contributions made to the TRS were equal to 100% of the contributions required for each year.

Retirement incentive programs were offered to College employees who are members of the TRS in accordance with the following laws enacted by the State Legislature: Chapter 178 of the Laws of 1991; Chapters 494 and 643 of the Laws of 1992; Chapter 12 of the Laws of 1995; Chapter 30 of the Laws of 1996; Chapter 41 of the Laws of 1997, Chapter 47 of the Laws of 1998, and Chapter 70 of the Laws of 1999. The estimated total cost to the College for those programs that have not been paid in full, as of August 31, 2002, is an estimated \$573,230 of which \$114,727 was charged to expenditures in the current fiscal year. Recognition of program costs as liabilities occurs in the College fiscal year that the programs are made available to employees, except that the portion of program costs representing interest for plans offered to ERS members are accrued annually. Depending on the option chosen, program costs are either billed and paid over five years, including interest at 8.75%, beginning on December 15 of the year

## IX - RETIREMENT PLANS (Concluded)

#### C. <u>New York State Teachers' Retirement Systems (Concluded)</u>

after the incentive is offered to employees, or are paid in a lump sum. The total unpaid balance of this retirement liability at the end of the College's fiscal year was \$309,168.

#### D. <u>Summary of Retirement Plan Liabilities</u>:

Retirement Plan/ Description		ernmental Activities	Business-type Activities		Primary Governmental Total		Con	ibrary nponent Unit	F	Reporting Entity Total
<u>ERS</u>										
Regular Early Retirement	\$	10,747 3,896	\$	2,761 1,751	\$	13,508 5,647	\$	434	\$	13,942 5,647
Total		14,643		4,512		19,155		434		19,589
<u>TRS</u>										
Regular				46		46				46
Early Retirement	_			263		263			_	263
Total		0		309		309		0		309
TIAA-CREF										
Regular	_			164		164				164
Total	\$	14,643	\$	4,985	\$	19,628	\$	434	\$	20,062

#### **X - UNISSUED FINANCING AUTHORIZATIONS**

The County has issued permanent financing (either in the form of bond anticipation notes or serial bonds) to fund all current approved capital projects, with the exception of the following authorized project groupings:

		(000s omitted)							
	at 12/31/02								
Buildings	\$	114,163							
Sewers		41,959							
Highways		54,974							
Other		23,475							
	\$	234,571							

The funding and realization of the majority of these projects is planned for future years.

## XI - LONG-TERM DEBT

#### A. Bonded Indebtedness

Bonded indebtedness is reported in the government-wide financial statements. The following is a summary of bond transactions of the County for the year ended December 31, 2002:

								(000	)s omitted	d)			
			Interest	E	Balance					,	Balance	Due	e Within
Description	Issue	Maturity	Rate		1/1/02	Additio	ns	Pa	yments		12/31/02	One Year	
Serial Bonds	1983	2008	9.60-10.00	\$	3,300	\$		\$	1,500	\$	1,800	\$	1,050
"	1991	2006	6.10-6.40		3,500				800		2,700		800
"	1992	2006	2.50-8.00		4,960				1,095		3,865		1,080
"	1992	2012	4.25-7.65		15,050				2,115		12,935		1,925
"	1993	2003	2.30-10.00		3,115				1,565		1,550		1,550
"	1993	2013	3.30-5.25		3,880				1,045		2,835		1,040
"	1993	2013	Zero Coupon		5,400						5,400		0
"	1994	2004	4.18-6.57		4,420				1,420		3,000		1,500
"	1994	2009	4.90-6.50		7,480				1,185		6,295		1,185
"	1994	2014	4.40-6.90		5,340				5,340		-		0
"	1995	2015	4.40-5.60		8,020				950		7,070		950
"	1995	2025	4.10-5.63		22,365				480		21,885		500
"	1996	2015	4.20-5.20		8,905				550		8,355		560
"	1996	2011	4.30-6.00		11,150				1,300		9,850		1,300
"	1996	2016	3.73-5.90		5,610				290		5,320		295
"	1996	2015	0.00		974				60		914		62
"	1997	2017	3.75-5.35		570				30		540		30
"	1997	2012	4.50-5.50		14,420				1,860		12,560		1,420
"	1997	2009	4.50-5.25		4,680				1,050		3,630		805
"	1997	2007	4.50-4.80		980				475		505		160
"	1998	2017	3.70-5.15		545				30		515		30
"	1998	2013	4.25-5.00		20,005				4,395		15,610		4,395
	1999	2018	3.48-5.42		210				10		200		10
"	1999	2018	0.00		104				6		98		6
"	1999	2019	4.375-5.75		24,325				1,675		22,650		1,675
	1999	2019	5.125-6.00		2,405				85		2,320		90
	2000	2018	3.80-5.92		3,070				140		2,930		150
	2000	2029	5.25-6.00		35,750				2,775		32,975		2,775
	2000	2020	5.25-5.70		670				35		635		35
"	2001	2031	2.619-5.314		2,066				50		2,016		47
	2001	2031	0.00		4,878				130		4,748		132
	2001	2020	2.30-5.00		35,205						35,205		2,505
"	2001	2021	2.30-5.00		920						920		50
"	2002	2031	1.362-5.082			1,4	26		40		1,386		40
"	2002	2024	2.521-6.181			5,3	40		315		5,025		175
"	2002	2031	1.333-5.323			1,0	61		55		1,006		25
"	2002	2017	3.00-5.00			59,3	90				59,390		0
"	2002	2022	3.00-5.00			1,2					1,200		0
				_	264,272	68,4	17		32,851	-	299,838		28,352
Remaining una	amortized	d:											
discount on z	zero cou	pon bonds			(1,472)		211		0		(1,261)	*	
premium on bond issuance		_		4,9	63		175	-	4,788				
Bonds payable	e for finar	ncial stater	nent purposes	\$	262,800	\$ 73,5	91	\$	33,026	\$	303,365		

\* Amount of unamortized discount on zero coupon bonds at issue date was \$3.348 million. Of this amount, \$1.876 million and \$0.211 million have been amortized in the prior and current years, respectively.

#### XI - LONG-TERM DEBT (Continued)

#### A. Bonded Indebtedness (Concluded)

The following is a summary of bonded indebtedness:

	(000s omitted)											
		Balance 1/1/02		dditions	P	ayments		Balance 12/31/02				
Governmental Activities Business-Type Activities	\$	230,684 33,588	\$	68,417	\$	25,993 6,858	\$	273,108 26,730				
		264,272		68,417		32,851		299,838				
Remaining unamortized: discount on zero coupon bonds premium on bond issuance	_	(1,472) *	_	211 4,963	_	175	_	(1,261) * 4,788				
Bonds payable for financial statement purposes	\$	262,800	\$	73,591	\$	33,026	\$	303,365				

\*Of these totals, the Business-Type Activities and the Governmental Activities portions are \$0.131 million and \$1.341 million at January 1, 2002, and \$0.112 million and \$1.149 million at December 31, 2002, respectively.

## B. <u>Other Long-Term Obligations</u>

In addition to bonded indebtedness, the County of Erie incurs a variety of other long-term obligations. Descriptions of these obligations follow:

#### 1. <u>Capitalized Lease Obligations</u>

Through its governmental funds, the County leases portions of a building from the City of Buffalo for court facilities. Under the court facilities lease, the County is separately invoiced annually for its share of operating and maintenance costs. In addition, the Erie County Medical Center (an enterprise fund of the County) leases certain major movable equipment. These lease agreements have been determined to be capital leases for accounting purposes. Accordingly, the leases have been recorded as assets at an amount equal to the present value of the minimum lease payments at the inception of the lease. Assets acquired under capital leases are reported as capital assets in the Government-wide financial statements. The related liability, which represents the present value of net minimum lease payments payable in future years, is reported as a liability. The following is an analysis of the property leased under capital leases as of December 31, 2002:

	(000s omitted)							
	Business- Type Activities	Governmental Activities						
Buildings and Improvements Major Movable Equipment	\$ <u>8,957</u> 8,957	\$ 1,639 1,639						
Less: Accumulated Amortization Carrying Value	7,480 \$	\$						

#### XI - LONG-TERM DEBT (Continued)

#### B. <u>Other Long-Term Obligations</u> (Continued)

The following is a schedule of future minimum payments under these capital leases and the present value of the net minimum lease payments at December 31, 2002:

	(000s omitted)
Year	Business- Type Activities
2003 2003 Net Minimum Lease Payments	\$ <u>138</u> 138
Less: Amounts Representing Interest	3
Present Value of Net Minimum Lease Payments	\$ 135

#### 2. <u>Due to Retirement Systems</u>

To the extent that the portion of the County's retirement liability will not be liquidated with expendable available financial resources, it is reported as a liability in the government-wide financial statements. The retirement liabilities for the Library component unit have also been reported as other long-term obligations because they will not be liquidated with expendable available financial resources. The following is a summary of the retirement liability reported in the government-wide financial statements:

	(000s omitted)									
	Gov A			usiness- Type ctivities	Component					
Retirement Liability Outstanding										
at year-end	\$	14,643		\$	4,985	\$ 434				
Less: Due within one year	_	3,528			1,716	133				
	\$	11,115		\$	3,269	\$ <u>301</u>				

#### 3. <u>Compensated Absences</u>

The value recorded in the government-wide financial statements at December 31, 2002, for governmental activities is \$21,673,001.

Compensated absences totaling \$12,831,094 have been reported for business-type activities, of which \$3,188,975 and \$9,642,119 were classified as accrued liabilities and other long-term obligations, respectively.

#### XI - LONG-TERM DEBT (Continued)

#### B. <u>Other Long-Term Obligations</u> (Concluded)

Compensated absences of the Library component unit totaling \$1,421,517 have been reported as an accrued liability since its annual budget provides funding for these benefits as they become payable.

#### 4. Judgments and Claims

As further explained in Note XIV, the County is self-insured. Liabilities are established for workers' compensation, general and malpractice claims in accordance with GASB Statement No. 10, *Accounting and Financial Reporting for Risk Financing and Related Insurance Issues*. Estimated long-term contingent loss liabilities of governmental fund types total \$10,299,296 and have been reported as long-term liabilities in the government-wide financial statements. Proprietary Fund type loss contingency liabilities (excluding workers' compensation which is only recognized when invoiced from the County) are recorded in the Enterprise Funds; the long-term portion amounts to \$11,538,681.

#### C. <u>Summary of Changes in Long-Term Debt</u>

The following is a summary of changes in long-term debt for the year ended December 31, 2002:

	(000s omitted)											
Bonds Payable for financial		Balance 1/1/02	A	Additions Reductions				3alance 12/31/02		ue Within ne Year		
statement purposes	\$	229,343	\$	73,573 <sup>(1)</sup>	<sup>)</sup> \$_	26,168	\$	276,748	\$	21,918		
Other Long-Term Obligations: Due to New York State and Local Employees'												
Retirement System	\$	13,130	\$	5,149	\$	3,636	\$	14,643	\$	3,528		
Compensated Absences		21,898				225		21,673		12,255		
Judgments and Claims	_	16,708	_	9,483	_	2,133	_	24,058 (2)		13,759		
	\$	51,736	\$	14,632	\$	5,994	\$	60,374	\$	29,542		

#### 1. <u>Governmental Activities</u>

<sup>(1)</sup> Includes \$0.192 million representing portion of zero coupon bonds discount amortized in current year; remaining unamortized discount is \$1.149 million.

<sup>(2)</sup> The current portion of the governmental fund December 31, 2002 liability of \$5.23 million is recorded entirely in the General Fund as accrued liabilities on the balance sheet.

## XI - LONG-TERM DEBT (Continued)

#### C. <u>Summary of Changes in Long-Term Debt</u> (Concluded)

#### 2. Business-Type Activities

	()										
Danda Dauahla farfiransial	Beginning Balance		Additions R		Re	Reductions		Ending Balance		e Within ne Year	
Bonds Payable for financial statement purposes	\$	33,457	\$	18	* \$_	6,858	\$	26,617	\$	6,954	
Other Long-Term Obligations:											
Capitalized Leases	\$	628	\$		\$	493	\$	135	\$	135	
Due to Retirement Systems		6,536				1,551		4,985		1,716	
Compensated Absences		12,280		551				12,831		3,189	
Judgments and Claims	_	24,425				10,439	_	13,986		2,447	
	\$	43,869	\$	551	\$	12,483	\$	31,937	\$	7,487	

(000s omitted)

\* Includes \$.019 million representing portion of zero coupon bonds discount amortized in current year; remaining unamortized discount is \$0.112 million.

## 3. Library Component Unit

					(00	0s omitted	)		
		alance 1/1/02	Additi	ons	Re	ductions		alance 2/31/02	 Within e Year
Other Long-Term Obligations:									
Due to New York State and									
Local Employees'									
Retirement System	\$	557	\$		\$	123	\$	434	\$ 133
Compensated Absences	_	1,422			_		_	1,422	 804
	\$	1,979	\$	0	\$	123	\$	1,856	\$ 937

#### XI - LONG-TERM DEBT (Continued)

#### D. <u>Maturity Schedules</u>

#### 1. <u>Remaining Annual Maturities of Long-Term Debt (by Debt Type) - Primary</u> <u>Government</u>

		(000s omitted)							
Year	Total		erial C onds	apitalized Leases	Retirement		mpensated Absences		udgments & Claims
2003	65,381	2	8,352	135	5,244		15,444		16,206
2004	30,800	2	5,589		5,211				
2005	29,009	2	3,521		5,488				
2006	22,299	2	1,851		448				
2007	20,198	1	9,715		483				
2008-2012	87,467	8	4,713		2,754				
2013-2017	62,053	6	2,053						
2018-2022	20,019	2	0,019						
2023-2027	10,893	1	0,893						
2028-2032	3,132		3,132						
Various*	40,898					_	19,060	_	21,838
	392,149	29	9,838	\$ 135	\$ 19,628	\$	34,504	\$	38,044
	(1,261)		(1,261) F	Remaining u	namortized dis	count o	n zero coup	on bo	onds
	4,788		4,788 F	Remaining u	namortized pre	mium c	of bond issua	nce	
	\$	\$30	3,365 L	ong-Term D	ebt for financia	Istater	ment purpos	es	

\* Payment of compensated absences and judgments and claims are dependent upon many factors; therefore, timing of future payments is not readily determinable.

#### 2. <u>Remaining Annual Maturities of Long-Term Debt (by Activity) - Primary</u> <u>Government</u>

		(000s omitted)	
Year	Total	Governmental Activities	Business- Type Activities
2003	65,381	50,940	14,441
2004	30,800	25,376	5,424
2005	29,009	23,670	5,339
2006	22,299	19,757	2,542
2007	20,199	17,904	2,295
2008-2012	87,466	81,286	6,180
2013-2017	62,053	60,789	1,264
2018-2022	20,019	20,019	
2023-2027	10,893	10,893	
2028-2032	3,132	3,132	
Compensated Absences *	19,060	9,418	9,642
Judgments & Claims *	21,838	10,299	11,539
	392,149	333,483	58,666
Remaining unamortized:			
discount on zero coupon bonds premium on bond issuance	(1,261) 4,788	(1,149) 4,788	(112)
Long-term debt for financial	-,700	4,700	
statement purposes	\$ 395,676	\$ 337,122	\$ 58,554

\* Payment of the long-term portion of compensated absences of \$19,060 and the long-term portion of judgments and claims totaling \$21,838 are dependent upon many factors; therefore, timing of future payments is not readily determinable.

Current portions of retirement liability, and judgments and claims are reported in the government-wide financial statements as accrued liabilities.

## XI - LONG-TERM DEBT (Continued)

## D. <u>Maturity Schedules</u> (Concluded)

3. Annual Interest Payments Due on Serial Bonds - Primary Government

	(000s	(000s omitted)		
Year	An	nount		
2003	\$	11,158		
2004		10,251		
2005		9,422		
2006		8,625		
2007		7,874		
2008-2012		29,214		
2013-2017		14,405		
2018-2022		4,813		
2023-2027		1,454		
2028-2032		128		
	\$	97,344		

## 4. Remaining Annual Maturities of Long-Term Debt - Library Component Unit

	(000	0s omitted)		
Year	A	Amount		
2003	\$	133		
2004		144		
2005		157		
Various*		1,422		
	\$	1,856		

\* Payment of compensated absences of \$1,421,517 is dependent on many factors; therefore, timing of future payments is not readily determinable.

## E. <u>Permanent Financing Requirements</u>

Under New York State statutes, permanent bonding of general County improvements must take place within five years of the date of initial financing. Specially assessed improvements, e.g., Sewer, have no limitation as to their period of temporary financing, except that a twoyear limitation exists where such financing has been obtained through the New York State Environmental Facilities Corporation. The County has permanently financed all significant indebtedness subject to this permanent financing statute.

#### XI - LONG-TERM DEBT (Concluded)

#### F. <u>Constitutional Debt Limit</u>

The County constitutional debt limit at December 31, 2002 is computed as follows:

		(000s omitted)
Five-Year Average Full Valuation of Taxable Real Estate (1998-2002)	\$	32,027,229
Debt Limit @ 7% Net Indebtedness (After Statutory	\$	2,241,906
Exclusions)	-	(256,296) *
Net Debt Contracting Margin	\$	1,985,610
Percentage of Debt Contracting Power Exhausted		11.43%

\* Gross indebtedness of \$345.87 million less exclusions of \$89.57 million.

#### G. <u>Operating Leases</u>

Operating lease obligations are primarily for rental of space. Lease expenditures/expenses for the year were approximately \$6,450,000. The future minimum rental payments required for noncancellable operating leases are:

(000s omitted)

	(000s offitted)			
Fiscal Year		Primary vernment		
2003	\$	3,668		
2004		2,847		
2005		2,163		
2006		1,808		
2007		211		
	\$	10,697		

-

## H. Advanced Refunding

In June 2002, the County issued \$5,340,000 of general obligation serial bonds that were purchased by the New York State Environmental Facilities Corporation ("EFC"). The proceeds were used to advance refund \$5,340,000 of outstanding 1994 bonds that had been sold to EFC. The refunded bonds carry interest rates of 6% - 6.9%, depending on maturity date, and are scheduled to mature in the years 2002 through 2014. The interest rates on the refunding bonds are 2.52% - 6.18%, and they mature from November 2002 to November 2024.

The effect of the advance refunding transaction is an increase in total debt service payments of \$1,041,325 and an economic gain of \$390,151. The economic gain is the difference between the present values of the old and new debt service payments.

#### XII - SHORT-TERM DEBT

Short-term debt of the County may include revenue, tax, and/or bond anticipation notes. These notes are reported as a fund liability in the fund receiving the proceeds in accordance with the criteria set forth in FASB Statement No. 6, *Classification of Short-Term Obligations Expected to be Refinanced*, because legal steps have not been taken to refinance the notes on a long-term basis.

The following is a summary of the County's short-term debt:

Description	Date of Issue	Maturity	Rate	General Fund	(000s omitted) Capital Projects Funds	Total
Bond Anticipation Notes	6/1/00	6/1/03	0%	\$	\$ 309	\$ 309
Bond Anticipation Notes	7/20/00	7/20/03	0%		1,938	1,938
Bond Anticipation Notes	6/28/01	6/28/04	0%		550	550
Bond Anticipation Notes	10/17/02	10/17/05	0%		234	234
Revenue Anticipation Notes	9/18/02	9/17/03	2.5%	43,000	0	43,000
				\$ 43,000	\$3,031	\$ 46,031

The current portion of proprietary fund type bonds totals \$6,954,282 and is included within the bonds payable classification on the balance sheet.

The current portion of proprietary fund type capitalized leases totals \$134,846 included within the other long-term obligations classification on the balance sheet.

#### **XIII - INTERFUND TRANSACTIONS**

A. Interfund receivables and payables of the County at December 31, 2002 consisted of the following:

	(000s omitted)			
Fund	Re	eceivables		Payables
1. Primary Government				
a. <u>Governmental activities</u>				
General	\$	97,686	\$	3,554
Special Revenue:				
Road		228		1,164
Sewer		368		314
Downtown Mall				6
Community Development				43
Grants		1,194		23,939
Debt Service		2,900		
Capital Projects:				
General Government Buildings, Equipment		2 000		7 744
and Improvements		3,000		7,741
Highways, Roads, Bridges & Equipment				19,747
Sewers, Facilities, Equipment & Improvements				3,173
Special Capital Projects				1,595
Total Governmental Activities		105,376		61,276
b. Business-type activities				
Enterprise:				
Medical Center				30,894
Utilities		230		267
			_	
Total Business-type activities	_	230	_	31,161
Total Primary Government		105,606		92,437
2. Agency		473		12,320
	\$	106,079	\$	104,757
			_	

Interfund receivables exceed interfund payables by \$1,322,101. This difference represents payments made by the County on behalf of the College that are not reflected as a Due To in the College balance sheet because of the difference between the County and the College fiscal year end.

Noncurrent portions of County long-term interfund loans receivable and payable (which are reported as advances to/from) at December 31, 2002 were as follows:

	(000s c	omitted)
Fund	Advances to Other Funds	Advances From Other Funds
General	\$ 12,293	
Enterprise: Medical Center		\$ 12,293

#### **XIV - CONTINGENCIES**

#### A. <u>Self-Insurance Programs</u>

The County is exposed to various risks of losses related to torts; theft of, damage to, and destruction of assets; business interruption; errors or omissions; injuries to employees; and natural disasters. The County assumes the liability for risks relating to property damage, personal injury liability, and workers' compensation. The County has also elected to purchase some minor policies from commercial insurers to provide for items such as comprehensive crime and boiler/machinery coverage, as well as protection of valuable papers and records; settled claims have not exceeded commercial coverage in any of the past three fiscal years.

Claims and judgments are recognized when it is probable that an asset has been impaired or a liability has been incurred and the amount of the loss can be reasonably estimated. These liabilities include an estimate of claims that have been incurred but not reported, and the effects of both specific, incremental claims adjustment expenditures/expenses and estimated recoveries on unsettled claims, if any.

Proprietary type fund claims and judgments applicable to self-insured claims are recorded as expenses and liabilities in the Enterprise Funds (except workers' compensation, which is only recognized when invoiced from the County, and malpractice, which has been assumed by the County). Proprietary type fund workers' compensation liability that was not recorded in the Enterprise Funds at December 31, 2002 totaled \$8,702,157; this amount was recorded as a Governmental Activities long-term liability. In 2002, the County assumed the Medical Center's malpractice liability. As a result, the County recorded a Governmental Activities long-term of \$4,000,000. At December 31, 2002, the claims and judgments recorded as proprietary type fund liabilities amounted to \$561,371 and is recorded as an other long-term obligation on the balance sheet. This liability is the County's best estimate based on available information. Changes in the reported liability in the proprietary funds since December 31, 2000, resulted from the following:

Claims and judgments reportable as part of the County's governmental type fund activities

		Current-Year		
		Claims and		
	Beginning of	Changes in	Claim	Balance at
Year	Year Liability	Estimates	Payments	Year End
2001	\$ 4,710,000	\$ 550,000	\$ 484,000	\$ 4,776,000
2002	4,776,000	133,049	4,347,678	561,371

are recognized as expenditures and fund liabilities in the General Fund when payment is due. Claims and judgments recorded as a Governmental Activities long-term liability instead of in the General Fund at December 31, 2002, because they did not meet the criteria for recognition as fund liabilities, amounted to \$18,828,431 (including workers' compensation liability of \$8,702,157 relating to proprietary type funds that are only recognized when invoiced by the County).

In addition, the County has claims in the range of \$2,930,000 to \$28,926,100 for which there is a reasonable possibility of a future loss.

#### XIV - CONTINGENCIES (Concluded)

#### A. <u>Self-Insurance Programs</u> (Concluded)

The changes since December 31, 2000 in the reported governmental fund liability for risk financing activities were as follows:

	Beginning of Year Liability	Current-Year Claims and Changes in Estimates	Claim Payments	Balance at Year End
2001	\$ 3,695,402	\$ 10,737,727	\$ 12,126,429	\$ 2,306,700
2002	2,306,700	5,055,545	2,132,742	5,229,503

The governmental fund December 31, 2002 liability is recorded entirely in the General Fund as accrued liabilities on the balance sheet.

#### B. <u>Sales Tax Audits</u>

The State of New York periodically audits its distribution of sales tax revenues to counties throughout the State. Subsequent revisions to the revenues recorded as of December 31, 2002, if any, would be reflected in the operating statement in the year that they are calculated.

## C. <u>Supplemental 1% Sales Tax</u>

Through legislation approved by the County and the State of New York, the County extended an additional 1% sales and compensating use tax. This tax generated approximately \$113.5 million for the year ended December 31, 2002. The enabling legislation allowing this additional tax expires February 28, 2004. Legislative approval by both New York State and the County is required for the continuation of this revenue source.

## D. <u>Other Contingent Liabilities</u>

The County receives significant financial assistance from numerous federal and state governmental agencies and third-party payors. The disbursement of monies received under these programs generally requires compliance with terms and conditions specified in the related agreements and is subject to audit by the funding agencies or payors. Any disallowed expenditures resulting from such audits could become a liability of the governmental or proprietary funds. At December 31, 2002, the County has recorded \$2,447,120 and \$10,977,310 as accrued liabilities and other long-term obligations, respectively, in the Erie County Medical Center Enterprise Fund for probable third-party payor settlements. The amount of any other expenditures that may be disallowed cannot be determined at this time, although the County expects such amounts to be immaterial.

#### **XV - FUND BALANCE DESIGNATIONS**

Designations are not required segregations, but are segregated for a specific purpose by the County at December 31, 2002 and include:

						(00)	)s on	nitted)				
		Cou	nty						Li	brary		
		at 12/3	31/02	2				Total	Con	nponent		Total
			9	Special	Co	ollege	I	Primary	I	Unit	F	Reporting
	(	General	R	evenue	at 8	/31/02	Go	vernment	at 1	2/31/02		Entity
Designated for:												
Subsequent year's												
expenditures	\$	49,941	\$	4,136	\$	500	\$	54,577	\$	1,663	\$	56,240
Local share of												
Grant programs		5,694		1,914				7,608				7,608
ECMC		24,800						24,800				24,800
Buffalo Schools		206						206				206
County Fleet		67						67				67
Buffalo Zoo Loan		86						86				86
Lombardi Advance												
Recoupment		11,053						11,053				11,053
Judgments and Claims		842						842				842
Regional Asset Fund		2,970	_				_	2,970	_		_	2,970
Total Fund Balance												
Designations	\$	95,659	\$	6,050	\$	500	\$	102,209	\$	1,663	\$	103,872

#### **XVI - JOINT VENTURE**

Pursuant to authority provided by New York State statute, a regional off-track betting corporation was established in 1973 to operate a system of off-track pari-mutuel betting within the Western New York area. This public benefit corporation, known as the Western Regional Off-Track Betting Corporation ("Corporation"), is governed by a board of directors comprised of one member from each participating county and city. The Corporation's net revenue is divided among the participating counties, with one-half being distributed based on population and the remainder based on each entity's share of the total wagering in the region. A county containing an eligible city that has elected to participate in the Corporation must relinquish a portion of the revenue to which it would otherwise be entitled to such city in an amount equal to the percentage of the county population attributable to the city. In the case of Erie County, both the County and the City of Buffalo participate in the Corporation.

The Corporation has the power to issue bonds and notes to carry out the purposes for which it was formed. Such bonds, notes or other obligations are not a debt of the participating municipalities, and they may only be paid from the Corporation's funds.

Corporation net revenue available for distribution for 2001 (latest available audited data) was \$9,595,090, of which \$118,194 was still payable to participating municipalities at December 31, 2001. In addition, cumulative net revenue retained for capital acquisitions was \$28,087,715 at December 31, 2001. The unexpended balance of funds retained for capital acquisitions cannot exceed the lesser of 1% of total pari-mutuel wagering pools for the previous 12 months or the undepreciated value of the Corporation's offices, facilities, and premises. Separate financial statements for this joint venture can be obtained from the Corporation's administrative offices at 700 Ellicott Street, Batavia, New York 14020.

#### XVII – RELATED ORGANIZATION – Erie Tobacco Securitization Corporation

The County entered into a Purchase and Sale Agreement with the ETASC dated September 1, 2000 pursuant to which ETASC acquired all of the County's right, title and interest to tobacco settlement revenues to which the County would otherwise be entitled from October 5, 2000 in perpetuity under the Master Settlement Agreement (the "MSA") and the New York Consent Decree and Final Judgment (the "Decree") under the MSA. The consideration provided to the County for such acquisition consisted of the \$211,722,302 in net proceeds from the sale of the Series 2000 bonds by ETASC and a 100% beneficial ownership interest in the ETASC Residual Trust. Beneficial ownership of the Residual Trust entitles the County each year to any excess tobacco settlement revenues received by ETASC that are not required to pay debt service or fund required reserves with respect to the bonds ETASC issued, or to pay the various expenses of ETASC; as well as to the net proceeds of any bonds (other than refunding bonds) issued subsequent to the Series bonds. ETASC's right to receive Tobacco Settlement Revenues is its most significant asset and is expected to produce funding for all its obligations. ETASC is a special purpose local development corporation organized under the Not-for-Profit Corporation Law of the State of New York and is an instrumentality of, but separate and apart from Erie County. ETASC is a related organization and does not meet the criteria of a component unit as defined in GASB Statement No. 14, The Financial Reporting Entity. Accordingly, the financial statements are prepared on a "stand alone" basis and not included in the County's financial statements.

A copy of the audited financial statements can be obtained from the Erie Tobacco Asset Securitization Corporation, c/o Joseph Passafiume, Treasurer, 95 Franklin Street, Room 1600, Buffalo, New York 14202.

#### XVIII – SUBSEQUENT EVENTS

The County issued \$79,135,000 of public improvement serial bonds and \$2,405,000 of Sewer District serial bonds dated June 15, 2003. The proceeds will be used to finance various capital projects. The interest rate for the bonds is 2% - 5%, and they mature March 2005 through March 2023.

The County issued \$90,000,000 of revenue anticipation notes dated June 24, 2003. These general obligation notes, which have an interest rate of 1.5%, were issued in anticipation of the receipt of monies that will become due during the current fiscal year from sales taxes and the state and federal governments. The proceeds of the notes will be used to pay ordinary and current operating expenses properly payable from the monies in anticipation of which the notes have been issued. The notes mature on June 23, 2004, with the amounts actually collected for the specific types of revenue that the notes were issued in anticipation of, to be used to repay them.

# COMBINING AND INDIVIDUAL FUND FINANCIAL STATEMENTS AND SCHEDULES

These financial statements and schedules provide more detailed information than is presented in the basic financial statements.

Combining statements are presented for the non-major governmental funds.

Individual fund schedules present comparisons of budgetary and actual data.

# NONMAJOR GOVERNMENTAL FUNDS

# SPECIAL REVENUE FUNDS

These funds are used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specific purposes. These funds include the Road, Sewer, Downtown Mall, E-911 and Community Development Funds.

# • Road Special Revenue Fund

Used to account for all revenues and expenditures related to the maintenance of County roads and bridges, snow removal, construction and reconstruction of County roads not required to be recorded in a Capital Projects Fund.

# <u>Sewer Special Revenue Fund</u>

Used to account for the activities of the various sewer districts currently in operation within the County.

# Downtown Mall Special Revenue Fund

Used to account for revenues raised through a special district charge levy and the subsequent expenditure of these monies for the operation and maintenance of a downtown pedestrian/transit mall.

# • E-911 Special Revenue Fund

Used to account for revenues raised through a telephone access line surcharge and the subsequent expenditure of these monies for the establishment and maintenance of an Enhanced 911 emergency telephone system.

# • <u>Community Development Special Revenue Fund</u>

Used to assist participating municipalities in the development of locally approved community or economic development activities that are eligible under federal program regulations.

# **NONMAJOR GOVERNMENTAL FUNDS (Continued)**

# DEBT SERVICE FUNDS

Debt Service Funds are used to account for current payments of principal and interest on general obligation long-term debt, and for financial resources that have been accumulated to make future principal and interest payments on general long term indebtedness.

# CAPITAL PROJECTS FUNDS

Capital Projects Funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities:

# • General Government Buildings, Equipment and Improvements Fund

Used to account for capital projects administered by the Department of Public Works involving the acquisition, construction, or reconstruction of major or permanent facilities having a relatively long useful life and equipment purchased from the proceeds of long-term debt.

# Highways, Roads, Bridges and Equipment Fund

Utilized to account for capital projects administered by the Department of Public Works for the construction or reconstruction of County roads and bridges and the acquisition of equipment not accounted for in the Road Fund.

# • Sewers, Facilities, Equipment and Improvements Fund

Used to account for capital projects relating to the construction and acquisition of sewer facilities and equipment by the operating sewer districts.

# Special Capital Projects Fund

Utilized to account for capital projects administered by departments other than Public Works that are primarily for the acquisition or construction of buildings, improvements and equipment.

#### COUNTY OF ERIE, NEW YORK Combining Balance Sheet Nonmajor Governmental Funds December 31, 2002 (amounts expressed in thousands)

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$ \begin{array}{ c c c c c c c c c c c c c c c c c c c$									
Assets         S         3         \$         17,433         \$         723         \$         \$         18,159         \$         15,339           Rescivables (net of allowances) Reserved for         1         111				Downtown			Community		Debt
Cash and investments         \$         3         \$         17,43         \$         723         \$         \$         18,159         \$         15,339           Real property taxes, interest, penalties and liens         1         111         111         111         111           Other         1         177         21,538         21,716         596         2,900           Due from other funds         228         368         676         2,811         237           Total assets         1,933         676         2,811         237         18,476           Liabilities and Fund Balances         1,933         111         900         22,416         43,393         18,476           Liabilities         1,088         4,906         83         637         2,708         2,82           Accounts payable         1,480         508         83         637         2,708         2,82           Due to other funds         1,164         314         6         43         1,527         2         2,061         1,527           Due to other governments         3         3         3         3         3         3         3         3         3         2         1,66         21,688		 Road	Sewer	Mall		E-911	Development	 Total	 Service
Receivables (net of allowances) Real property taxes, interest, penalties and liens         111         111           Other         1         177         21,538         21,716           Due from other funds         228         368         596         2,900           Due from other governments         1,933         878         2,211         237           Total assets         2,164         17,802         111         900         22,416         43,393         18,476           Liabilities:         2,164         17,802         111         900         22,416         43,393         18,476           Liabilities:         2,164         17,802         111         900         22,416         43,393         18,476           Liabilities:         1,480         508         83         637         2,708         282           Liabilities:         1,184         508         83         16         45         6,138         282           Due to other funds         1,184         314         6         43         1,527         21,688         21,688         21,688         5hort-term debt         15         15         15         15         15         15         16         16         16,568         21	Assets								
Real property taxes, interest, penalties and liens         11         111           Other         1         177         21,538         21,716           Due from other funds         228         368         596         2,900           Due from other governments         1,933         878         2,811         237           Total assets         2,164         17,802         111         900         22,416         43,393         18,476           Liabilities         2,164         17,802         111         900         22,416         43,393         18,476           Liabilities         2,164         17,802         111         900         22,416         43,393         18,476           Liabilities         4,006         83         637         2,708         282           Accrued liabilities         1,088         4,906         83         16         45         6,138         282           Due to component unit         0         3 <td>Cash and investments</td> <td>\$ 3</td> <td>\$ 17,433</td> <td>\$</td> <td>\$</td> <td>723</td> <td>\$</td> <td>\$ 18,159</td> <td>\$ 15,339</td>	Cash and investments	\$ 3	\$ 17,433	\$	\$	723	\$	\$ 18,159	\$ 15,339
and liens         111         111         111           Other         1         177         21,538         21,716           Due from other funds         228         366         596         2,900           Due from other governments         1,933         878         2,811         237           Total assets         2,164         17,802         111         900         22,416         43,393         18,476           Liabilities         2,164         17,802         111         900         22,416         43,393         18,476           Liabilities         2,164         17,802         111         900         22,416         43,393         18,476           Liabilities         1,088         4,906         83         16         45         6,138         282           Due to other funds         1,164         314         6         43         1,527         0           Due to other governments         1         15         3         3         3         15           Due to other governments         1,164         314         6         43         1,527         0         21,688         5           Total liabilities         3,732         5,743         <	Receivables (net of allowances)								
Other         1         177         21,538         21,716           Due from other funds         228         368         556         2,900           Due from other governments         19.33         878         2,811         227           Total assets         2,164         17,802         111         900         22,416         43,393         18,476           Liabilities and Fund Balances         Liabilities:         4ccourds payable         1,480         508         83         637         2,708           Accrued liabilities:         1,068         4,906         83         16         45         6,138         282           Due to other funds         1,164         314         6         43         1,527         20         20         21,668	Real property taxes, interest, penalties								
Due from other funds         228         368         596         2,900           Due from other governments         1,933         878         2,811         237           Total assets         2,164         17,802         111         900         22,416         43,393         18,476           Liabilities         2,164         17,802         111         900         22,416         43,393         18,476           Liabilities         1,480         508         83         637         2,708         43,393         18,476           Liabilities         1,480         508         83         637         2,708         43,393         18,476           Liabilities         1,088         4,906         83         16         45         6,138         282           Due to other governments         1,164         314         6         43         1,527         2         21,688         5           Due to other governments         3	and liens			11	1				
Due from other governments         1,933         878         2,811         237           Total assets         2,164         17,802         111         900         22,416         43,393         18,476           Liabilities and Fund Balances         1,480         508         83         637         2,708         2,708           Accounds payable         1,480         508         83         16         45         6,138         282           Due to chare funds         1,164         314         6         43         1,527         0           Due to component unit         1,164         314         6         43         1,527         0           Due to component unit         1         15         15         15         15         0         15         0         15         0         15         0         15         0         15         0         15         0         15         0         15         0         15         15         0         15         0         16         15         15         15         15         15         16         16         13         13,19         18,194         18,194         18,194         18,194         18,194         18,194	Other		1			177	21,538	21,716	
Total assets         2,164         17,802         111         900         22,416         43,393         18,476           Liabilities and Fund Balances         Liabilities:         Accounts payable         1,480         508         83         637         2,708         2,801         18,476           Liabilities:         Accounts payable         1,480         508         83         637         2,708         2,828           Due to other funds         1,088         4,906         83         16         45         6,138         282           Due to other funds         1,164         314         6         43         1,527         2         20	Due from other funds	228	368					596	2,900
Liabilities and Fund Balances         Liabilities         Accounts payable         1,480         508         83         637         2,708           Accounds payable         1,480         508         83         16         45         6,138         282           Due to other funds         1,164         314         6         43         1,527           Due to other governments         3         3         3         3         3         3           Retained percentages payable         15         3 <td>Due from other governments</td> <td> 1,933</td> <td></td> <td></td> <td></td> <td></td> <td>878</td> <td> 2,811</td> <td> 237</td>	Due from other governments	 1,933					878	 2,811	 237
Liabilities:       I.480       508       83       637       2.708         Accrued liabilities       1,088       4,906       83       16       45       6,138       282         Due to other funds       1,164       314       6       433       1,527       1         Due to other governments       3       3       3       3       3       3       3         Retained percentages payable       15       21,688       21,688       21,688       21,688       21,688       21,688       21,688       18,194         Total liabilities       3,732       5,743       89       99       22,416       32,079       282         Fund balances:       8       99       22,416       32,079       282       20,01       18,194         Repairs       327       1,672       2       2,001       18,194       18,194         Repairs       1,999       99       24,16       2,379       24,136 <td>Total assets</td> <td> 2,164</td> <td>17,802</td> <td>11</td> <td>1</td> <td>900</td> <td>22,416</td> <td> 43,393</td> <td> 18,476</td>	Total assets	 2,164	17,802	11	1	900	22,416	 43,393	 18,476
Accounts payable         1,480         508         83         637         2,708           Accrued liabilities         1,088         4,906         833         16         45         6,138         282           Due to other funds         1,164         314         6         43         1,527           Due to other governments         3         3         3         3         3           Retained percentages payable         15         21,688         21,688         21,688           Short-term debt         3,732         5,743         89         99         22,416         32,079         282           Fund balances:         Reserved for:         5         2         2,001         18,194           Repairs         1,999         799         799         799         18,194           Unreserved, reported in:         Special revenue funds         4,136         2,379         2,379           Designated         4,136         22         801         11,314         18,194           Undesignated         (3,894)         6,251         22         801         11,314         18,194	Liabilities and Fund Balances								
Accrued liabilities         1,088         4,906         83         16         45         6,138         282           Due to other funds         1,164         314         6         43         1,527           Due to other governments         1,164         314         6         43         1,527           Due to other governments         3         3         3         3         3           Retained percentages payable         15         15         15         15           Deferred revenue         3,732         5,743         89         99         22,416         32,079         282           Fund balances:         Reserved for:         21,688         21,688         21,688         21,688         21,688         18,194           Repairs         1,999         22,011         32,079         282         2,001         18,194           Repairs         1,999         799         799         799         18,194           Unreserved, reported in:         Special revenue funds         4,136         4,136         2,379           Designated         (3,894)         6,251         22         801         11,314         18,194           Capital projects fund         (1,568)	Liabilities:								
Due to other funds1,1643146431,527Due to component unit Due to other governments Retained percentages payable1533Retained percentages payable151515Deferred revenue Short-term debt3,7325,743899922,41632,079282Fund balances: Reserved for: Debt service Debt service3271,67222,00118,194Repairs Designated Undesignated Capital projects fund1,99979979918,194Total fund balances4,136 (3,894)6,2512280111,31418,194	Accounts payable	1,480	508			83	637	2,708	
Due to component unit Due to other governments Retained percentages payable Deferred revenue Short-term debt1533Total liabilities3,7325,743899922,41632,079282Fund balances: Reserved for: Debt service Repairs3271,67222,00118,194Reserved for: Encumbrances3271,67222,00118,194Meserved for: Debt service Repairs1,99979979918,194Repairs Designated Capital projects fund4,136 (3,894)2280111,31418,194Total fund balances(1,568)12,0592280111,31418,194	Accrued liabilities	1,088	4,906	8	3	16	45	6,138	282
Due to other governments         3         3         3           Retained percentages payable         15         15         15           Deferred revenue         21,688         21,688         21,688           Short-term debt         3,732         5,743         89         99         22,416         32,079         282           Fund balances:         3,732         5,743         89         99         22,416         32,079         282           Fund balances:         3         3         3         3         3         3         3           Reserved for:         1         2,001         32,079         282         2,001         18,194           Repairs         3         327         1,672         2         2,001         18,194           Repairs         1,999         1,999         1,999         1,999         1,999         1,999         1,999         1,999         1,999         1,999         1,999         1,999         2,379         2,379         2,379         2,379         2,379         2,379         2,379         2,379         2,379         2,379         2,379         2,379         2,379         2,379         2,379         2,379         2,379         2,379 <td>Due to other funds</td> <td>1,164</td> <td>314</td> <td></td> <td>6</td> <td></td> <td>43</td> <td>1,527</td> <td></td>	Due to other funds	1,164	314		6		43	1,527	
Retained percentages payable Deferred revenue Short-term debt151515Total liabilities3,7325,743899922,41632,079282Fund balances: Reserved for: Encumbrances3271,67222,00118,194Repairs3,99922,41619,99918,194Repairs1,99979979918,194Unreserved, reported in: Special revenue funds Designated Undesignated Capital projects fund4,136 (3,894)2280111,31418,194Total fund balances(1,568)12,0592280111,31418,194	Due to component unit								
Deferred revenue Short-term debt       21,688       21,688         Total liabilities       3,732       5,743       89       99       22,416       32,079       282         Fund balances: Reserved for: Encumbrances       327       1,672       2       2,001       18,194         Debt service Repairs       1,999       799       799       799       18,194         Unreserved, reported in: Special revenue funds Designated Undesignated Capital projects fund       4,136       4,136       4,136         Total fund balances       (1,568)       12,059       22       801       11,314       18,194							3		
Short-term debtTotal liabilities3,7325,743899922,41632,079282Fund balances: Reserved for: Debt service3271,67222,00118,194Repairs3271,67222,00118,194Repairs1,9991999199918,194E-911 system costs79979979918,194Unreserved, reported in: Special revenue funds Designated Undesignated Capital projects fund4,136 (3,894)2280111,31418,194Total fund balances(1,568)12,0592280111,31418,194			15						
Total liabilities         3,732         5,743         89         99         22,416         32,079         282           Fund balances: Reserved for: Encumbrances         327         1,672         2         2,001         18,194           Debt service E-911 system costs         1,999         199         799         799         18,194           Unreserved, reported in: Special revenue funds Designated Undesignated         4,136         4,136         4,136           Undesignated Capital projects fund         (3,894)         6,251         22         801         11,314         18,194							21,688	21,688	
Fund balances: Reserved for: Encumbrances3271,67222,001Debt service3271,67222,001Debt service1,9991,99918,194Repairs1,999799199E-911 system costs799799799Unreserved, reported in: Special revenue funds Designated4,1364,136Undesignated(3,894)6,251222,379Capital projects fund(1,568)12,0592280111,31418,194		 3 732	5 743	8	9	99	22 416	 32 079	 282
Reserved for:3271,67222,001Debt service1,99918,194Repairs1,9991999E-911 system costs799799Unreserved, reported in:799799Special revenue funds4,1364,136Undesignated(3,894)6,25122Capital projects fund(1,568)12,0592280111,314Total fund balances(1,568)12,0592280111,314		 -,	-,		-		,	 ,	 
Debt service18,194Repairs1,999E-911 system costs799Designated our funds4,136Designated our fundesignated costs fund4,136Total fund balances(1,568)12,0592280111,31418,194									
Repairs1,9991,999E-911 system costs799799Unreserved, reported in: Special revenue funds Designated4,1364,136Undesignated Capital projects fund(3,894)6,251222,379Total fund balances(1,568)12,0592280111,31418,194	Encumbrances	327	1,672			2		2,001	
E-911 system costs799799Unreserved, reported in: Special revenue funds Designated4,1364,136Undesignated Capital projects fund(3,894)6,25122Total fund balances(1,568)12,0592280111,31418,194									18,194
Unreserved, reported in: Special revenue funds Designated 4,136 4,136 Undesignated (3,894) 6,251 22 2,379 Capital projects fund Total fund balances (1,568) 12,059 22 801 11,314 18,194	•	1,999						,	
Special revenue funds Designated Undesignated Capital projects fund4,136 (3,894)4,136 (2,379)Total fund balances(1,568)12,0592280111,31418,194						799		799	
Designated4,1364,136Undesignated(3,894)6,251222,379Capital projects fund(1,568)12,0592280111,31418,194									
Undesignated Capital projects fund         (3,894)         6,251         22         2,379           Total fund balances         (1,568)         12,059         22         801         11,314         18,194	•		4 136					4 136	
Capital projects fund         (1,568)         12,059         22         801         11,314         18,194		(3.894)			2				
		(-,,	-, -					,	
Total liabilities and fund balances         \$ 2,164 \$ 17,802 \$ 111 \$ 900 \$ 22,416 \$ 43,393 \$ 18,476	Total fund balances	 (1,568)	12,059	2	2	801		 11,314	 18,194
	Total liabilities and fund balances	\$ 2,164	\$ 17,802	\$ 11	1 \$	900	\$ 22,416	\$ 43,393	\$ 18,476

--Special Revenue -----/

#### COUNTY OF ERIE, NEW YORK Combining Balance Sheet Nonmajor Governmental Funds December 31, 2002 (amounts expressed in thousands)

	/				Capita	l Projects				/		
	Gove Buil Equipn	neral rrnment dings, nent and vements	F Bric	ghways, Roads, dges and uipment	Fac Equipn	wers, cilities nent and vements		Special Capital Projects		Total	Gov	Total onmajor ernmental Funds
Assets Cash and investments	\$	41,679	¢	8,263	¢	7,133	¢	3,801	¢	60,876	\$	94,374
Receivables (net of allowances) Real property taxes, interest, penalties	φ	41,079	Φ	0,205	φ	7,155	φ	3,001	φ	00,070	φ	
and liens		-		F 770		470		000		0.004		111
Other		5		5,779		179		868		6,831		28,547
Due from other funds		3,000 2,817								3,000 2,817		6,496 5,865
Due from other governments Total assets		47,501		14,042		7,312		4,669		73,524		135,393
		47,301		14,042		7,312		4,009		73,324		155,595
Liabilities and Fund Balances												
Liabilities:												
Accounts payable		9,297		2,310		154		2,149		13,910		16,618
Accrued liabilities		36								36		6,456
Due to other funds		7,741		19,747		3,173		1,595		32,256		33,783
Due to component unit								681		681		681
Due to other governments		4		4 000				150				3
Retained percentages payable		1,020		1,282		270		156		2,728		2,743
Deferred revenue						0.004				0.004		21,688
Short-term debt						3,031				3,031		3,031
Total liabilities		18,094		23,339		6,628		4,581		52,642		85,003
Fund balances:												
Reserved for:												
Encumbrances		65,737		7,840		3,850		1,868		79,295		81,296
Debt service												18,194
Repairs												1,999
E-911 system costs												799
Unreserved, reported in:												
Special revenue funds												
Designated												4,136
Undesignated		(00.000)		(47.407)		(0,400)		(4 700)		(50.440)		2,379
Capital projects fund		(36,330)		(17,137)		(3,166)		(1,780)		(58,413)		(58,413)
Total fund balances		29,407		(9,297)		684		88		20,882		50,390
Total liabilities and fund balances	\$	47,501	\$	14,042	\$	7,312	\$	4,669	\$	73,524	\$	135,393

#### COUNTY OF ERIE, NEW YORK Combining Statement of Revenues, Expenditures and Changes in Fund Balances Nonmajor Governmental Funds For the fiscal year ended December 31, 2002 (amounts expressed in thousands)

(amounts expressed in thousands)	/					Special R	evenue					/	
	Road			Sewer		wntown Mall	E	E-911		mmunity elopment		Total	Debt Service
Revenues:	¢		¢	40.050	¢	4 405	¢		¢		¢	40.045	¢
Real property taxes and tax items	\$	040	\$	18,050	\$	1,195	\$	0.040	\$		\$	19,245	\$
Sales, use and transfer taxes		8,018 9,738		14				2,042		5,045		10,060 9,797	1 615
Intergovernmental Interfund revenues	4	2		14						5,045		9,797	1,615
	4	,664		7,915						968		10,547	
Departmental Interest	I	,004		432						900		432	1,936
Miscellaneous				19								432	1,930
Total revenues				15								15	14
Total revenues													
	14	,422		26,430		1,195		2,042		6,013		50,102	3,565
Expenditures:													
Current:													
General government support						1,195						1,195	216
Public safety						1,100		2,097				2,097	210
Health								_,				_,	
Transportation	17	,757										17,757	
Economic assistance and opportunity		,										,	
Education													
Home and community service				24,248						5,928		30,176	
Capital outlay													
Debt service:													
Principal retirement													20,653
Interest and fiscal charges													11,252
	17	7,757		24,248		1,195		2,097		5,928		51,225	32,121
	(3	8,335)		2,182		0		(55)		85		(1,123)	(28,556)
Other financing sources (uses) :													
Proceeds of general obligation debt													
Premium on bond issuance													4,963
Proceeds of refunding bonds													5,340
Payments to refunded bond escrow													(5,340)
Sale of property		4								5		9	
Operating transfers in		450		30								480	26,222
Operating transfers from component unit													
Operating transfers from primary government													
Operating transfers out				(4,294)						(90)		(4,384)	
Operating transfers to primary government													
Operating transfers to component unit													
		454		(4,264)		0		0		(85)		(3,895)	31,185
Net change in fund balances	(2	2,881)		(2,082)		0		(55)		0		(5,018)	2,629
Fund balances at beginning of year		,313		14,141		22		856				16,332	15,565
			¢		<u></u>		¢		<u> </u>		<u> </u>		
Fund balances at end of year	\$ (1	,568)	\$	12,059	\$	22	\$	801	\$	0	\$	11,314	\$ 18,194

#### COUNTY OF ERIE, NEW YORK Combining Statement of Revenues, Expenditures and Changes in Fund Balances

Nonmajor Governmental Funds For the fiscal year ended December 31, 2002

(amounts expressed in thousands)

	/	//Capital Funds/									
	Buildings, Equipment and Improvements	Roads, Bridges and Equipment	Facilities Equipment and Improvements	Special Capital Projects	Total	Nonmajor Governmental Funds					
Revenues: Real property taxes and tax items	\$	\$	\$	\$	\$	\$ 19,245					
Sales, use and transfer taxes	÷	Ŷ	Ŷ	÷	Ŷ	10,060					
Intergovernmental	3,555	8,188	19	118	11,880	23,292					
Interfund revenues	433				433	435					
Departmental						10,547					
Interest	11	2	36	2	51	2,419					
Miscellaneous	(1)				(1)	32					
Total revenues											
	3,998	8,190	55	120	12,363	66,030					
Expenditures:											
Current:											
General government support						1,411					
Public safety						2,097					
Health											
Transportation						17,757					
Economic assistance and opportunity											
Education											
Home and community service						30,176					
Capital outlay	47,000	46,337	4,394	8,813	106,544	106,544					
Debt service:											
Principal retirement						20,653					
Interest and fiscal charges						11,252					
	47,000	46,337	4,394	8,813	106,544	189,890					
	(43,002)	(38,147)	(4,339)	(8,693)	(94,181)	(123,860)					
Other financing sources (uses) :											
Proceeds of general obligation debt	31,375	25,555	3,688	2,460	63,078	63,078					
Premium on bond issuance						4,963					
Proceeds of refunding bonds						5,340					
Payments to refunded bond escrow						(5,340)					
Sale of property	07.405	2,422	490	47.000	40.000	9					
Operating transfers in Operating transfers from component unit	27,435	3,132	490	17,933	48,990	75,692					
Operating transfers from primary government											
Operating transfers out	(18,187)		(359)	(12,456)	(31,002)	(35,386)					
Operating transfers to primary government	(10,107)		(000)	(12,400)	(01,002)	(00,000)					
Operating transfers to component unit											
	40,623	28,687	3,819	7,937	81,066	108,356					
	40,623	20,007	3,019	7,937	01,000	106,336					
Net change in fund balances	(2,379)	(9,460)	(520)	(756)	(13,115)	(15,504)					
Fund balances at beginning of year	31,786	163	1,204	844	33,997	65,894					
Fund balances at end of year	\$ 29,407	\$ (9,297)	\$ 684	\$ 88	\$ 20,882	\$ 50,390					
·											

Road Special Revenue Fund

Schedule of Revenues-Budget and Actual (Non-GAAP Basis of Budgeting) For the fiscal year ended December 31, 2002

(amounts expressed in thousands)

Revenues:		riginal udget		Final Budget		Idgetary Actual	Fina P	ance with I Budget- ositive egative)
Sales, use and transfer taxes	۴	0.010	•	0.010	•		•	
Intergovernmental	\$	6,019	\$	6,019	\$	8,018	\$	1,999
Interfund revenue		4,800		4,800		4,738		(62)
Departmental		6,400		6,400		2		(6,398)
Total revenues		1,524		2,360		1,664		(696)
Total revenues		18,743		19,579		14,422		(5,157)
Expenditures:								
Transportation		19,307		21,934	+	18,085		3,849
Excess (deficiency) of revenues								
over expenditures	·	(564)		(2,355)		(3,663)		(1,308)
Other financing sources (uses):								
Sale of property		3		з		5		2
Operating transfers in				450		450		-
Total other financing sources (uses)		3		453		455		2
Excess (deficiency) of revenues and other financing sources over expenditures and other financing								
uses	\$	(561)	\$	(1,902)	\$	(3,208)	\$	(1,306)

COUNTY OF ERIE, NEW YORK Sewer Special Revenue Fund Schedule of Revenues-Budget and Actual (Non-GAAP Basis of Budgeting) For the fiscal year ended December 31, 2002 (amounts expressed in thousands)

	Original Budget			Final Budget		Budgetary Actual		nce with Budget- ositive gative)
Revenues: Real property taxes and tax items	\$	18,057	\$	18,057	\$	18,050	\$	(7)
Intergovernmental	Ψ	10,007	Ŷ	10,007	Ψ	10,000	Ψ	14
Departmental		7,705		7,705		7,915	-	210
Interest		1,042		1,042		432		(610)
Miscellaneous		(16)	<u></u>	(16)	<del></del>	19	<del></del>	35
Total revenues		26,788		26,788	·	26,430		(358)
Expenditures:				×				
Home and community services		28,114		28,387		25,920		2,467
Excess (deficiency) of revenues								
over expenditures		(1,326)		(1,599)		510	<del></del>	2,109
Other financing sources (uses):								
Operating transfers in				30		30		
Operating transfers out		(5,543)		(5,543)		(4,294)	······	1,249
Total other financing sources (uses)		(5,543)		(5,513)		(4,264)		1,249
Excess (deficiency) of revenues and other financing sources over								
expenditures and other financing uses	\$	(6 960)	¢	(7 110)	¢	(9 754)	¢	3 359
0000	\$	(6,869)	\$	(7,112)	\$	(3,754)	\$	3,358

Downtown Mall Special Revenue Fund

Schedule of Revenues-Budget and Actual (Non-GAAP Basis of Budgeting)

For the fiscal-year ended December 31, 2002

(amounts expressed in thousands)

_	Originai Budget	Final Budget	Budgetary Actual	Variance with Final Budget- Positive (Negative)
Revenues:				
Real property taxes and tax items	\$	\$ 1,195	<u>\$ 1,195</u>	
Expenditures:				
General government support	\$	1,195	1,195	\$
Excess (deficiency) of revenues over expenditures	<u>\$</u> 0	<u>\$0</u>	<u>\$</u> 0	\$

E-911 Special Revenue Fund

Schedule of Revenues-Budget and Actual (Non-GAAP Basis of Budgeting) For the fiscal year ended December 31, 2002

(amounts expressed in thousands)

	Original Budget	Final Budget	Budgetary Actual	Variance with Final Budget- Positive (Negative)		
Revenues: Sales, use and transfer taxes	\$ 2,054	\$ 2,054	\$ 2,042	<u>\$ (12)</u>		
Expenditures: Public safety	2,270	2,270	2,099			
Excess (deficiency) of revenues over expenditures	\$ (216		<u>\$ (57)</u>	\$ 159		

Debt Service Fund Schedule of Revenues, Expenditures, Budget and Actual For the fiscal year ended December 31, 2002 (amounts expressed in thousands)

					inal Budgetary Idget Actual			ance with al Budget- Positive egative)
Revenues: Intergovernmental	\$	1,615	\$	1,615	¢	1.615	*	
Interest	Φ	3,794	Þ	3,794	\$	1,936	\$	(1 050)
Miscellaneous	<u></u>	3,794		3,/94		1,936		(1,858) 14
Total revenues		5,409		5,409		3,565		(1,844)
Expenditures:								
Current:								
General Government Support		200		216		216		
Debt Service:								
Principal Retirement		21,124		21,124		20,653		471
Interest and fiscal charges		11,661		11,660		11,252		408
Total expenditures		32,985		33,000		32,121		879
Excess (deficiency) of revenues								
over expenditures		(27,576)		(27,591)	<del></del>	(28,556)		(965)
Other financing sources (uses):								
Premium on bond insurance		200		216		4,963		4,747
Proceeds of refunding bonds				5,340		5,340		•
Payments to refund bond escrow				(5.340)		(5,340)		
Operating transfers In	<u></u>	24,238		24,238		26,222		1,984
Total other financing sources (uses)		24,438		24,454		31,185		6,731
Excess (deficiency) of revenues	9							
and other financing sources over								<i></i>
expenditures and other financing								
USes	\$	(3,138)	\$	(3,137)	\$	2,629	\$	5,766

# STATISTICAL SECTION

This section contains tables that reflect social and economic data, and financial trends of Erie County, New York.

NOTE: The County of Erie has not levied any special assessments or issued any revenue bonds during the past ten years. Therefore, tables normally required to present data reflecting these activities have not been included.

COUNTY OF ERIE, NEW YORK Government-wide Expenses by Function Fiscal Year - 2002 (1) (amounts expressed in thousands)

FUNCTION	2002
General government support	80,900
Public safety	109,422
Health	61,874
Transportation	50,801
Economic assistance and opportunity	563,179
Culture and recreation	29,170
Education	48,917
Home and community services	44,137
Debt service	12,199
Business-type activities: Medical Center	260,635
Community College Other	76,350 28,606
Total	1,366,190

## Note:

(1) December 31, 2002, is the first year the County's financial statements have been prepared in accordance with Government Accounting and Standards Board Statement No. 34, Basic Financial Statements and Management Discussion and Analysis for State and Local Governments ("GASB No. #34"). As such, only one year of data is presented.

Source: Erie County Basic Financial Statements

COUNTY OF ERIE, NEW YORK Government-wide Revenues Fiscal Year - 2002 (1) (amounts expressed in thousands)

Source	2002
Program Revenues	
Charges for Services	\$ 428,840
Operating Grants and Contributions	384,139
Capital Grants and Contributions	13,908
General Revenues	
Taxes	414,670
State and local appropriations	22,186
Interest earnings not restricted to specific programs	16,442
Unrestricted interest earnings	3,732
Miscellaneous	10,401
Payments from Erie County	(40)
Gain on sale of property	126
Total	\$ 1,294,404

#### Note:

(1) December 31, 2002, is the first year the County's financial statements have been prepared in accordance with Government Accounting and Standards Board Statement No. 34, Basic Financial Statements and Management Discussion and Analysis for State and Local Governments ("GASB No. #34"). As such, only one year of data is presented.

Source: Erie County Basic Financial Statements

#### COUNTY OF ERIE, NEW YORK General Governmental Expenditures by Function Last Ten Fiscal Years (amounts expressed in thousands)

FUNCTION	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002
General government support \$	66,842 \$	73,766 \$	66,571 \$	71,966 \$	80,137 \$	83,518 \$	68,936 \$	75,671 \$	74,543 \$	81,019
Public safety	63,097	64,930	67,478	73,249	74,377	82,254	89,283	92,544	101,918	106,929
Health	44,037	47,069	44,558	42,992	42,062	45,218	50,080	53,719	60,838	62,540
Transportation	33,050	35,521	35,228	37,867	36,864	37,483	39,632	40,653	35,448	36,310
Economic assistance and opportunity Culture and recreation (1)	448,789 10,370	475,586 11,310	461,904 11,939	474,758 12,708	487,132 14,179	484,531 11,514	516,529 16,263	541,517 16,273	571,214 16,935	584,469 18,652
Education	26,509	28,527	30,593	39,053	36,978	36,830	37,362	40,128	43,387	45,893
Home and community services	25,856	27,364	24,783	27,847	26,661	28,089	28,285	31,222	32,889	39,771
Capital outlay	20,941	42,449	64,801	35,561	38,136	38,771	40,496	57,213	74,334	106,558
Debt service	46,906	45,309	43,521	43,217	43,044	41,854	39,041	35,599	32,382	32,213
Total \$	5 786,397 \$	851,831 \$	851,376 \$	859,218 \$	879,570 \$	890,062 \$	925,907 \$	984,539 \$	1,043,888 \$	1,114,354

Source: Erie County Basic Financial Statements (General, Special Revenue, Debt Service and Capital Funds)

#### COUNTY OF ERIE, NEW YORK General Revenues By Source Last Ten Fiscal Years (amounts expressed in thousands)

SOURCE	 1993	1994	1995	1996	1997	1998	1999	2000	2001	2002
Real property taxes & tax items (1)	\$ 212,862 \$	220,303 \$	223,216 \$	220,389 \$	233,295 \$	244,779 \$	234,842 \$	198,230 \$	164,082 \$	165,439
Sales, use and transfer taxes	190,097	201,685	208,557	216,057	219,985	216,965	235,571	246,914	249,174	250,049
Intergovernmental (1)	297,014	317,216	302,236	291,616	290,794	326,477	327,747	318,755	366,998	367,919
Interfund revenues (2)	26,811	17,058	12,640	24,068	22,297	25,157	26,262	28,006	28,893	37,303
Departmental	67,368	67,605	65,489	66,543	66,753	59,103	62,262	59,269	60,808	59,241
Interest	7,472	11,054	15,681	17,096	19,127	19,766	18,528	22,537	25,747	22,217
Miscellaneous	4,454	3,845	4,509	10,558	15,023	19,077	25,073	234,624	46,131	15,467
Total	\$ 806,078 \$	838,766 \$	832,328 \$	846,327 \$	867,274 \$	911,324 \$	930,285 \$	1,108,335 \$	941,833 \$	917,635

#### Notes:

- (1) The Real Property Taxes and Intergovernmental revenue sources do not include Buffalo and Erie County Public Library activity beginning in 1993 because this legally separate entity is classifiable as a discretely presented component unit of the financial reporting entity under GASB Statement No. 14.
- (2) In 1993, a separate Interfund revenues source was established mainly due to the creation of the Grants Special Revenue Fund. Prior to 1993, most grants were reported as part of the General Fund. As a result, the Interfund source primarily represents revenues generated by quasi-external type transactions between the Grant Fund and other funds that were heretofore treated as expenditure credits when the grants were part of the General Fund.

Source: Erie County Basic Financial Statements (General, Special Revenue, Debt Service and Capital Funds)

#### COUNTY OF ERIE, NEW YORK Property Tax Levies And Collections Last Ten Fiscal Years

Fiscal Year	Total Tax Levy	County- Wide Tax (1)	Current Tax Collections (2)	Percent of Levy Collected	Delinquent Tax Collections (3)	Total Tax Collections	Percent of Total Tax Collections to Tax Levy	Outstanding Delinquent Taxes	Percent of Delinquent Taxes to Tax Levy
1993	\$ 437,594,540	\$ 207,008,138	\$ 416,014,252	95.07%	\$ 21,167,072	\$ 437,181,324	99.91%	\$ 413,216	0.09%
1994	451,542,704	214,252,695	430,192,543	95.27%	20,881,007	451,073,550	99.90%	469,154	0.10%
1995	465,140,196	217,720,117	442,025,058	95.03%	22,436,485	464,461,543	99.85%	678,653	0.15%
1996	469,836,892	217,720,117	447,666,016	95.28%	21,397,099	469,063,115	99.84%	773,777	0.16%
1997	488,941,336	226,286,170	464,527,786	95.01%	23,554,968	488,082,754	99.82%	858,582	0.18%
1998	493,970,979	226,286,170	467,230,476	94.59%	25,629,984	492,860,460	99.78%	1,110,519	0.22%
1999	490,692,273	221,666,390	464,500,604	94.66%	24,726,087	489,226,691	99.70%	1,465,582	0.30%
2000	446,019,358	181,766,441	425,586,559	95.42%	16,349,348	441,935,907	99.08%	4,083,451	0.92%
2001	424,554,739	152,529,551	406,271,888	95.69%	10,421,058	416,692,946	98.15%	7,861,793	1.85%
2002	430,565,663	152,529,551	411,904,105	95.67%	4,602,520	416,506,625	96.73%	14,059,038	3.27%

Notes:

(1) Totals shown exclude amounts levied in accordance with State law to recover from municipalities election expenditures incurred by the County.

(2) Current tax collections - total levy less uncollected taxes at the date of the tax sale in November of the levy year.

(3) Delinquent tax collections - uncollected taxes at the date of the tax sale less uncollected taxes as of 12/31/02

Source: Erie County Division of Budget, Management and Finance

## COUNTY OF ERIE, NEW YORK Assessed And Equalized Full Value Of Taxable Property Last Ten Fiscal Years

	Assesse	ed Value	Equalized	Full Value	
Fiscal Year	Total	Excluding Exemptions	Total	Excluding Exemptions	Ratio:Assessed Value to Equalized Full Value
1993	\$ 23,318,051,142	\$ 21,359,129,243	\$ 27,433,123,893	\$ 25,128,499,599	84.9996%
1994	26,234,284,278	24,167,935,502	29,635,197,533	27,300,975,128	88.5241%
1995	26,475,428,721	24,514,938,849	32,677,007,141	30,257,294,047	81.0216%
1996	26,658,444,758	24,721,950,480	33,529,556,101	31,093,934,671	79.5073%
1997	26,636,307,686	24,685,032,643	34,706,677,222	32,164,197,465	76.7469%
1998	27,220,052,203	25,239,970,236	34,855,995,432	32,320,448,201	78.0929%
1999	27,295,843,036	25,180,476,853	35,077,868,534	32,359,412,952	77.8150%
2000	27,349,084,894	25,233,718,711	35,147,763,839	32,429,194,230	77.8117%
2001	29,042,626,017	26,849,506,255	34,550,397,674	31,941,365,010	84.0587%
2002	28,539,704,335	26,480,690,610	34,644,719,329	32,145,255,713	82.3782%

Notes:

(1) Equalization rates are provided by New York State and applied by the County to the assessed valuation of taxable real estate to arrive at equalized full value which is comparable to estimated actual value.

Source: Erie County Division of Budget, Management and Finance

### COUNTY OF ERIE, NEW YORK Property Tax Rates - Direct And Overlapping Governments Last Ten Fiscal Years

	Erie County			Other Taxing Entities (2)					
Fiscal Year	General Fund	Special Revenue Funds	Total County	Cities, Towns & Villages	School Districts	Special Districts	City of Buffalo	City of Buffalo & County General Fund	Total County & Other Taxing Entities(2)
1993	\$ 8.24	\$ 1.44	\$ 9.68	\$ 4.17	\$ 17.64	\$ 6.18	\$ 26.07	\$ 34.31	\$ 37.67
1994	7.85	1.34	9.19	3.98	17.16	5.86	25.62	33.47	36.19
1995	7.20	1.23	8.43	3.83	16.63	5.57	22.78	29.98	34.46
1996	7.00	1.24	8.24	3.75	16.78	5.45	22.90	29.90	34.22
1997	7.04	1.27	8.31	3.77	16.94	5.46	22.89	29.93	34.48
1998	7.00	1.35	8.35	3.79	17.32	5.47	22.86	29.86	34.93
1999	6.85	1.33	8.18	3.63	17.11	5.39	25.57	32.42	34.31
2000	5.61	1.29	6.90	3.59	17.58	5.25	26.00	31.61	33.32
2001	4.71	1.28	5.99	3.86	18.36	5.48	24.28	28.99	33.69
2002	4.75	1.34	6.09	3.89	18.49	5.32	25.10	29.85	33.79

Notes:

(1) Rates shown are per \$1,000 of equalized full value (excluding exemptions).

(2) City of Buffalo is presented separately and is, therefore, not included in the column for cities, towns, and villages or the column for total county & other taxing entities. The rate shown for Buffalo includes the levy for the Buffalo school system which receives funding from the City and cannot levy taxes.

Source: Erie County Division of Budget, Management and Finance

### COUNTY OF ERIE, NEW YORK Ratio Of Net General Bonded Debt To Assessed Value And Net Bonded Debt Per Capita Last Ten Fiscal Years

Fiscal Year	Population	Assessed Value (Excl. Exemptions)	Gross Bonded Debt	Less Self- Supporting Debt and Debt Service Funds(1)	Net Bonded Debt	Ratio of Net Bonded Debt to Assessed Value(Excl. Exemptions)	Net Bonded Debt Per Capita
1993	969,350	\$ 21,359,129,243	\$ 257,840,000	\$ 50,129,839	\$ 207,710,161	0.97%	\$ 214.28
1994	965,328	24,167,935,500	259,485,885	54,771,088	204,714,797	0.85%	212.07
1995	959,630	24,514,938,849	270,660,000	57,801,041	212,858,959	0.87%	221.81
1996	952,378	24,721,950,480	276,371,993	68,266,312	208,105,681	0.84%	218.51
1997	942,832	24,685,032,643	262,790,330	69,030,524	193,759,806	0.78%	205.51
1998	933,702	25,239,970,236	256,904,291	69,780,143	187,124,148	0.74%	200.41
1999	925,957	25,180,476,853	250,832,774	74,263,033	176,569,741	0.70%	190.69
2000	950,265	25,233,718,711	253,675,260	56,655,021	197,020,239	0.78%	207.33
2001	946,625	26,849,506,255	264,271,856	58,627,879	205,643,977	0.77%	217.24
2002	945,049	26,480,690,610	299,838,517	61,736,166	238,102,351	0.90%	251.95

Notes:

(1) Self-supporting debt includes sewer bonds but not enterprise activity bonds. Bonds for the enterprise activities are not treated as an exclusion in calculating net bonded debt because Erie County provides substantial operating subsidies to these funds and guarantees all enterprise debt.

## Sources:

Population: 1993 to 1999 and 2001 to 2002 estimates were compiled by the New York State Department of Commerce and the New York State Department of Economic Development, respectively, using data provided by the United States Bureau of the Census. 2000 is the decennial census of the population conducted by the federal government.

2000 is the decennial census of the population conducted by the rederal government.

Assessed Value (Excluding Exemptions): Erie County Division of Budget, Management and Finance

Debt: Erie County General Purpose Financial Statements

1998 1999 2000 2001 2002		\$	32,201,630,216 32,098,754,941 31,749,141,509 31,941,364,997 32,145,255,700
Total five-year valuation		\$	160,136,147,363
Average five-year valuation		\$_	32,027,229,473
Debt limit - 7% of average five-year full valuation		\$	2,241,906,063
Total indebtedness: (3) Short term Long term	\$ 46,031,225 299,838,517 345,869,742		
Less indebtedness excluded from debt limit (3)	89,574,165		
Net indebtedness (after statutory exclusions)		-	(256,295,577)
Net debt-contracting margin		\$	1,985,610,486
Percentage of debt-contracting power exhausted		-	11.4320%

Notes:

- (1) The computation of net debt-contracting margin performed by municipalities in New York State is akin to the computation of legal debt margin performed by municipalities in other states.
- (2) Equalization rates are provided by New York State and applied by the County to the assessed valuations of taxable real estate to arrive at equalized full value.
- (3) Indebtedness illustrated in this table is comprised of the following: Short term - RANs \$43,000,000, BANs \$3,031,225 Long term - Bonds \$299,838,517 (Includes \$1,261,132 unamortized discount on zero coupon bonds);
   Exclusions - Sewer Bonds \$43,542,940, RANs 43,000,000, BANs \$3,031,225

Sources:

Property value - Erie County Division of Budget, Management and Finance Indebtedness and exclusions - Erie County Comptroller's Office

## COUNTY OF ERIE, NEW YORK Computation Of Direct And Overlapping Debt December 31, 2002

Jurisdiction	Fiscal Year Ended	Net Debt Outstanding(1)	Percentage Applicable to Erie County	Amount Applicable to Erie County
Direct: Erie County	12/31/02	\$ 256,295,577	100%	\$256,295,577
Overlapping: Cities	06/30/01	239,748,375	100%	239,748,375
Towns	12/31/01	161,852,723	100%	161,852,723
Villages	05/31/01	21,360,295	100%	21,360,295
School districts	06/30/01	655,093,453	100%	655,093,453
Fire districts Total Overlapping Total	12/31/01	14,978,308	100%	14,978,308 1,093,033,154 \$ 1,349,328,731

### Note:

(1) The amounts presented represent the net debt subject to legal limitations. Items such as water and certified sewer debt, tax and revenue anticipation notes, etc. are legally excludable in the determination of net indebtedness by municipalities, as is estimated state building aid for school districts.

Sources:

Net debt outstanding of Erie County - Erie County Comptroller's Office All other information presented is the latest available from the New York State Office of the State Comptroller.

## COUNTY OF ERIE, NEW YORK Ratio of Annual Debt Service Expenditures For General Obligation Bonded Debt to Total General Governmental Expenditures Last Ten Fiscal Years

Fiscal Year	Principal	Interest	Total General Obligation Debt Service(1)	Total General Expenditures(2)	Ratio of General Debt Service to Total General Expenditures
1993	\$ 30,546,000	\$ 16,360,000	\$ 46,906,000	\$ 786,397,000	5.96%
1994	32,041,000	13,268,000	45,309,000	851,831,000	5.32%
1995	26,843,000	16,678,000	43,521,000	851,376,000	5.11%
1996	26,930,000	16,287,000	43,217,000	859,218,000	5.03%
1997	27,573,000	15,471,000	43,044,000	879,570,000	4.89%
1998	27,535,000	14,319,000	41,854,000	890,062,000	4.70%
1999	26,422,000	12,619,000	39,041,000	925,907,000	4.22%
2000	25,250,000	10,349,000	35,599,000	984,539,000	3.62%
2001	21,452,000	10,930,000	32,382,000	1,043,888,000	3.10%
2002	20,653,000	11,252,000	31,905,000	955,641,000	3.34%

Notes:

(1) Debt service amounts shown include payments made from any governmental type funds.

(2) General expenditures include amounts recorded in the general, special revenue, capital projects and debt service funds.

Source: Erie County Basic Financial Statements

## COUNTY OF ERIE, NEW YORK

#### **Demographic Statistics**

	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002
Population	969,350	965,328	959,630	952,378	942,832	933,702	925,957	950,265	946,625	945,049
Per Capita Income	\$ 20,698	\$ 21,507	\$ 22,530	\$ 23,297	\$ 24,296	\$ 25,549	\$ 26,460	\$ 27,873	\$ 28,484	N/A
Public School Enrollment (K to 12)	138,109	139,163	141,724	142,354	142,007	142,273	141,885	141,205	139,776	138,031
Non Public School Enrollment (K to 12)	27,783	27,758	27,636	27,558	27,586	27,099	27,053	26,405	25,489	25,292
Unemployment Rate	6.5%	5.9%	5.2%	4.9%	5.1%	5.1%	5.2%	4.8%	5.1%	5.8%
	Total	Ages 0 to 17	Ages 18 to 24	Ages 25 to 34	Ages 35 to 44	Ages 45 to 54	Ages 55 to 64	Ages 65 to 74	Ages 75 & up	
Population by Age	950,265	230,550	82,668	119,168	150,498	130,062	86,061	76,207	75,051	

(per 2000 Census)

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S N/A - Not Available

Sources:

Population: The 1993 to 1999 and 2001 to 2002 estimates were compiled by the New York State Department of Commerce and the New York State Department of Economic Development, respectively, using data provided by the United States Bureau of the Census. 2000 is the decennial census of the population conducted by the federal government.

Per Capita Income: United States Department of Commerce, Bureau of Economic Analysis; material compiled by New York State Department of Commerce. Data for 2002 is not available at this time.

Population by Age: The United States Bureau of the Census.

School Enrollment: New York State Education Department, Information Center on Education. School enrollment data represents the 1993-94 to 2002-2003 school years.

Unemployment Rate: New York State Department of Labor

### COUNTY OF ERIE, NEW YORK Property Value, Construction And Bank Deposits Last Ten Fiscal Years

	(	Residential Construction		Equalized Full Value of Real Property				
Fiscal Year	No. of Units	Value	Bank Deposits in Thousands(1)	Commercial and Residential	Nontaxable(2)	_		
1993	1,947	\$ 241,429,775	\$ 12,238,606	\$ 27,433,123,893	\$ 2,304,624,294			
1994	1,871	249,472,738	11,760,356	29,635,197,533	2,334,222,405	;		
1995	1,538	203,305,667	12,946,773	32,677,007,141	2,419,713,094			
1996	1,530	225,365,681	12,966,947	33,529,556,101	2,435,621,430	)		
1997	1,278	216,472,639	13,436,317	34,706,677,222	2,542,479,757	,		
1998	1,250	202,466,742	14,620,940	34,855,995,432	2,535,547,231			
1999	1,562	234,940,187	14,009,686	35,077,868,534	2,718,455,582			
2000	1,441	244,919,141	14,221,285	35,147,763,839	2,718,569,609	)		
2001	1,571	290,852,853	16,028,496	34,550,397,674	2,609,032,664			
2002	2,059	361,438,943	19,817,354	34,644,719,329	2,499,463,116	;		

Notes:

(1) These amounts are as of each fiscal June 30th and include commercial banks and all FDIC and FSLIC insured financial institutions.

(2) Nontaxable property represents exempt and partially exempt property.

#### Sources:

Bank deposit information obtained from the Federal Deposit Insurance Corporation and the Department of the Treasury, Office of Thrift Supervision.

Construction data: Compiled by the U.S. Bureau of the Census, Construction Statistics Division, Building Permits Branch.

Property value information supplied by the Erie County Division of Budget, Management and Finance.

### COUNTY OF ERIE, NEW YORK Principal Taxpayers Year Ended December 31, 2002

Taxpayer	Type of Business	2002 Equalized Full Value	Percentage of Equalized Full Value(1)
National Fuel Gas	Utility	\$ 552,380,355	1.7184%
Niagara Mohawk Power Corp.	Utility	497,606,975	1.5480%
Benderson Development	Real estate development & management	379,460,578	1.1805%
Verizon New York Inc.	Utility	255,473,797	0.7947%
N.Y. State Elect. & Gas Corp.	Utility	225,800,321	0.7024%
Pyramid Company of Buffalo	Retail shops	133,100,153	0.4141%
Pennsylvania Lines LLC	Railroad	104,291,962	0.3244%
Norfolk & Western Rail	Railroad	67,800,137	0.2109%
Wegman's Food Market	Food Retailer	59,507,986	0.1851%
Hamburg Peripheral	Retail Shops	58,756,180	0.1828%
Bethlehem Steel Corp.	Steel Mill	49,040,733	0.1526%
Marine Buffalo Associates	Office Building	46,262,074	0.1439%
Home Properties of NY	Apartment Complexes	44,374,322	0.1380%
M & T Bank	Bank	39,957,356	0.1243%
Boulevard Mall	Retail Shops	39,741,400	0.1236%
		\$ 2,553,554,329	7.9438%

Note:

 Percentage of equalized full value is calculated by dividing the valuation shown for each of the listed taxpayers by the County's total equalized full value (excluding exemptions) of \$ 32,145,255,713

Source: Erie County Division of Budget, Management and Finance

COUNTY OF ERIE, NEW YORK Miscellaneous Statistics December 31, 2002

Date of Incorporation	April 2, 1821	
Form of Government	Executive/Leg	gislature
Area	1,058 square	miles
Highways: (County maintained and operated only) Miles of roads Highway maintenance facilities	1,172 11	
Emergency Services: (1) Emergency communication stations (County operated) Training centers operated by the County Instructors (County personnel only) Firefighters trained in 2002	2 3 28 3,500	
Police Protection - Erie County Sheriff's Office: (2) Stations Officers Support personnel	16 597 109	
Education: School districts Professional staff (grades K to 12) Students (grades K to 12) Colleges and universities Community and junior colleges	29 16,206 163,323 7 6	(public-12,417) (public-138,031)
Library: Outlets Books Audio-visual materials Non-book items	59 3,166,533 302,243 1,524,850	
County Employees	9,043	

### Notes:

(1) The Department of Emergency Services provides firefighting and other emergency related training to employees of and volunteers from municipalities in the County.

(2) Police protection is provided directly to residents by most municipalities within the County.

Sources:

Education - New York State Department of Education All other - Various Erie County departments COUNTY OF ERIE, NEW YORK Recreational Facilities Operated By County Government December 31, 2002

#	Name of Park	Type of Facility	2002 Attendance		Acres
1)	Akron Falls	Picnic, skating, tennis, baseball, waterfall	206,938		284
2)	Chestnut Ridge	Picnic, toboggan, tennis, baseball, ski-lift, lodge	268,213		1,431
3)	Como Lake	Picnic, baseball, tennis, skating, fishing	125,068		534
4)	Ellicott Creek	Picnic, baseball, tennis, boating, fishing	210,139		165
5)	Emery	Picnic, baseball, tennis, ski-lift, lodge	72,160		489
6)	Isle View	Picnic, boat races, launch, grandstand, fishing	67,216		49
7)	Sprague Brook	Picnic, camping, tennis, baseball, hiking	108,838		974
8)	Elma Meadows	18 hole golf, clubhouse, picnic, cross country skiing	95,685		220
9)	Grover Cleveland	18 hole golf, clubhouse	46,724		91
10)	Wendt Beach	Picnic, sandy beach, swimming, baseball	60,452		178
11)	Botanical Gardens	Indoor and outdoor plant and floral garden	99,073		11
12)	Bennett Beach	Picnic, sandy beach, swimming	58,627		45
13)	Forestry (12 Lots)	Reforestation lots, unspoiled nature trails	5,963		3,200
14)	Scobey Dam Park	Dam, fishing	33,992		28
15)	18 Mile Creek	Significant archeological area, scenic, undeveloped	N/A	(1)	464
16)	Hunters Creek	Undeveloped, hiking	N/A	(1)	759
17)	Beeman Creek	Undeveloped, hiking	N/A	(1)	391
18)	Franklin Gulf	Undeveloped, hiking	N/A	(1)	637
19)	Boston Forest	Undeveloped, hiking	N/A	(1)	707
	Total		1,459,088	=	10,657

N/A - Not available

Notes:

(1) Park is undeveloped; attendance is not monitored.

Source: Erie County Department of Parks, Recreation and Forestry

# COUNTY OF ERIE, NEW YORK Principal Employers December 31, 2002

Employer	Type of Activity	Number of Full Time Employees	
State of New York	Government & University	15,564	
U.S. Government	Government	11,700	
City of Buffalo	Government (includes schools)	10,626	
County of Erie	Government	9,043	
HSBC	Commercial bank	5,246	(1)
Kaleida Health	Health Care	5,243	
Delphi Harrison	Radiator Manufacturer	5,000	
M & T Bank	Commercial Bank	4,612	
Catholic Health System	Health Care	4,471	
Catholic Diocese of Buffalo	Religious Organization	4,000	
General Motors Corporation	Automobile Manufacturer	3,600	
Tops Markets Inc.	Food Retailer	3,367	
Verizon Communications	Telecommunications	2,400	
Roswell Park Cancer Institute	Cancer Treatment & Research	2,000	
Adelphia Communications	Communications	1,979	
Total		88,851	-

Note:

(1) Information is from 2001, as stated in Business First 2003

Sources:

Erie County employment - Erie County Division of Budget, Management and Finance All other employment - Business First - 2003 Book of Lists